

*“Joint Design, Verification, and Operations Expertise to Improve Spacecraft Reliability  
and Performance”*

**FADAT 3<sup>rd</sup> Edition**

**14 June 2016**

**ESA-ESTEC**

**Noordwijk, The Netherlands**

**[www.congrexprojects.com/2016-events/16m02](http://www.congrexprojects.com/2016-events/16m02)**



**Table of contents**

Committee.....4

Workshop Objectives .....5

Workshop Agenda.....6

Presentations .....8

## **Conference Committee**

### **The FADAT workshop chairpersons are:**

- Luigi Bianchi – ESA
- Otto Brunner – ESA
- Alessandro Donati – ESA
- Benoit Laine – ESA

### **Workshop Organisers:**

- Antonio Harrison Sánchez – ESA
- Stephanie Di Blasio – ESA Conference Bureau

## **What is the Scope of the Workshop?**

FADAT is the “Failure, Test and Operations Data” Workshop. The FADAT initiative aims at the enhancement of space systems dependability and safety by making use of life cycle failure and performance data during design, verification, and operations in an iterative and integrated way.

In this edition, we will focus on the process of information feedback from space operations to design and development with the purpose to build knowledge for the benefit of all on-going and future projects.

In addition, we will explore data analysis applications in-use or in-development for design, verification, and operations of space missions. We will address their current status, identify future needs or necessary improvements, and discuss their potential for integration.

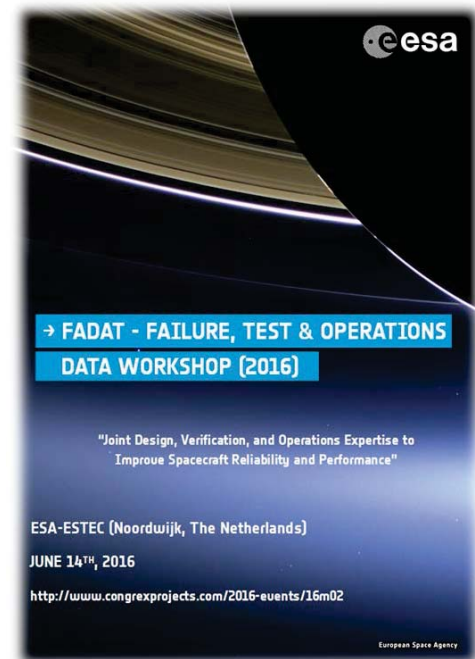
Overall, the FADAT initiative continues to strive for a more effective data feedback process for the benefit of all ESA projects, fostering new cooperation between design, production and verification, and in-orbit operations.

## Workshop Agenda

09:00	Welcome & Opening <i>Wolfgang Veith, European Space Agency (ESA)</i>	
09:15	FADAT Initiative - Introduction <i>Antonio Harrison Sánchez, European Space Agency (ESA)</i> .....	7
09:30	Further Development and Application of the Catalogue of Failure Data (CFDA) <i>Jean-Paul Blanquart, Paul Pearson, Airbus Defence and Space</i> .....	12
10:15	RAMS Exploitation of In-Orbit Data: RIDE Demonstrator <i>Fabian Rother, Telespazio-VEGA</i> .....	16
11:00	<i>Coffee break</i>	
11:15	ASSET and ASSET+ Methodologies and Associated Lessons Learned <i>Piero Messidoro, Thales Alenia Space Italia; Francois Vergès, Airbus Defence and Space</i> .....	23
11:45	Model and Test Effectiveness Database (MATED) Evolution <i>Otto Brunner, European Space Agency (ESA)</i> .....	34
12:15	Second Closure of Anomalies <i>Karsten Baumann, Airbus Defence and Space</i> .....	44
12:45	<i>Lunch break</i>	
13:45	CNES Feedback from Flight Experience Process <i>Fabienne Guimbar, Centre national d'études spatiales (CNES)</i> .....	49
14:15	Feedback from In Orbit Performances <i>Grégory Personne, Airbus Defence and Space</i> .....	60
14:45	Survey of Novel Methods and Plug-in Tools to Support Diagnostics <i>Alessandro Donati, José Martínez, European Space Agency (ESA)</i> .....	65
15:15	TEC/Web MUST Evolution: Access to Flight Data for Discipline Engineers <i>Alessandro Donati, Benoit Laine, European Space Agency (ESA)</i> .....	81
15:45	<i>Coffee break</i>	
16:00	<b>Panel Discussion</b> <i>Luigi Bianchi, Otto Brunner, Alessandro Donati, Benoit Laine, European Space Agency (ESA)</i> .....	91
17:00	<b>Conclusions</b>	

# ESA- Failure, Test & Operations Data (FADAT) Initiative Introduction

A. Harrison Sánchez  
ESTEC  
14/06/2016



European Space Agency

ESA UNCLASSIFIED – For Official Use

## Outline

1. ESA FADAT Initiative Introduction
  - a. Goal and Approach
  - b. Objectives FADAT 3
  - c. Benefits
  - d. Implementation
2. Workshop Committee
3. Workshop Agenda

# Introduction

## Goal & Approach



- ❑ We can learn a lot from all our **testing and flight experience**, but we do not do it enough. Why?
  - ❑ Typical space project **lifecycle is linear**
  - ❑ **Different groups** in charge
- ❑ How can we improve our risk informed decision making throughout the project lifecycle?

### BETTER INTEGRATION AND CLOSED LOOP UTILIZATION OF FAILURE AND EXPERIENCE DATA

- ❑ How are we attempting to achieve this?
  - ❑ **Fostering cooperation** among design, testing, and operations
    - ❑ FADAT **Workshops**
  - ❑ Devising new processes to harvest the available experience data supported by analysis tools
  - ❑ Starting new initiatives to **fill gaps in the processes and supporting tools**



Typical project lifecycle  
© ESA, ECSS

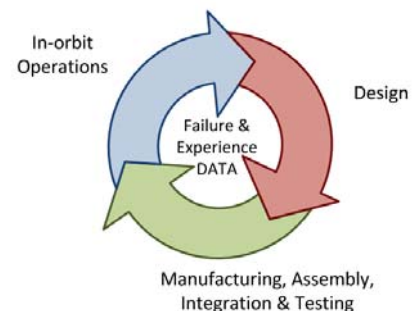
# Introduction

## FADAT 3 Objectives



### “Joint Design, Verification, and Operations Expertise to Improve Spacecraft Reliability and Performance”

1. The FADAT Initiative aims at the enhancement of system dependability & safety by exploiting life cycle failure and experience data of space systems during design, verification, and operations in an iterative and integrated way
2. The **FADAT 3<sup>rd</sup> Edition Workshop objectives** are to:
  - a. focus on the process of information feedback from space operations to design and development with the purpose to build knowledge for the benefit of all on-going and future projects.
  - b. explore data analysis applications in-use or in-development for design, testing, and operations of space missions. We will address their current status, identify future needs or necessary improvements, and discuss their potential for integration.



FADAT exploits the potential for improvement of risk informed decision making through integration and closed loop utilization of data

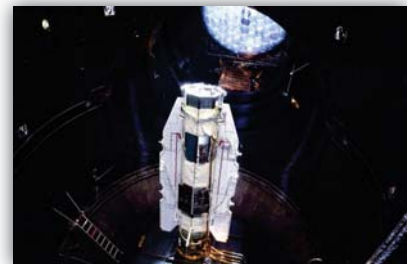


- ❑ Improve **risk assessments** (e.g. during feasibility studies at CDF)
- ❑ Identify **technologies/designs** having caused problems across ESA's missions
- ❑ Assess **equipment reuse** risk
- ❑ Support **trade-offs** for selecting the most reliable equipment for the intended application
- ❑ Provide **operational reliability** parameters
- ❑ Address **human-in-the-loop** of space system design and in risk analysis & mitigation



*Concurrent Design Facility (CDF) in session credit ©ESA*

- ❑ **Verification** of space systems
  - ❑ Data collection on test and flight failures to evaluate **effectiveness of different type of tests** in capturing in-flight failures
  - ❑ Improve **cost-benefit correlations** for more effective test planning
- ❑ **Operation** of space systems
  - ❑ Identify **operations prone to failures** and errors across different missions
  - ❑ Support trade-offs for selecting the **anomaly recovery strategy** yielding the highest chance of success



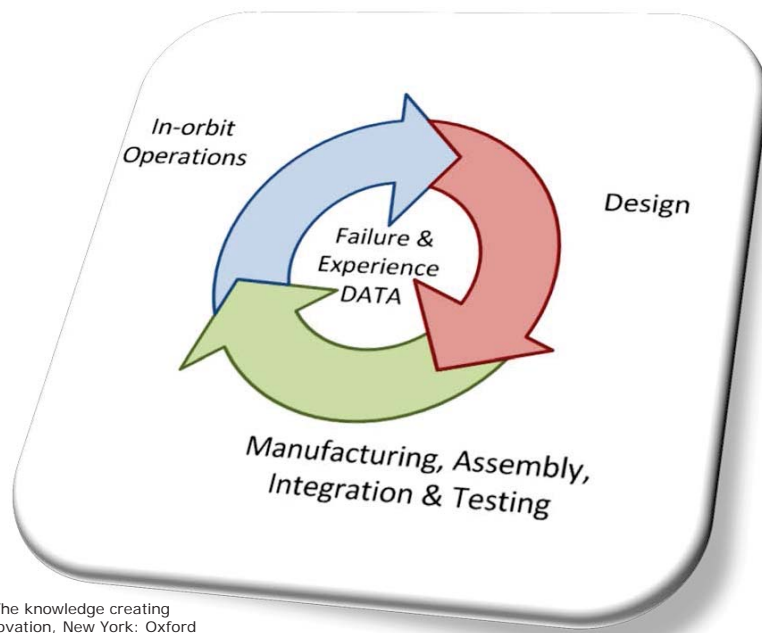
*GOCE ready for testing at ESTEC, credit ©ESA*



*Deep space radio antenna in Cebrecos, Spain Credit ©ESA*

**A feedback process is needed**

To transform “tacit” knowledge acquired **through in-orbit experience and during testing** into explicit knowledge for more successful future missions and technologies \*



From the groundbreaking work of : I., Nonaka, and Takeuchi, The knowledge creating company: how Japanese companies create the dynamics of innovation, New York: Oxford University Press, pp. 284, ISBN 978-0-19-509269-1, 1995.

FADAT Initiative Introduction | A. Harrison Sánchez | ESTEC | 14/06/2016 | D/TEC | Slide 7

European Space Agency

ESA UNCLASSIFIED – For Official Use

## Workshop Agenda: Morning

Time	Title	Presenter(s)	Agency/Company
09:00-09:15	Welcome & Opening	Wolfgang Veith	European Space Agency (ESTEC)
09:15-09:30	FADAT Initiative Introduction	Antonio Harrison-Sánchez	European Space Agency (ESTEC)
09:30-10:15	Further Development and Application of the Catalogue of Failure Data (CFDA)	Paul Pearson, Jean-Paul Blanquart	Airbus Defence and Space (GB, FR)
10:15-11:00	RAMS Exploitation of In-Orbit Data: RIDE Demonstrator	Fabian Rother	Telespazio-VEGA (DE)
11:00-11:15	Coffee Break		
11:15-11:45	ASSET and ASSET+ Methodologies and Associated Lessons Learned	Piero Messidoro, Francois Vergès	Thales Alenia Space (IT), Airbus Defence and Space (FR)
11:45-12:15	Model and Test Effectiveness Database (MATED) Evolution	Otto Brunner	European Space Agency (ESTEC)
12:15-12:45	Second Closure of Anomalies	Karsten Baumann	Airbus Defence and Space (DE)
12:45-13:45	Lunch Break		

FADAT Initiative Introduction | A. Harrison Sánchez | ESTEC | 14/06/2016 | D/TEC | Slide 8

European Space Agency

ESA UNCLASSIFIED – For Official Use

Time	Title	Presenter(s)	Agency/Company
12:45-13:45	Lunch Break		
13:45-14:15	CNES Feedback from Flight Experience Process	Fabienne Guimbard	Centre national d'études spatiales CNES (FR)
14:15-14:45	Feedback from In Orbit Performances	Grégory Personne	Airbus Defence and Space (FR)
14:45-15:15	Survey of Novel Methods and Plug-in Tools to Support Diagnostics	Alessandro Donati, José Martínez	European Space Agency (ESOC)
15:15-15:45	TEC/Web MUST Evolution: Access to Flight Data for Discipline Engineers	Alessandro Donati, Benoit Laine	European Space Agency (ESOC/ESTEC)
15:45-16:00	Coffee Break		
16:00-17:00	Panel Discussion (Chairpersons)		
17:00+	Conclusions (Organiser)		

## Workshop Committee

1. The workshop committee chairpersons are:
  - a. Luigi Bianchi (TEC-QQD)
  - b. Otto Brunner (TEC-MXC)
  - c. Alessandro Donati (OPS-OSA)
  - d. Benoit Laine (TEC-MTV)
2. The workshop organisers are:
  - a. Antonio Harrison-Sánchez, D/TEC-QQD
  - b. ESA Conference Bureau

# Catalogue of Failure Data for safety and dependability Analysis (CFDA)

P Pearson, J-P Blanquart



CFDA

CFDA: Catalogue of Failure Data  
to Support Space Safety and Dependability Analyses

ESTEC Contract (n°4000110072/13/NL/PA)

## OBJECTIVES:

- to provide the framework for an effective support to safety & dependability analysis through the development of a catalogue of failure event input data
- To suggest improvements of the associated safety & dependability analysis elements.

## CFDA Motivations

- D&S analyses support information is fragmented and contained in many documents (ECSSs, in-house documents etc). There is a need to **collect the important information together** to aid the analyst.
- Perceived problems when reviewing supplied analyses – having a common database source to check analysis content will provide **consistency of review** and, if Suppliers use the Catalogue, a common content to review.
- Analyses are performed for different phases of a programme, but there is little documentary guidance for the analysts of what needs to be considered for each of these phases. Catalogue provides support for **all phases of a programme**.

## CFDA in a few words

- The catalogue of failure event input data comprises data sets for:
  - **Functional failures** and associated failure events and scenarios at the various levels
  - **Physical failures** of hardware and associated failure modes, hazards, events and scenarios at the various levels
  - **Software errors** and associated functional failure modes, events and scenarios,
  - **Human operator failures** and associated error modes, events and scenarios,
  - **Failures during operations**
  - **Common cause failures** and associated phenomena, events and scenarios.
- Catalogue is not intended to provide quantitative data, only qualitative.

# Project logic

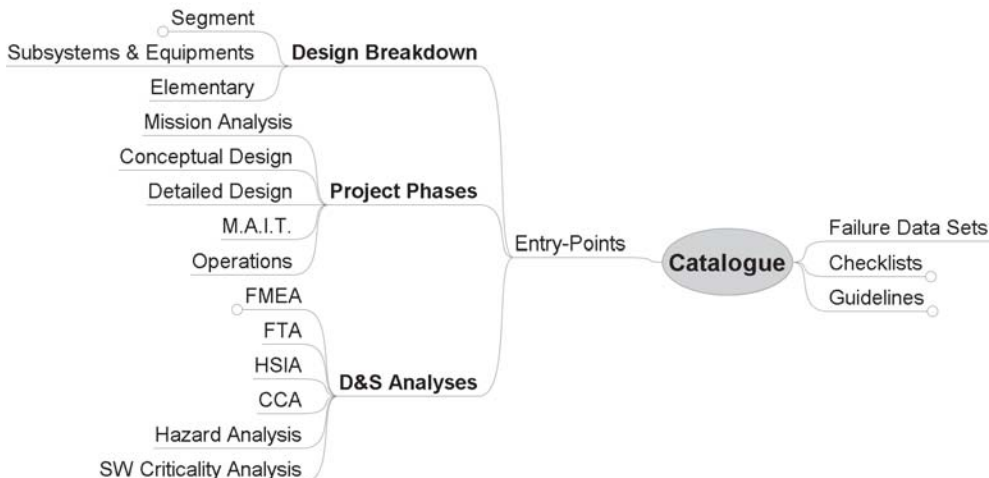
- **User requirements**
  - Questionnaire, analysis, Airbus DS Experience
- **Failure data sets development**
  - Structure, organization, contents
- **Catalogue development, user interface**
  - Excel based, "The Cube"
- **Validation pilot application**
- **Extension**
  - Complementary failure data sets (project and organization,
  - Complementary analyses (Human Dependability Analysis, IFA)
  - An improved catalogue application, web-based



This document and its content is the property of Airbus (LUSASAS GmbH) and is strictly confidential. It shall not be communicated to any third party without the written consent of Airbus (LUSASAS GmbH).

# Failure data sets Structure and organization

- **Structured set of [component; failure cause; failure mode]**



This document and its content is the property of Airbus (LUSASAS GmbH) and is strictly confidential. It shall not be communicated to any third party without the written consent of Airbus (LUSASAS GmbH).

# DEMONSTRATION

This document and its content is the property of Airbus (LUSAS-GmbH) and is strictly confidential. It shall not be communicated to any third party without the written consent of Airbus (LUSAS-GmbH).

## Summary and perspectives

### ■ Benefits

- CFDA is part of an **overall initiative from ESA** which is endeavouring to improve the effective D&S support to Projects.
- The Catalogue will benefit the analyst in the following way:
  - Help to **improve the consistency** and creation of commonly produced Dependability and Safety analyses and their documentation (data from a common source, common terminology)
  - Speed up the **production** of Dependability & Safety analyses
  - Support the **review** of Dependability & Safety Analyses
  - Support the **investigation** and diagnosis of Anomalies

### ■ Utilisation, dissemination

- CFDA incorporated in Airbus Defence and Space processes
- CFDA is made available to the Space community

### ■ Future

- Organization still to be defined.
- **Support from external Users will be more than useful**
  - Feedback and contributions to the contents (failure data sets), features...

This document and its content is the property of Airbus (LUSAS-GmbH) and is strictly confidential. It shall not be communicated to any third party without the written consent of Airbus (LUSAS-GmbH).





# RAMS Exploitation of In-Orbit Data: RIDE Demonstrator

FADAT-3 Workshop, ESTEC, 14/06/2016



14/06/2016

Telespazio VEGA Deutschland GmbH



## Agenda

- ⇒ Introduction
- ⇒ Brief summary of RIDE1 Study
- ⇒ RIDE2 Study
  - ⇒ Consolidation
  - ⇒ Challenges for the Demonstrator Software
- ⇒ Presentation of RIDE2 Demonstrator
- ⇒ Outlook





# Introduction

## Why RAMS Exploitation of In-Orbit Data?

- ⇒ RAMS and risk assessments rely on the availability of realistic input data.
- ⇒ This input data is coming mainly from three different sources:
  - ⇒ MIL-HDBK-217F, Notice 2 for EEE components
  - ⇒ Manufacturer supplied information
  - ⇒ Expert judgement based on experience and on the adaptation of data from space and non-space applications
- ⇒ The input data are rather conservative and are based on estimations rather than on observations.
- ⇒ One way to address the problem is to analyse AIV and in-orbit data.



# Brief Summary of RIDE1 Study

## Objectives

- ⇒ Identification of interesting RAMS characteristics and which input data need to be collected
- ⇒ Assessment of ESOC's and ESTEC's data sources
  - ⇒ Where the identified input data are available and
  - ⇒ Which additional capabilities/features are needed
- ⇒ Definition of the user requirements for a system performing the RAMS exploitation of the collected data

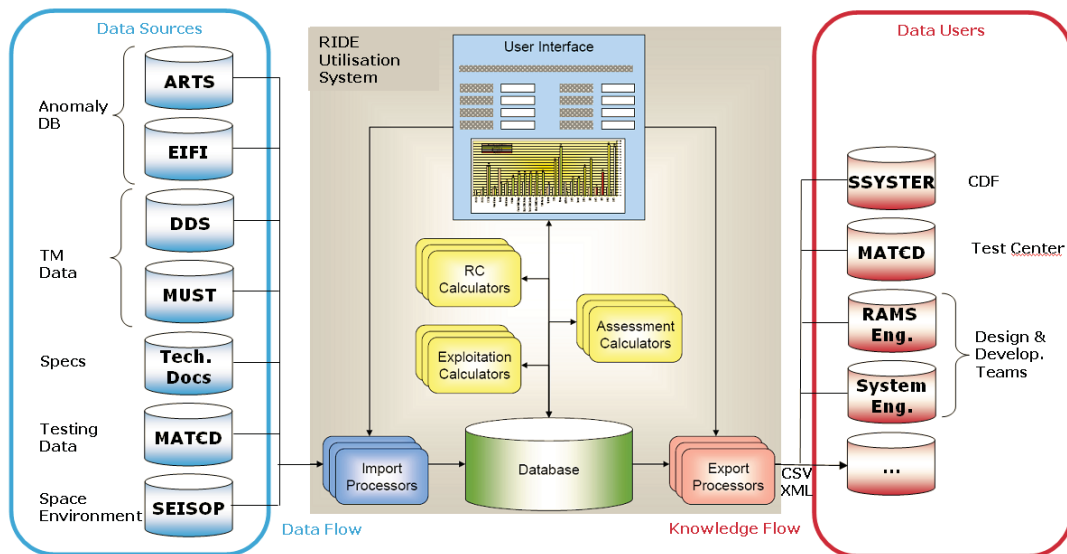
# Brief Summary of RIDE1 Study

## Results

- ✦ A list of 26 relevant RAMS characteristics and the corresponding algorithms
- ✦ A list of more than 100 input data items to be collected for each anomaly in order to calculate the RAMS characteristics
- ✦ Analysis of ESA databases in the light of the required data items
- ✦ Availability status for each data item in the potential sources
- ✦ Use cases and user requirements for a system which collects the data items and calculate the RAMS characteristics: the RIDE system

# Brief Summary of RIDE1 Study

## Results





## RIDE2 Study

### Objectives

- ⇒ Consolidation of the information collected in the previous study in the light of the main stakeholders and the existing infrastructure, processes and tools.
- ⇒ Development of a proof-of-concept demonstrator of the RIDE system.
  
- ⇒ Example use case: Which gyros shall we take for the next mission?
  - ⇒ Check laser gyros across missions for anomalies
  - ⇒ Check missions that used the same gyros
  - ⇒ Compare with anomalies on mechanical gyros
  - ⇒ Check for NCRs and test philosophy during AIV
  - ⇒ Check circumstances of certain anomalies: TM of gyro, space weather, etc.



## RIDE2 Study

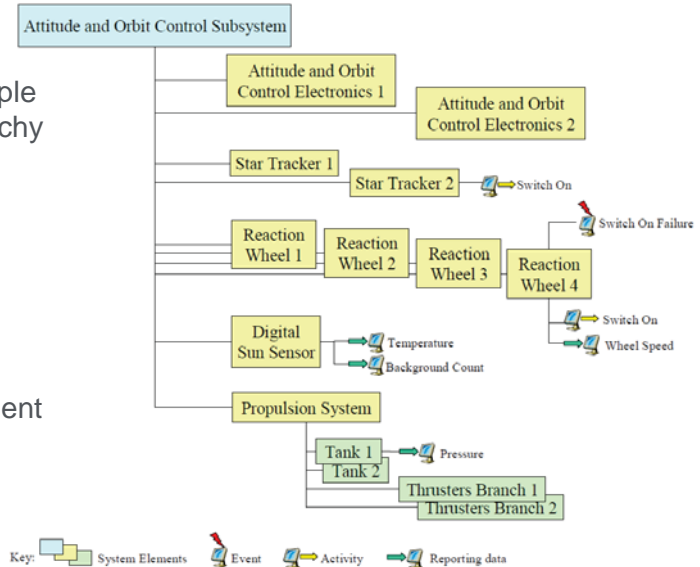
### Consolidation

- ⇒ Interviewed potential ESA internal and external stakeholders of the RIDE system with the help of a questionnaire about their requirements and expectations
- ⇒ Existing RAMS characteristics confirmed and few new ones suggested
- ⇒ Analysis of existing data sources performed
- ⇒ No significant changes with respect to the results of the RIDE1 study

# RIDE2 Study

## Challenges for the Demonstrator Software – Spacecraft Model

- ✦ See snapshot from ECSS-E-ST-70-31C, Figure 4-1: Example product delivery system element hierarchy
- ✦ Equivalent to product tree delivered by industry and stored in MATED
- ✦ Problems:
  - ✦ Different hierarchy for different spacecrafts
  - ✦ Different names for same component on different spacecrafts
- ✦ Simplified spacecraft model used by Demonstrator



# RIDE2 Study

## Challenges for the Demonstrator Software – Input Data from ARTS

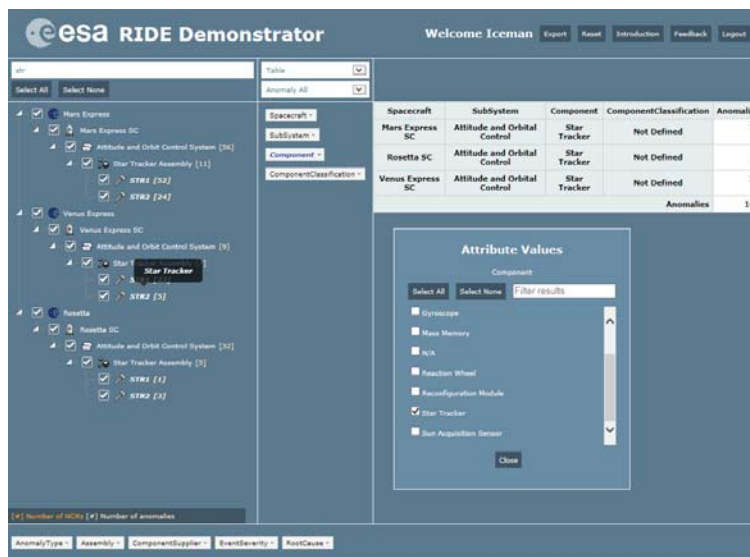
- ✦ In-flight anomalies recorded and processed at ESOC
- ✦ Level of detail as required by ESOC
  - ✦ Root causes different to industry classification and no simple mapping
  - ✦ Root cause not mandatory
  - ✦ Affected subsystem/component not always specified: "platform"
  - ✦ Different names for same component on different spacecrafts
  - ✦ Multiple occurrences of the same anomaly recorded in a single ARTS entry
- ✦ Detailed pre-processing of anomalies required which requires good knowledge of the spacecraft
- ✦ Platform anomalies from MEX, VEX and Rosetta harmonised for Demonstrator
- ✦ Similar issues exist for other input data sources => no direct automation

# RIDE2 Study

## Challenges for the Demonstrator Software – User Interface

- ✦ RIDE shall act like a dashboard to solve access problems to the input sources of RIDE, e.g. ARTS, MUST, SEISOP, MATED...
- ✦ RIDE shall only provide a subset of information originating from other sources, minimise the duplication of data
- ✦ If further investigations are required on external data, the external tools have to be used
- ✦ Information linking and an intuitive GUI

# Presentation of RIDE2 Demonstrator





## Outlook

### What are the potential next steps

- ✦ Define and design common spacecraft model based on product tree
  - ✦ Partly used in MATED
  - ✦ Can be integrated into ARTS, WebMUST, NCTS, MATED, etc.
- ✦ Define collaboration process between ESTEC and ESOC for ARTS data
- ✦ Decide on post-processing of ARTS & NCTS data of current missions
- ✦ Develop RIDE system based on experience from RIDE1 & RIDE2
- ✦ Integrate RIDE into ESA system lifecycle

THANK YOU FOR YOUR ATTENTION



WE LOOK AFTER THE EARTH BEAT

# ASSET and ASSET+ methodologies and associated lessons learned

Piero Messidoro – Thales Alenia Space  
Francois Vergès – Airbus Defence and Space

2016 June 14th  
FADAT 2016

THALES ALENIA SPACE INTERNAL

ThalesAlenia  
A Thales / Finmeccanica Company  
Space

82321650-DOC-TAS-EN-001

## Overview

ASSET = Analysis of Spacecraft qualification Sequence and Environmental Testing

2

ESA TRP study  
(<https://exchange.esa.int/asset>)



Objective: investigate the factors that influence the effectiveness of environmental testing on the basis of lessons learned from the past and in view of future project needs

An extension focused on Thermal testing, was completed in the first half of 2016 – final presentation 15 June @ ESTEC

AIRBUS  
DEFENCE & SPACE

ThalesAlenia  
A Thales / Finmeccanica Company  
Space

2016 June 14th

THALES ALENIA SPACE INTERNAL

FADAT 2016  
This document is not to be reproduced, modified, adapted, published, translated in any material form in whole or in part nor disclosed to any third party without the prior written permission of Thales Alenia Space - © 2012, Thales Alenia Space

- ✈ *European Space Agency:* Benoit Laine
- ✈ *Thales Alenia Space Italia:* Piero Messidoro (*Study manager*), Mauro Pasquinelli (*Deputy study manager*), Pietro Giordano, Andrea Ferrero, Lorenzo Pace
- ✈ *Thales Alenia Space France:* Jérôme Buffe, Patrick Hugonnot, Jérôme D'Add
- ✈ *Airbus DS France:* Francois Vergès (*Airbus DS study manager*)
- ✈ *Airbus DS Germany:* Reiner Werner

2016 June 14th

FADAT 2016

THALES ALENIA SPACE INTERNAL

This document is not to be reproduced, modified, adapted, published, translated in any material form in whole or in part nor disclosed to any third party without the prior written permission of Thales Alenia Space - © 2012, Thales Alenia Space



## ASSET: Methodology

- ✈ The process has been:
  - ✈ Individuate and detail relevant issues in environmental testing and possible improvements
  - ✈ Select, inside each company's databases, non-conformances and flight anomalies that could give useful information for the purpose of the study
  - ✈ Perform a detail assessment of those anomaly cases (root cause, understanding)
  - ✈ Analyze test programs and test conditions to assess trends, test effectiveness, relevance of ECSS standard w.r.t. practice.
- ✈ The guidelines have been defined as general questions:
  - ✈ Which problems that occurred in previous programs could have been avoided through a different test campaign (limited to environmental tests)?
  - ✈ Which type of methodologies and database(s) should be developed/improved to follow-up the test effectiveness topics?
- ✈ Important point: the analysis considers only the perspective of detecting flaws, i.e. screening objective. Tests also have other objectives, and impact on planning and cost are not directly considered, e.g. added value of a STM/QM for early identification if design issues – is not addressed here.

2016 June 14th

FADAT 2016

This document is not to be reproduced, modified, adapted, published, translated in any material form in whole or in part nor disclosed to any third party without the prior written permission of Thales Alenia Space - © 2012, Thales Alenia Space

THALES ALENIA SPACE INTERNAL





## Considered space programs

5

- **Science:** INTEGRAL, XMM-Newton, Cluster 2, Mars Express, Rosetta, Venus Express, Herschel, Plank
  - **Human-rated:** ATV, Node 2, Node 3, Cupola
  - **Telecommunications:** Artemis
  - **Earth observation:** ERS 2, MetOP, GOCE, CryoSAT, MSG
- Additional programs, covering all the four above mentioned categories, have been considered out of the ESA perimeter, with results and relevant cases provided in anonymous form
- 35843 NCRs and 199 FLAs have been screened
- **108 NCRs** and **35 FLAs** have been considered to give relevant information to the purpose of the study and further analyzed
- Each test program has been analyzed in terms of plan and test conditions

2016 June 14th

FADAT 2016

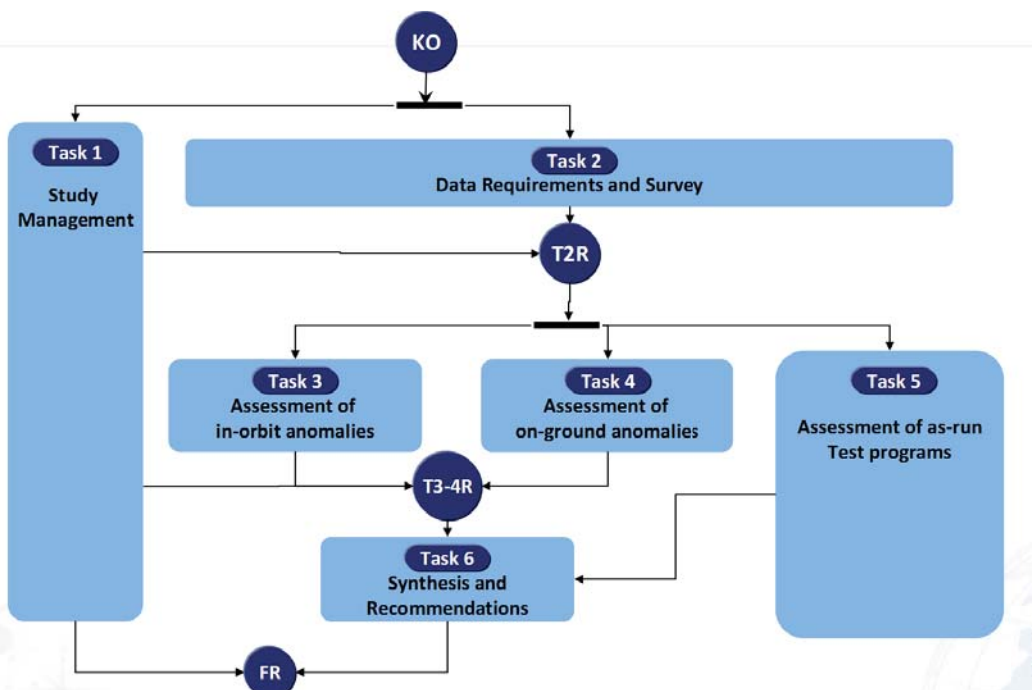
THALES ALENIA SPACE INTERNAL

This document is not to be reproduced, modified, adapted, published, translated in any material form in whole or in part nor disclosed to any third party without the prior written permission of Thales Alenia Space - © 2012, Thales Alenia Space



## ASSET workflow and study logic

6



2016 June 14th

FADAT 2016

THALES ALENIA SPACE INTERNAL

This document is not to be reproduced, modified, adapted, published, translated in any material form in whole or in part nor disclosed to any third party without the prior written permission of Thales Alenia Space - © 2012, Thales Alenia Space



- The outcomes of the different analyses have been consolidated into a set of recommendations
  - Discussed with the engineering and AIV/AIT experts of participating companies for refinement
  - Presented to ESA/ESTEC, ECSS, AIV and AIT teams, and disseminated
- The study concluded that environmental testing, as performed on the considered programs, is effective in screening for flaws so that anomalies do not occur in flight. Nevertheless, some aspects to be improved have been proposed.
- An important objective was also to propose recommendation on the type of database that could be developed or improved to ensure efficient follow-on work on this topic, and this is the focus of this presentation, as it fits with the FADAT scope.

2016 June 14th

FADAT 2016

THALES ALENIA SPACE INTERNAL

This document is not to be reproduced, modified, adapted, published, translated in any material form in whole or in part nor disclosed to any third party without the prior written permission of Thales Alenia Space - © 2012, Thales Alenia Space



## ASSET+: Overview and objectives

- **ASSET+** (*ASSET-plus*) started from a subset of the outcomes and considerations originating from the analysis and synthesis activity of ASSET
- Objectives:
  - Better understand the parameters that influence thermal vacuum test effectiveness
- Typical questions:
  - Are the anomalies found in TVT really precipitated by the vacuum, the temperature conditions, the cycling, or could some of the anomalies be detected by a different test (e.g. functional test in clean room)?
  - Why the anomaly are precipitated in TV test, even on already qualified+accepted hardware?
- Focus on Thermal Vacuum test at spacecraft level

2016 June 14th

FADAT 2016

THALES ALENIA SPACE INTERNAL

This document is not to be reproduced, modified, adapted, published, translated in any material form in whole or in part nor disclosed to any third party without the prior written permission of Thales Alenia Space - © 2012, Thales Alenia Space

26



- ✈ The following ESA space programs have been considered:
  - ✈ **Science:** Herschel (ADS-D), Planck (TAS-F), GAIA (ADS-F), Bepi Colombo (ADS-D/TAS-I)
  - ✈ **Earth observation:** MetOP (ADS-F), GOCE (TAS-I), CryoSAT (ADS-D), MSG (TAS-F), Sentinel 1 (TAS-I) –Sentinel 2 (ADS-D), SMOS (TAS-F), Swarm(ADS-D)
  - ✈ additional programs (commercial and national) can be used to provide cases in anonymous form, from the Science and Earth Observation categories, but also for Telecommunications

✈ 52 NCR and 12 FLA have been considered to give relevant information to the purpose of the study and further analyzed



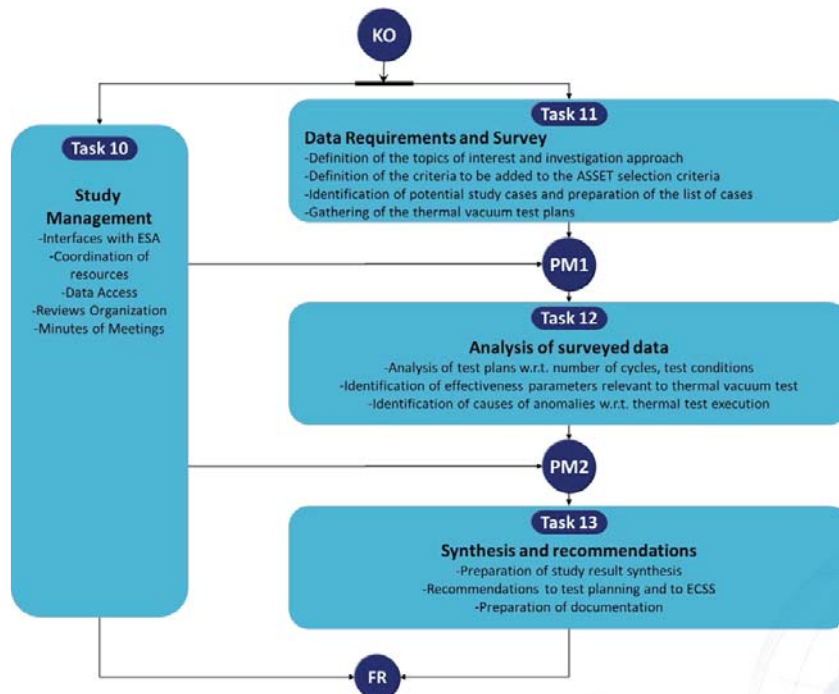
2016 June 14th

THALES ALENIA SPACE INTERNAL

FADAT 2016

This document is not to be reproduced, modified, adapted, published, translated in any material form in whole or in part nor disclosed to any third party without the prior written permission of Thales Alenia Space - © 2012, Thales Alenia Space

# ASSET+ workflow and study logic



2016 June 14th

THALES ALENIA SPACE INTERNAL

FADAT 2016

This document is not to be reproduced, modified, adapted, published, translated in any material form in whole or in part nor disclosed to any third party without the prior written permission of Thales Alenia Space - © 2012, Thales Alenia Space

- The first outcome is that **current practice and approach in TVT is good**: the findings confirm the importance **to perform the TV test in realistic flight conditions, in vacuum**, and to perform the functional tests both at hot and cold conditions.
- Findings on temperature levels
- Findings on number of cycles
- At the time this presentation is sent for the proceedings, work is ongoing to consolidate the conclusions

2016 June 14th

FADAT 2016

THALES ALENIA SPACE INTERNAL

This document is not to be reproduced, modified, adapted, published, translated in any material form in whole or in part nor disclosed to any third party without the prior written permission of Thales Alenia Space - © 2012, Thales Alenia Space



## Methodology

- Same methodology as ASSET
- Survey of NCRs and FAs from ESA space programs (plus relevant cases from commercial programs in anonymous form)
  - Definition of selection criteria
- Analysis of the selected cases to improve understanding and address the topics of interest (significant effort).
  - Individuation of parameters of interest
  - Definition of study questions
- Assessment of as-run tests
  - Questionnaires aimed at understanding of
    - Test programs
    - key test parameters

2016 June 14th

FADAT 2016

THALES ALENIA SPACE INTERNAL

This document is not to be reproduced, modified, adapted, published, translated in any material form in whole or in part nor disclosed to any third party without the prior written permission of Thales Alenia Space - © 2012, Thales Alenia Space



## Study questions – ASSET+

13

1. How critical is the vacuum condition to precipitate flaws? Are the anomalies specifically related to the vacuum condition, or could they be anticipated by tests on the spacecraft before TV without losing in test effectiveness?
2. Does TV cycling at S/C level precipitate flaws (i.e. anomaly appears because of the temperature cycling)? If yes, what is the impact on test effectiveness of each TV cycle?
3. Are there anomalies that would have been found earlier if sun simulation had been used during TVT? Are there anomalies found thanks to sun/infrared simulation? Are there anomalies which are linked to the use or lack of infrared flux?
4. How critical is the temperature level to precipitate flaws? Are the anomalies related to the extreme temperature level?
5. Is there a relation between failure of functional test and test phase (hot phase/cold phase)?
6. Do ground and flight anomalies occur also at not extreme temperatures? What type of anomalies appear during transitions? Which type of tests performed during thermal transients would have helped to detect a flight anomaly on ground? Which type/level of test actually found such non conformances on ground?
7. Are there anomalies that are not related to a spacecraft flaw, but are due to operations/facility?



2016 June 14th

THALES ALENIA SPACE INTERNAL

FADAT 2016

This document is not to be reproduced, modified, adapted, published, translated in any material form in whole or in part nor disclosed to any third party without the prior written permission of Thales Alenia Space - © 2012, Thales Alenia Space

## ASSET+ test program questionnaire

14

	Question
1	Was the objective to reach qualification or acceptance temperature or another?
	Was the target temperature reached?
2	What was the temperature margin?
3	How was the heating performed?
4	Has sun simulation been used?
	Watts per square meter
5	Has infrared flux been simulated?
	Watts per square meter
6	Have Functional tests been performed during transitions?
7	Have Functional tests been performed only at last plateaus (hot+cold)?
8	Has burn-in test been performed?
9	What was the total number of cycles?
10	How many anomalies have occurred per cycle and (hot/cold) phase?



2016 June 14th

THALES ALENIA SPACE INTERNAL

FADAT 2016

This document is not to be reproduced, modified, adapted, published, translated in any material form in whole or in part nor disclosed to any third party without the prior written permission of Thales Alenia Space - © 2012, Thales Alenia Space



The study highlighted a number of difficulties:

- Accessing the data
- Understanding the data
- Capturing the knowledge and making it available
- Elaborating lessons learned

It also showed different ways to working with such data:

- Working with repositories as MATED
- Searching the reports in free text

It proposes ways forward:

- Double closure of anomalies

2016 June 14th

FADAT 2016

THALES ALENIA SPACE INTERNAL

This document is not to be reproduced, modified, adapted, published, translated in any material form in whole or in part nor disclosed to any third party without the prior written permission of Thales Alenia Space - © 2012, Thales Alenia Space



## The difficulties: Accessing and understanding NCRs and FAs

- The data collection performed during the ASSET study highlighted that the effort to get relevant pieces of information from ended programs is very high and often prohibitive
- At least 1 FLA out of 35 (and many ground NCRs) revealed that same problems occur again in later programs because the past experience is difficult to access while handling very specific domains. This seems to be a symptom of the lack of proper feedback from operations to engineering
- Anomaly reports are written to support the process of their resolution for the project, and not to provide feedback to people external to the projects.
- The reports capture the process of the investigation, as followed, by and for people involved in the project (use of acronyms and reliance on background knowledge).
- There is no wrap-up or executive summary, often no clear conclusion on anomaly root cause.
- The reports are not meant to be used by people lacking the inside knowledge

2016 June 14th

FADAT 2016

THALES ALENIA SPACE INTERNAL

This document is not to be reproduced, modified, adapted, published, translated in any material form in whole or in part nor disclosed to any third party without the prior written permission of Thales Alenia Space - © 2012, Thales Alenia Space



## The difficulties: Accessing and capturing test programs and conditions

17

- The data about tests is spread over a larger number of documents:
  - Test plan : high level and in preparation of the tests – it is an intention
  - Test spec : for each test, it is a request, i.e. an intention
  - Test procedure : for each test, it may deviate from the test spec
  - As run procedure : for each test, captures deviations – Usually not easy to read and understand : written to capture a process. Uses acronyms and background knowledge. Sometimes hand written, in a hurry.
  - Waivers and NCRs
  - The “applied levels” are sometimes captured in different documents, e.g. temperature targets for each unit in TVAC
  - The severity (wrt expected flight levels) is difficult to assess, as it relates to discipline analysis data. E.g. difficult to assess overtest
  - People often have a simplistic approach to the verification level (qualification/acceptance) and reality is often in a grey area (e.g. temperature reached during TVAC different for each equipment)
- It is very important and difficult to capture what the test program and conditions were exactly, and people tend to remember incorrectly.
- It is difficult to wrap-up the data and build knowledge, usable by others

2016 June 14th

FADAT 2016

THALES ALENIA SPACE INTERNAL

This document is not to be reproduced, modified, adapted, published, translated in any material form in whole or in part nor disclosed to any third party without the prior written permission of Thales Alenia Space - © 2012, Thales Alenia Space



## The difficulties: Capturing the knowledge and make it available

18

- There is no systematic way of capturing the knowledge and making it available.
- The exercise to go through anomalies is very enriching, as there is a lot to learn from the mistakes made in the past. Unfortunately, there is no systematic lesson learned, hence the risk that mistakes are repeated.

2016 June 14th

FADAT 2016

This document is not to be reproduced, modified, adapted, published, translated in any material form in whole or in part nor disclosed to any third party without the prior written permission of Thales Alenia Space - © 2012, Thales Alenia Space

31

THALES ALENIA SPACE INTERNAL



Two methods were used when looking for data:

- MATED (link to the MATED presentation):
  - Data are pre-processed, i.e. categorised. Someone has made the data analysis and classified the anomalies and captured the test program
  - Advantage: processed and classified data already available
  - Potential problem: initial analysis may be incorrect, database bias by mistakes
  
- Free search in the repository of anomalies (NCTS, Pandora, Fisheyes):
  - Raw data from the complete repository
  - Advantage: no risk to miss an anomaly that was incorrectly analysed
  - Difficulty: analysis is to be performed systematically
  
- Both approaches were used, showing complementarity.

2016 June 14th

FADAT 2016

THALES ALENIA SPACE INTERNAL

This document is not to be reproduced, modified, adapted, published, translated in any material form in whole or in part nor disclosed to any third party without the prior written permission of Thales Alenia Space - © 2012, Thales Alenia Space



## Proposed way forward

Considering the difficulties encountered, and the amount of effort spent to capture the data, it is proposed:

- To adopt a system of double closure of anomalies, i.e. anomaly is closed in the frame of the project, and reconsidered from a knowledge management/process improvement perspective, by dedicated people sensitive to the terminology/taxonomy, performing or formalizing the root cause analysis if necessary, formatting the data in a clear and useable way, and disseminating it to the interested parties (industry, discipline experts)
  
- When using tools as MATED, to trace the analysis performed (justification of the classification), source of information, and to add a validation step of the data. Add some level of detail in the definition of the levels applied (QM, STM, FM, PFM is not sufficient to derive the severity of tests, also depending on the environment)
  
- In the longer term, Model Based System Engineering approaches should allow a better access to the data (ref to ongoing TRP study on Model based requirement verification lifecycle)

2016 June 14th

FADAT 2016

THALES ALENIA SPACE INTERNAL

This document is not to be reproduced, modified, adapted, published, translated in any material form in whole or in part nor disclosed to any third party without the prior written permission of Thales Alenia Space - © 2012, Thales Alenia Space





- ASSET (+) led to interesting results
- One important outcome is that currently we have achieved a good level of test effectiveness
- The study showed the willingness and the capability of large system integrators to collaborate on such research topics, despite being competitors
- Important Lessons Learned emerged relevant in particular to processing of NCR/FLA and Databases which can be considered for further improvements of our processes
- In particular, it is important to have a process to capture the knowledge and disseminate lessons learned to all parties including engineering disciplines

2016 June 14th

FADAT 2016

THALES ALENIA SPACE INTERNAL

This document is not to be reproduced, modified, adapted, published, translated in any material form in whole or in part nor disclosed to any third party without the prior written permission of Thales Alenia Space - © 2012, Thales Alenia Space

 **AIRBUS**  
DEFENCE & SPACE

**ThalesAlenia**  
Space  
A Thales / Finmeccanica Company

# Model and Test Effectiveness Database (MATED) Evolution

Otto Brunner  
ESTEC  
14/06/2016

European Space Agency

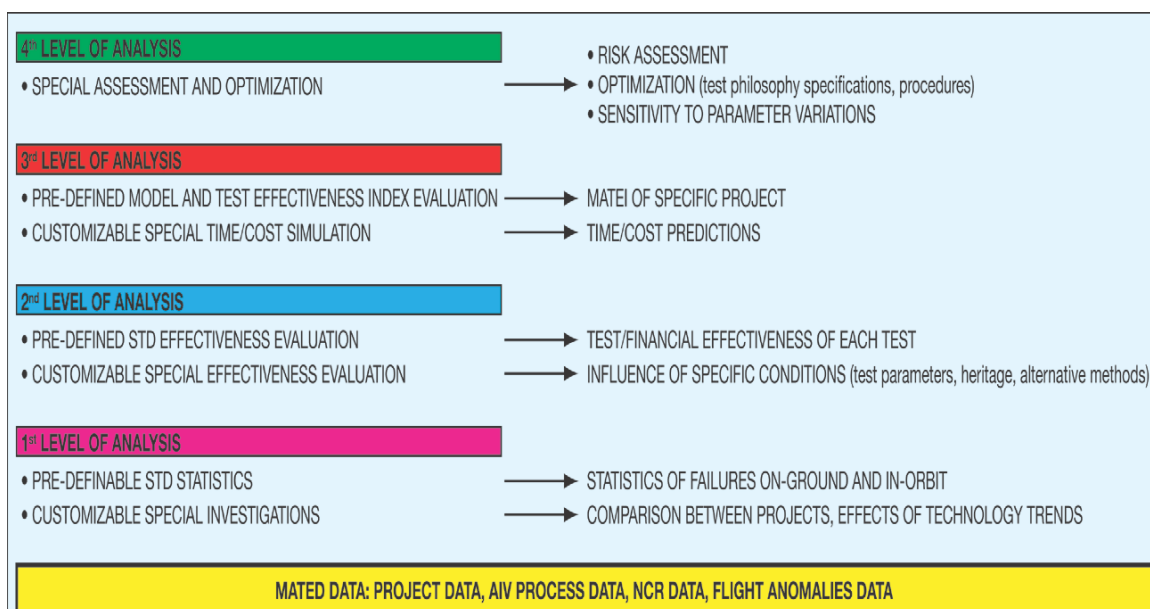
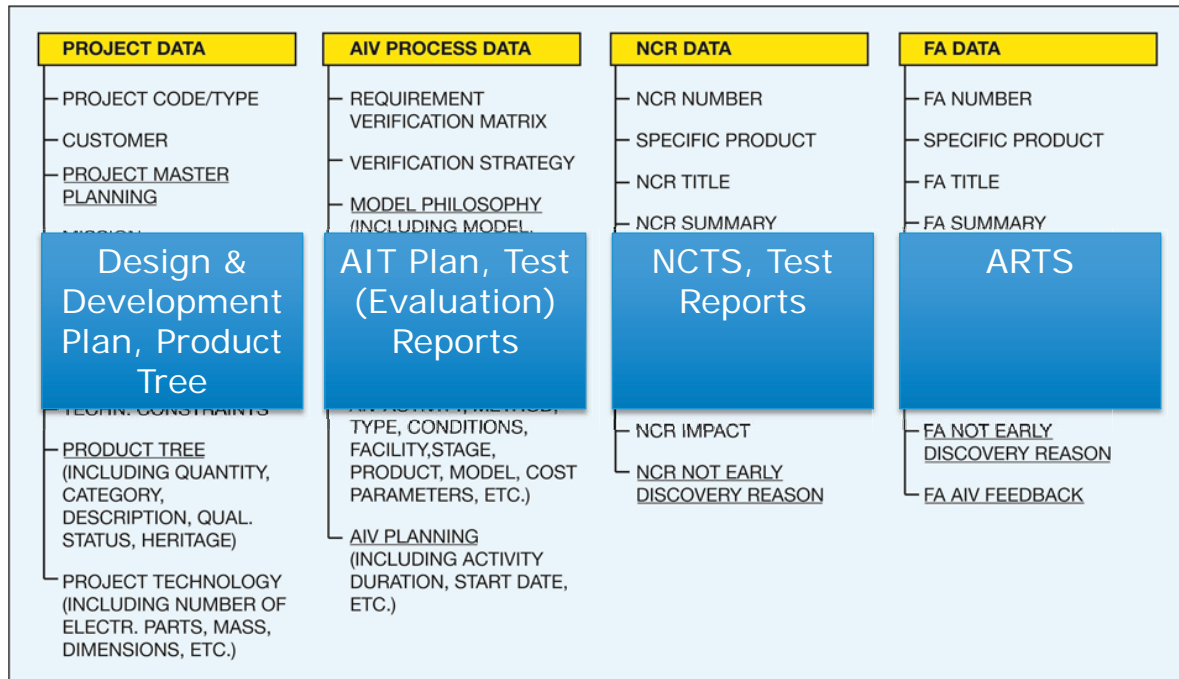
ESA UNCLASSIFIED – For Official Use

## Presentation Overview

- Introduction
- Database status
- Data types and typical sources
- Analysis capabilities
- Improvements
- Examples
- Conclusions

- The Model- And Test Effectiveness Database MATED has been setup to facilitate investigations on past project planning and implementation of AIV activities, and relate these to NCRs experienced during the AIV campaign and to flight anomalies encountered during operation.
- Objective is to improve the effectiveness of the selected model-, assembly-, integration and test- (AIT) approach for new projects!
- Lessons Learned can be derived from the data stored and used for improving the s/c model philosophy, AIV approach and related standards.
- The tool includes advanced analysis capabilities which allow to perform detailed statistical evaluation of the stored spacecraft project data, or of any subset based on user selected criteria.

- MATED is located on a server in ESTEC;
- Data from 27 Projects (13 scientific, 4 telecommunication, 7 earth observation and 3 pressurised modules) have been collected, with more than 100 Flight models and more than 4300 AIV related NCRs and 329 related Flight Anomalies;
- Data are provided by ESA and European industries and Space Agencies;
- ESA projects included are, among others: INTEGRAL, CLUSTER, XMM, MARS EXPRESS, VENUS EXPRESS, ROSETTA, HERSCHEL, PLANCK, ARTEMIS, ERS-2, MSG-2;
- MATED is maintained by ESA and accessible by MATED partners via internet browser;
- A high level of data security is maintained by keeping the underlying software on the newest standard.

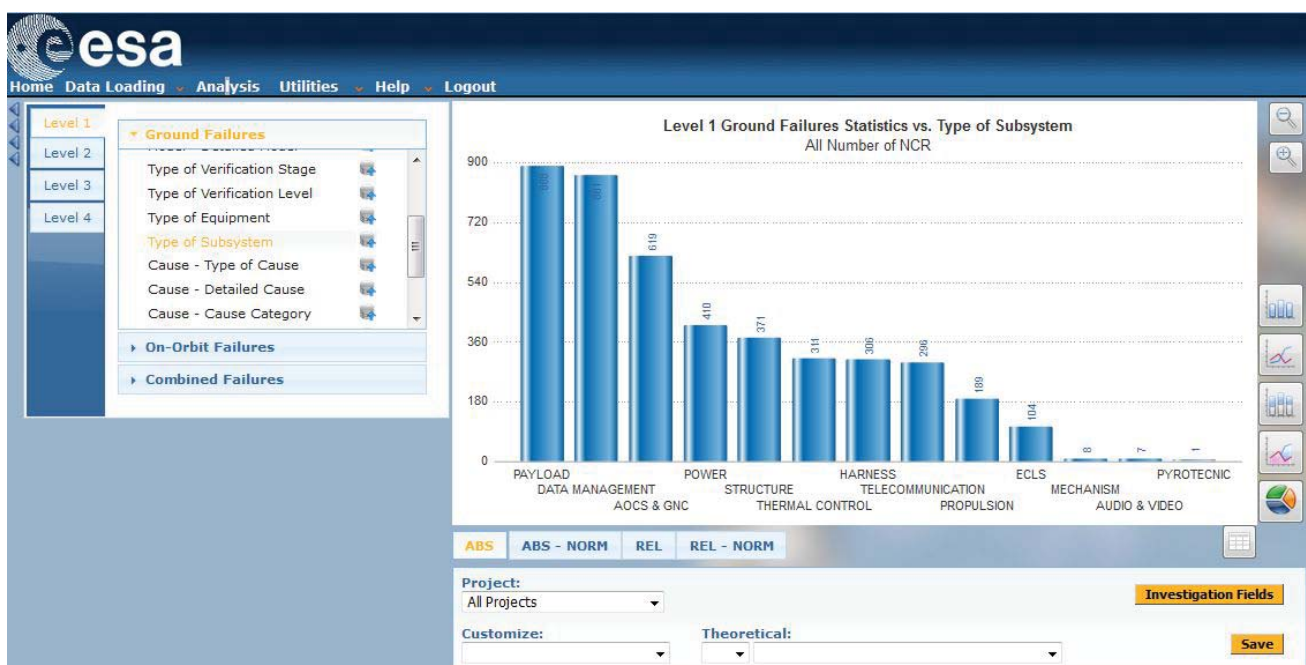


- Version 3.1 – released 23-02-2009
- Version 4.0 – released 12-05-2015
  - Update of hardware and operating system (MS server 2012 R1);
  - Update underlying software to up-to-date versions for security reasons Oracle database 12c, Java JDK 1.7, Tomcat container 7.0.50, Apache 2.4.10;
  - Regain compliance with up-to-date browsers Internet Explorer, Firefox, Chrome;
  - Update underlying software for analysis results visualisation from Oracle OLAP to FusionCharts XT;
  - Upgraded analysis: GUI, navigation tree, filter section;
  - Drill down on data in analysis charts;
  - Update of documentation SRS, SDD, ICD, SUM.

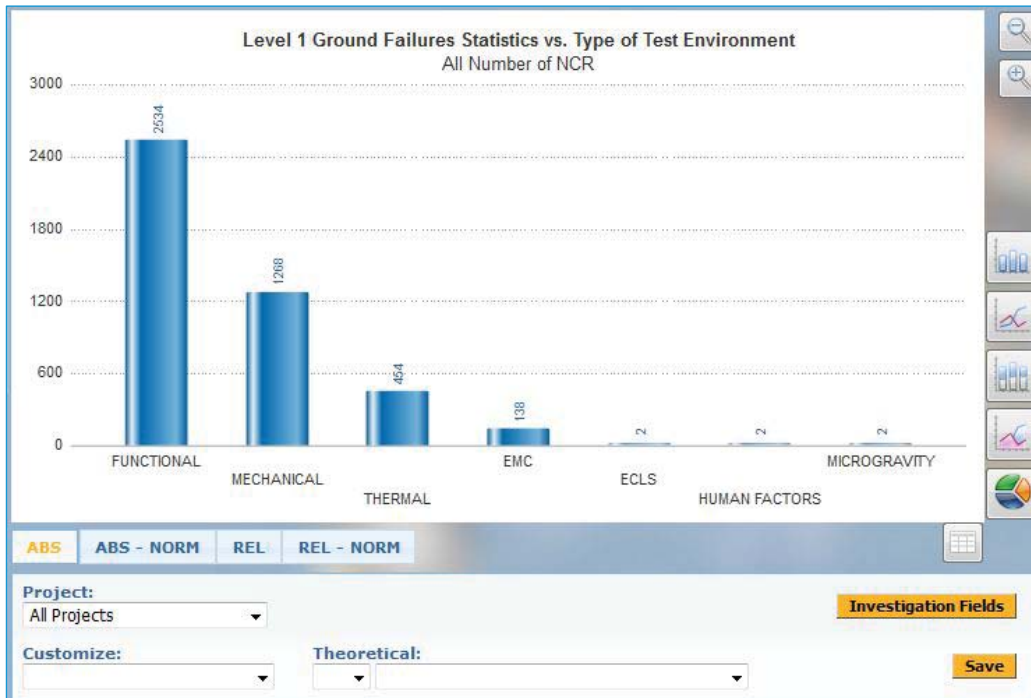
- Version 4.1 – released 26-02-2016
  - Batch file pre-loading for partner users (under test);
  - Batch loading templates can be downloaded from file server (to be provided by MATED Application Manager);
  - Enhanced security features for access control (password age, length, complexity, account locking after to many invalid login attempts).
- Version 4.2 – release planned August 2016
  - Improvement of database maintenance: verification and release of pre-loaded batch files, consolidation of key words, statistical analysis of database content for multiple projects and supplier related;
  - Visualisation of metadata: originator, insertion date, revision date;
  - Key word use information;
  - Improved table navigation by adding line numbers;
  - Improved handling of incomplete data.

- Points under discussion (funding to be identified)
  - Table enhancements:
    - increase of field size to be more in line with NCTS and ARTS;
    - adding columns for additional information;
    - adding new tables;
  - Data review function – introduction of mandatory data verification step;
  - Project reports;
  - Additional reference data set;
  - Improved user management;
  - Exchange facilities for statistical data;
  - Improved information on AIV activities e.g. number of thermal cycles, levels;
  - Advanced query possibilities.

# NCR versus type of subsystem



# NCR versus test environment

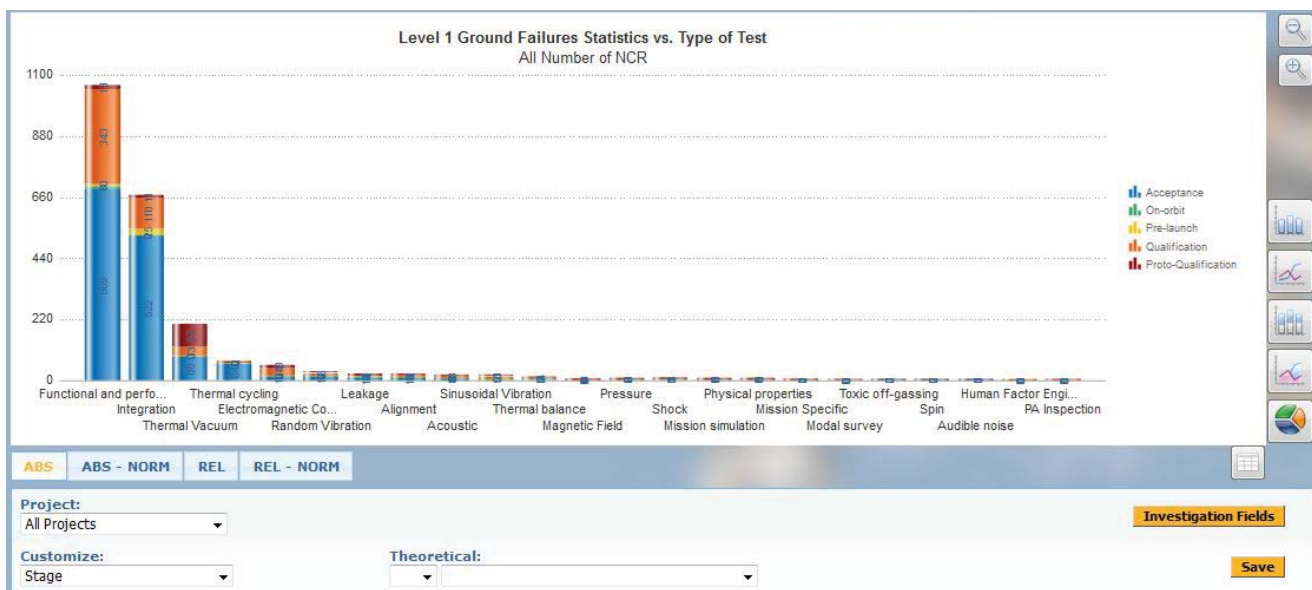


MATED Evolution | Otto Brunner | ESTEC | 14/06/2016 | FADAT 3 Workshop | Slide 11

European Space Agency

ESA UNCLASSIFIED – For Official Use

# NCR versus type of test & verification stage



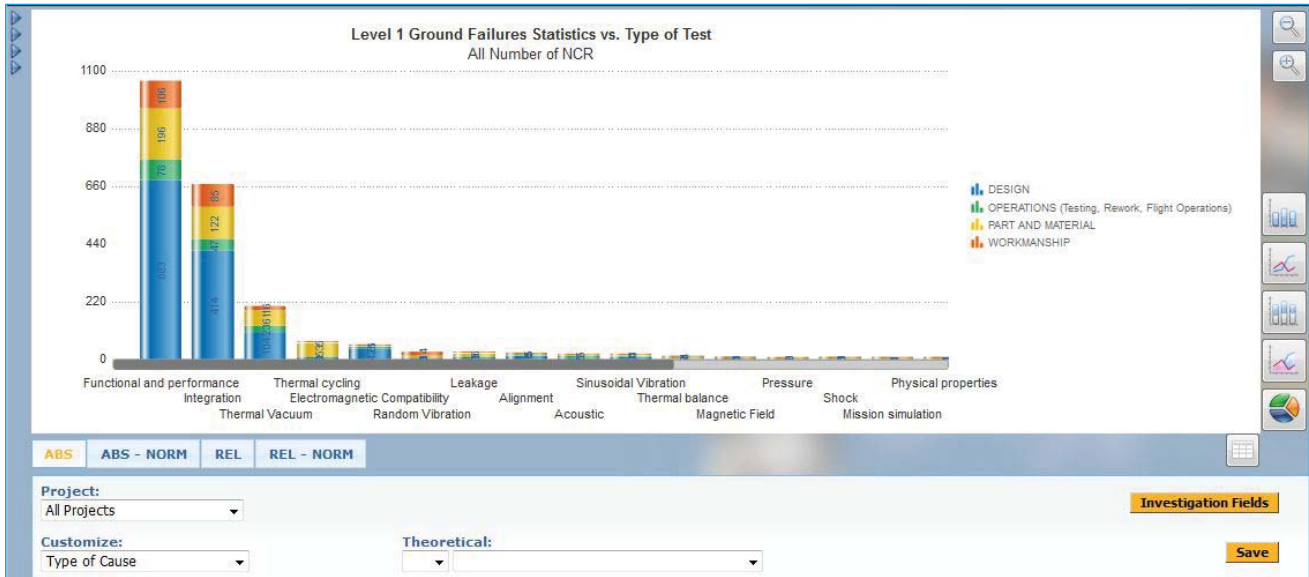
MATED Evolution | Otto Brunner | ESTEC | 14/06/2016 | FADAT 3 Workshop | Slide 12

European Space Agency

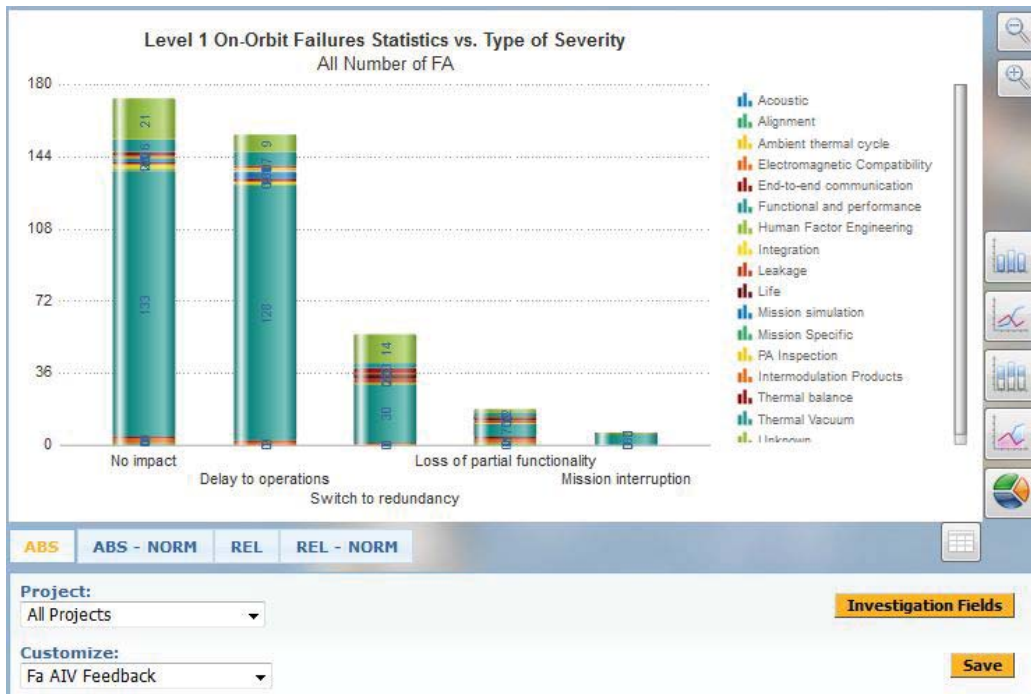
ESA UNCLASSIFIED – For Official Use



# NCR versus type of test and type of cause

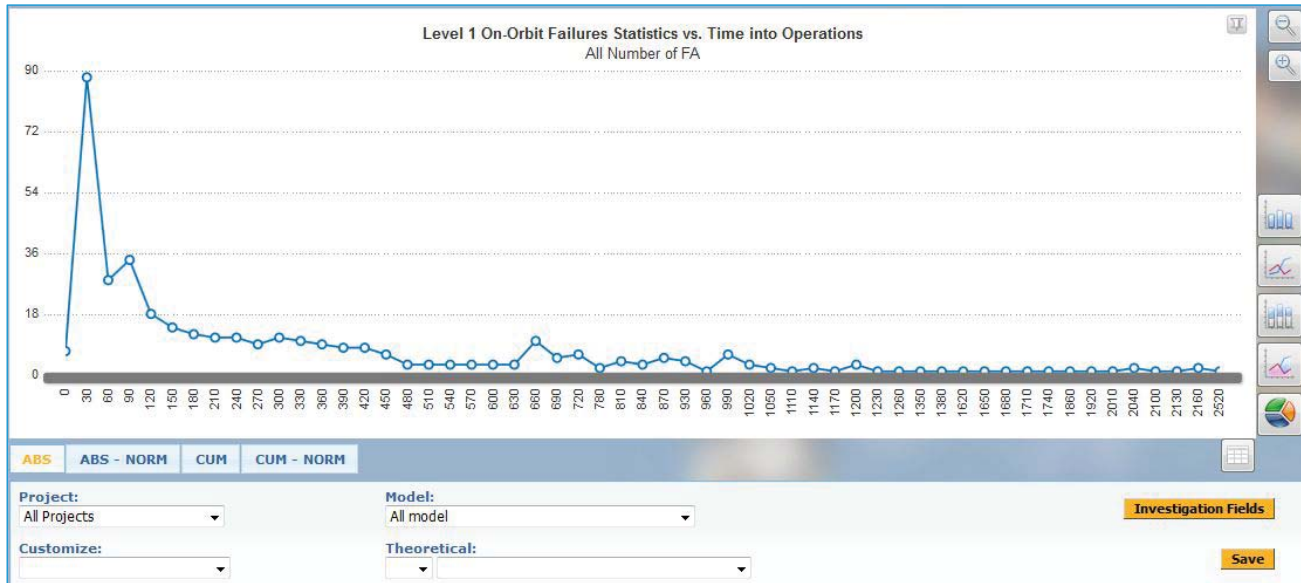


# Flight anomaly versus severity

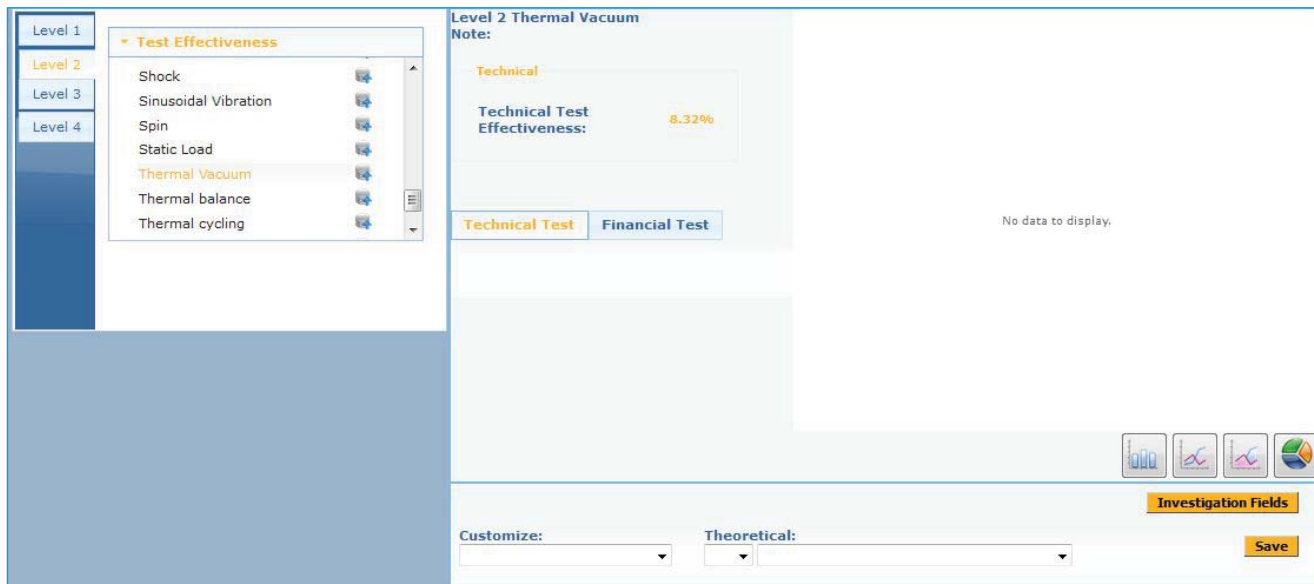




# Infant Mortality



# Level 2 analysis: Test Effectiveness



# Level 3 analysis: MATEI



Level 1

Level 2

Level 3

Level 4

Cost Parameter

Time Parameter

ECSS

THEORETICAL

ECSS DATA TEST PHILOSOPHY			
PARAMETERS	REF. % MATED	ACTUAL	ESTIM.
<b>Qualification</b>			
<b>System</b>			
Integration	21.72	0.0	0
Functional and performance	49.27	0.0	0
Leakage	1.7	0.0	0
Acoustic	1.65	0.0	0
Alignment	0.82	0.0	0
Modal survey	1.65	0.0	0
Shock	0.82	0.0	0
Sinusoidal Vibration	0.82	0.0	0
Other Test	21.55	0.0	0
<b>TOTAL Qualification</b>	<b>100.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Acceptance</b>			
<b>System</b>			
Integration	54.31	0.0	0
Functional and performance	23.18	0.0	0
Thermal Vacuum	2.76	0.0	0
Acoustic	2.02	0.0	0
Alignment	3.5	0.0	0
Thermal balance	0.73	0.0	0
Leakage	0.83	0.0	0
Physical properties	0.8	0.0	0
Sinusoidal Vibration	0.84	0.0	0
Other Test	11.03	0.0	0
<b>TOTAL Acceptance</b>	<b>100.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Proto-Qualification</b>			
<b>System</b>			
Acoustic	1.71	0.0	0
Thermal Vacuum	51.36	0.0	0
Electromagnetic Compatibility	3.43	0.0	0
Other Test	43.5	0.0	0
<b>TOTAL Proto-Qualification</b>	<b>100.0</b>	<b>0.0</b>	<b>0.0</b>
<b>AVERAGE MATEI</b>	<b>100.0</b>	<b>0.0</b>	<b>0.0</b>

Early Flight Failures - ALL

Early Flight Failures - ECSS

Investigation Fields

Save

MATED Evolution | Otto Brunner | ESTEC | 14/06/2016 | FADAT 3 Workshop | Slide 17

European Space Agency

ESA UNCLASSIFIED – For Official Use

# Level 4: Risk assessment vs. MATEI



Level 1

Level 2

Level 3

Level 4

Risk/ Cost Comparison

Sensitivity Analysis and Optimisation

User: MESSIDO

Standard • L4-RISKA-A001-TV-AC

Using navigator

Case Description	Estimated MATEI (%)	Estimated RISK (%)	Risk Consideration
Baseline	84.49	17	Compl. to Rel.
No Th. Vacuum	74.99	27	+9 failures
No Acoustic	82.94	18	+1.3 failures

Page 1 of 1 View 1 - 3 of 3

Draw Update Chart

Case Description	Estimated MATEI (%)	Estimated RISK (%)
Baseline	84.49	17
No Th. Vacuum	74.99	27
No Acoustic	82.94	18

Replace Delete

MATED Evolution | Otto Brunner | ESTEC | 14/06/2016 | FADAT 3 Workshop | Slide 18

European Space Agency

ESA UNCLASSIFIED – For Official Use

- MATED is a comprehensive European repository of Project AIV information, related NCRs and flight anomalies.
- MATED provides functionalities to generate statistical evaluations, optimize verification planning, and to improve cost estimations based on real data.
- Relations between test activities, ground failures and flight anomalies are identified enabling the formulation of lessons learned for AIT planning, in particular on thermal vacuum , acoustic and SVT tests.
- MATED enables an assessment of the own AIT approach compared to reference data, e.g. standards.
- The most important improvements identified at the previous workshop in Turin have been implemented or implementation is under way.
- Future additional improvements are proposed.
- Data collection has been slow recently and needs to be strengthened with additional attention to legal aspects of data exchange.

# Second Closure of Anomalies

Karsten Baumann, Airbus DS

Failure, Test & Operation Data Workshop - FADAT 3rd Edition  
14th June 2016, ESTEC



## Introduction

This presentation

- Introduces the topic of second closure of anomalies in satellite MAIT
- And the major lessons learned on the process as applied in Airbus DS Space Systems in MAIT

Why this topic?

- Anomalies impact the flow of MAIT and create schedule delays, additional cost and variation
- Reducing the number of anomalies reduces variation
- Reduced variation improves quality as well as cost and schedule credibility

We distinguish two categories of anomalies

- Anomalies caused by MAIT
- Anomalies found by MAIT and either caused by design or detected post equipment acceptance

Anomalies impact the flow of MAIT and create schedule delays, additional cost and variation



# A short excursion into the theory of anomaly management - definitions used in this presentation

## Important references for us

- ECSS-Q-ST10-09C chapter 5.3 Corrective and preventive actions
- ISO 9000:2015 Quality Management Systems – Fundamentals and vocabulary

## Anomaly (ECSS)

Any deviation from the expected situation

## Correction (ISO 9000)

Action to eliminate a detected nonconformity

## Corrective Action (ISO 9000)

Action to eliminate the cause of a nonconformity and to prevent recurrence

## Preventive Action (ISO 9000)

Action to eliminate the cause of a potential nonconformity or other potential undesirable situation

In Airbus DS anomaly management, correction is often referred to as closure 1, corrective as closure 2 and preventive as closure 3

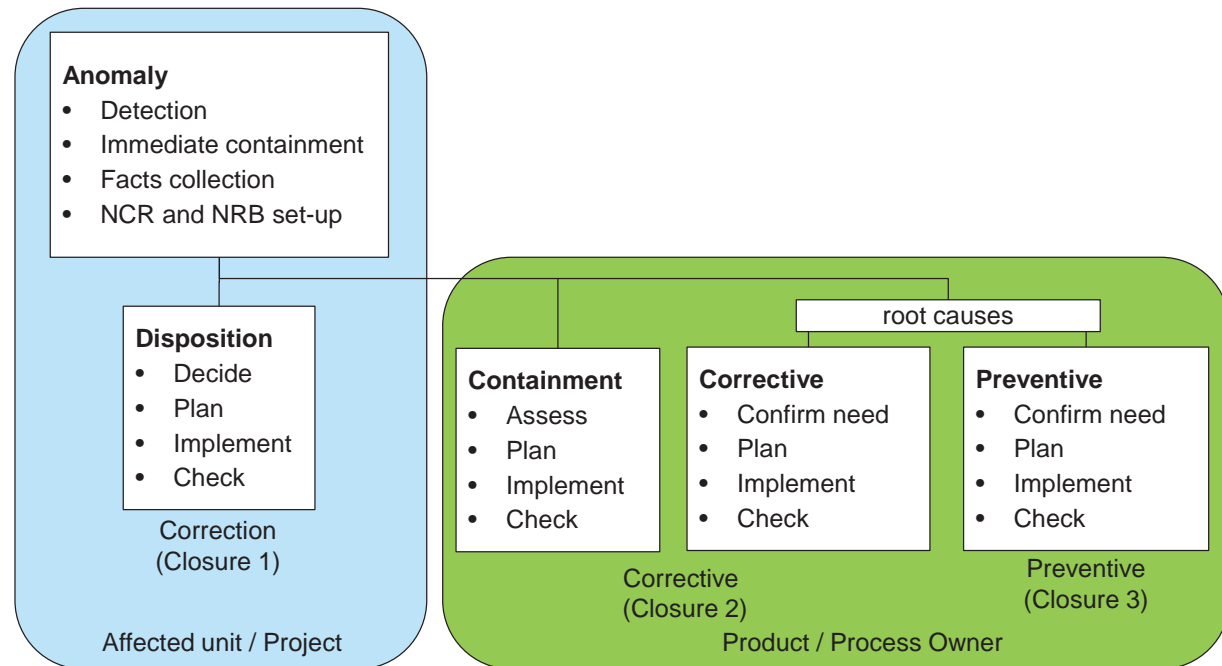


Source: ISO 9000:2015

3

14/06/2016, FADAT workshop @ESTEC

## Standard NCR management process in Airbus DS ADS.E.101



Anomaly management following the Correction, Corrective and Preventive methodology is widely applied in Airbus DS

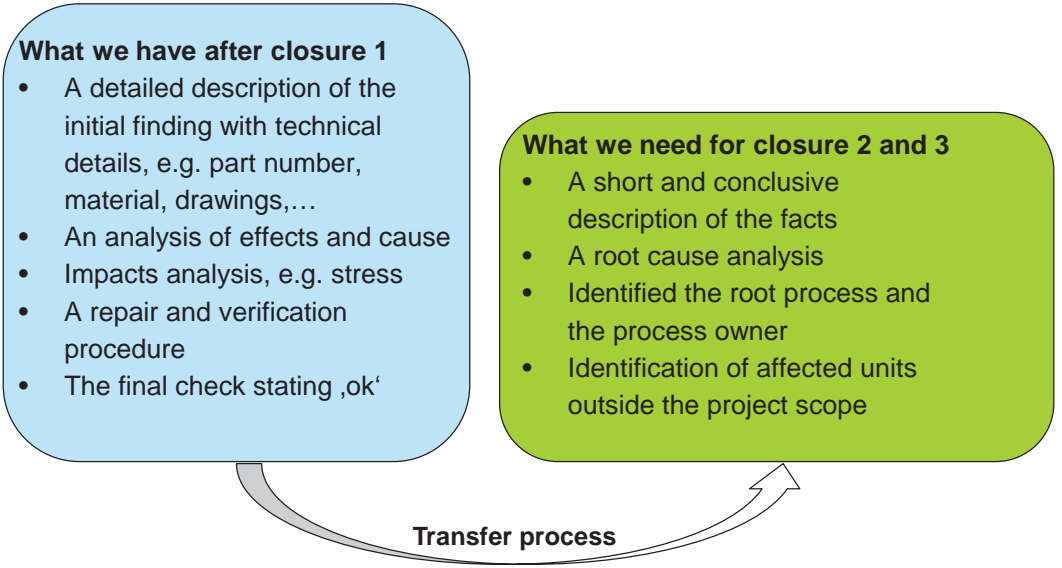
Source: Airbus DS ADS.E.101, latest version by Eric D'Andrimont

14/06/2016, FADAT workshop @ESTEC



© 2014 Airbus Defence and Space - All rights reserved. The reproduction, distribution and utilization of this document as well as the communication of its contents to others without express authorization is prohibited. Offenders will be held liable for the payment of damages. All rights reserved in the event of the grant of a patent, utility model or design.

# Transfer process from Closure 1 to Closure 2



The information we typically get out of closure 1 is different from what is needed for closure 2.  
 The step from Correction to Corrective and Preventive requires consolidation of information and handover of NC ownership.



## Closure 2 Standard Reporting Sheet

Issue	Description	Root Cause						
<p><b>What happened?</b></p> <p>What happened Where During which process step Sequence of events</p> <p>Do not put any names of people</p>	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 15%;"><b>When:</b></td> <td>Date</td> </tr> <tr> <td><b>Ref:</b></td> <td>NCR Reference</td> </tr> <tr> <td><b>Impact:</b></td> <td>Hardware impact.</td> </tr> </table>	<b>When:</b>	Date	<b>Ref:</b>	NCR Reference	<b>Impact:</b>	Hardware impact.	<p><b>Why did it happen?</b></p> <ol style="list-style-type: none"> <li>1) Process and Materials</li> <li>2) People</li> <li>3) Tools &amp; Environment</li> <li>4) Engineering</li> <li>5) ....</li> </ol>
<b>When:</b>	Date							
<b>Ref:</b>	NCR Reference							
<b>Impact:</b>	Hardware impact.							
Correction Action	2 <sup>nd</sup> Closure	Schematic / Picture						
<p><b>1st Closure:</b></p> <p>Disposition (+ immediate containment if needed within project)</p>	<p><b>2<sup>nd</sup> Closure answering the Root Cause analysis:</b></p> <p>Identify actions in answer to the root cause (+ wider containment if needed outside of project)</p>							

The Closure 2 Standard Reporting Sheet has been introduced in 2014 in Airbus DS to further improve systematic communication and management of second closure of anomalies in MAIT.





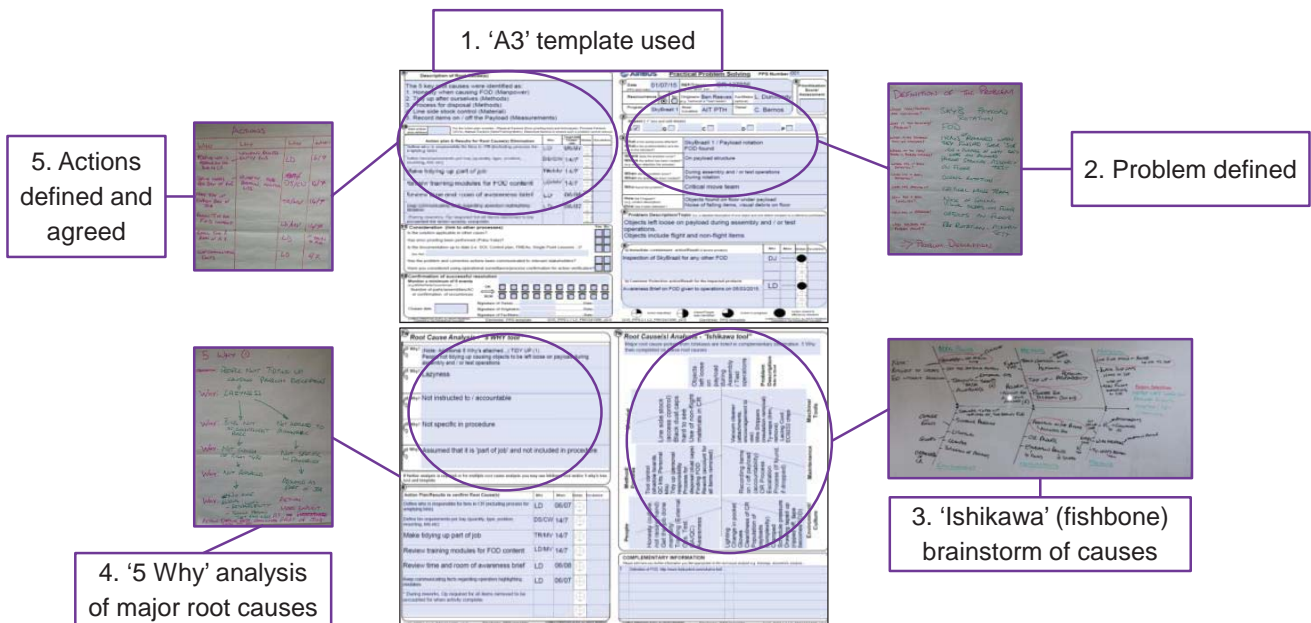
# Example: A lifting issue in MAIT

Issue	Description	Root Cause
<p><b>What happened?</b></p> <p>One of the 38 fixings securing the GSE to the satellite was not removed prior to lifting..</p> <p>During the lift it was observed that the load cell displayed 1,500kg (1,200kg was expected mass). Lift was stopped, H/W made safe for investigation.</p>	<p><b>When:</b> 01 April 2016</p> <p><b>Ref:</b> REF.NCR.00057</p> <p><b>Impact:</b> Potential stress to satellite. Lifting held until agreement with customer at NRB.</p>	<p><b>Why did it happen?</b></p> <p>Critical move procedure requires operator, QC and QA to confirm that all fixings are removed, however fixing was missed and remained engaged.</p> <p>Root causes determined as:</p> <ul style="list-style-type: none"> <li>Quantity of fixings to remove undefined</li> <li>Fixing missed by 3 people (human error)</li> <li>Poor visibility of fixings</li> <li>MGSE fixing control</li> </ul>
Correction Action	2 <sup>nd</sup> Closure	Schematic / Picture
<p><b>1st Closure:</b></p> <p>Fixing was remove, no signs of deformation.</p> <p>All lifting points were inspected and showed no damage.</p> <p>NRB held with Stress Team to determine whether lifting could commence</p>	<p><b>2<sup>nd</sup> Closure answering the Root Cause analysis:</b></p> <ul style="list-style-type: none"> <li>Procedures to be fully reviewed to define quantities of MGSE fixings</li> <li>Shadow board for fixings to be implemented → update MAIT best practise</li> <li>Update standard MGSE spec requiring yellow fixing → update GSE standard spec</li> <li>Investigation and analysis to be communicated across AIT to ensure risks are mitigated on all sites.</li> </ul>	

14/06/2016, FADAT workshop @ESTEC

## Root cause analysis

- Airbus is implementing systematically root cause analysis as part of its group wide QUEST quality improvement initiative
- Root Cause analysis is performed by a Multifunctional Team



Root cause analysis is the first and most important step in closure 2.

© 2014 Airbus Defence and Space - All rights reserved. The reproduction, distribution and utilization of this document as well as the communication of its contents to others without express authorization is prohibited. Offenders will be held liable for the payment of damages. All rights reserved in the event of the grant of a patent, utility model or design.



# Conclusion and Questions

## Conclusion

- Anomalies impact the flow of MAIT and create schedule delays, additional cost and variation
  - Anomaly management following the Correction, Corrective and Preventive methodology is widely applied in Airbus DS
  - The step from Correction to Corrective and Preventive requires consolidation of information and handover of NC ownership
  - The Closure 2 Standard Reporting Sheet has been introduced in 2014 in Airbus DS to further improve systematic communication and management of second closure of anomalies in MAIT
  - A proper root cause analysis is the first and most important step in Corrective and Preventive Management
- The second closure of anomalies has helped us to substantially reduce the number of anomalies caused by MAIT
- The Space Systems Quality Board has adopted the Closure 2 Standard Reporting Sheet to rigorously track corrective and preventive closure.

## Questions

- Should our NCR tools support the consolidation of information and handover of NC ownership
- Do we see a benefit to wider apply the presented method between ESA and industry?

# CNES FEEDBACK FROM FLIGHT EXPERIENCE PROCESS

Fabienne GUIMBARD

14/06/2016

1

## SOMMAIRE

- **NOMINAL AND ANOMALIES MONITORING**
  - ◆ Bi-annual Performance Review Meeting (PRM) and annual exploitation Review (REVEX)
  - ◆ Anomalies management
  - ◆ Routine exchanges with experts and project
- **IN-ORBIT SUPPORT (MCO) : CONTRACTS WITH SUPPLIERS**
- **LESSONS LEARNT (REX) TOWARDS THE FUTURE**
- **LESSONS LEARNT (REX) BETWEEN OPERATORS**

2

- **NOMINAL AND ANOMALIES MONITORING**
  - ◆ Reviews
  - ◆ Anomalies management
  - ◆ Routine exchanges with experts and project
- IN-ORBIT SUPPORT (MCO) : CONTRACTS WITH SUPPLIERS
- LESSONS LEARNT (REX) TOWARDS THE FUTURE
- LESSONS LEARNT (REX) BETWEEN OPERATORS

3

## NOMINAL AND ANOMALIES MONITORING

### Reviews

- Bi-annual PRM (Performance Review Meeting)
  - ◆ Status of all subsystems (power, AOCS, DHS...)
    - » Long term monitoring
    - » Anomalies
- Annual exploitation review (REVEX)
  - ◆ Status of all subsystems
  - ◆ Mission
  - ◆ Quality
  - ◆ ...
- Extension mission review (REDEM)
  - ◆ Status of all subsystems to confirm mission can be extended for the coming year



4

## NOMINAL AND ANOMALIES MONITORING

### Anomalies management



- In case of anomaly, creation of a working group for investigation and resolution
  - ◆ Experts from CNES
  - ◆ Experts from industry
  - ◆ Operations engineers
- Regular meetings for investigations
- Report writing when finished
  - ◆ Recommendations for operations and safety
  - ◆ Feedback for other missions (REX)



5

 cnes

## NOMINAL AND ANOMALIES MONITORING

### Routine exchanges with experts and project

- Monthly reports
  - ◆ Status of all subsystems (power, AOCS, DHS...)
    - » Long term monitoring
    - » Anomalies
- CNES and satellite prime contractors (ADS, TAS, ...)
  - ◆ OIA (Operational Interface Agreement) with CNES experts for their support in case of anomalies (working groups or specific questions)
  - ◆ In-Orbit Support (MCO) with satellite prime contractors and equipment suppliers for long term monitoring and anomaly investigation (working groups, specific questions, reviews)



6

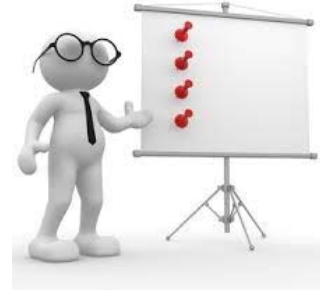
51

 cnes

## NOMINAL AND ANOMALIES MONITORING

To conclude :

- All is analysed
- All is understood (in 99% of the cases)
- But it requires money and people
- Specific to our missions (strategic and/or scientific)



7

26/05/2016



## SOMMAIRE

- **NOMINAL AND ANOMALIES MONITORING**
  - ◆ Bi-annual Performance Review Meeting (PRM) and annual exploitation meeting (REVEX)
  - ◆ Anomalies management
  - ◆ Regular exchanges with experts and project
- **IN-ORBIT SUPPORT (MCO) : CONTRACTS WITH SUPPLIERS**
- **LESSONS LEARNT (REX) TOWARDS THE FUTURE**
- **LESSONS LEARNT (REX) BETWEEN OPERATORS**

8

52



## IN-ORBIT SUPPORT CONTRACTS

### In-Orbit Support with industrial satellite prime contractors

- Expert support during the system lifetime. The contracts usually last 6 years maximum
- Nominal and exceptional contexts
- A pre-defined amount of anomaly investigation is included within the contract
- Contract auto terminates if the satellite is lost



## IN-ORBIT SUPPORT CONTRACTS

### Activities included in the contract

- « ROUTINE » activities :
  - ◆ Long term monitoring of satellite's performance
  - ◆ Database and software management
  - ◆ Benches and simulators maintenance
- « NON ROUTINE » activities : (pre-negotiated standard hours)
  - ◆ Anomalies investigations (limited to a certain volume of hours)
  - ◆ Contribution to working groups in case of anomalies
  - ◆ Contribution to exceptional operations (in case of de-orbitation or anomaly)
  - ◆ Simulator's models evolutions
- « EXCEPTIONAL » activities : (with additional costs)
  - ◆ Same as « non routine » when it is an important (long) activity.



## IN-ORBIT SUPPORT CONTRACTS

To conclude :

- It is expensive but necessary for our strategic missions
- Comfortable and efficient
- Difficulty is maintaining the skills in long term, especially for the projects where everything is OK



11

26/05/2016

cnes

## SOMMAIRE

- **NOMINAL AND ANOMALIES MONITORING**
  - ◆ Bi-annual Performance Review Meeting (PRM) and annual exploitation meeting (REVEX)
  - ◆ Anomalies management
  - ◆ Routine exchanges with experts and project
- **IN-ORBIT SUPPORT (MCO) : CONTRACTS WITH SUPPLIERS**
- **LESSONS LEARNT (REX) TOWARDS THE FUTURE**
- **LESSONS LEARNT (REX) BETWEEN OPERATORS**

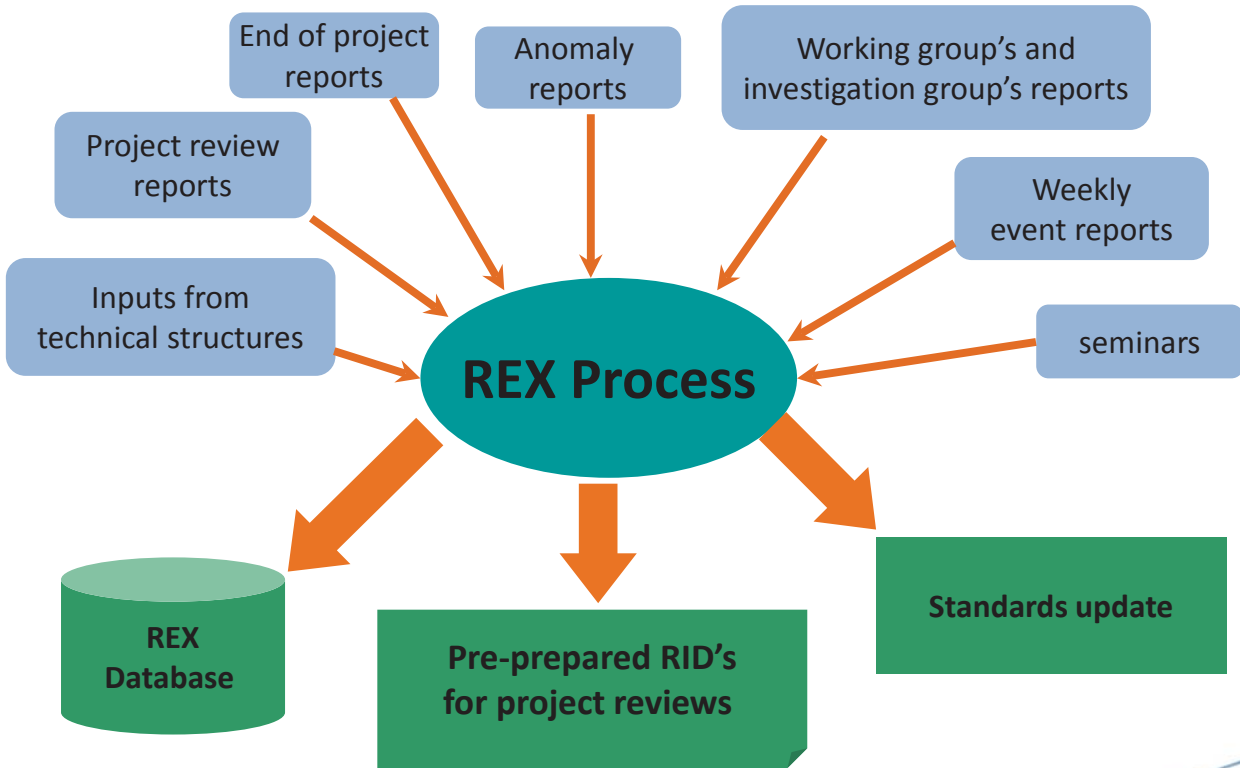
12

54

cnes



## LESSONS LEARNT TOWARDS FUTURE MISSIONS

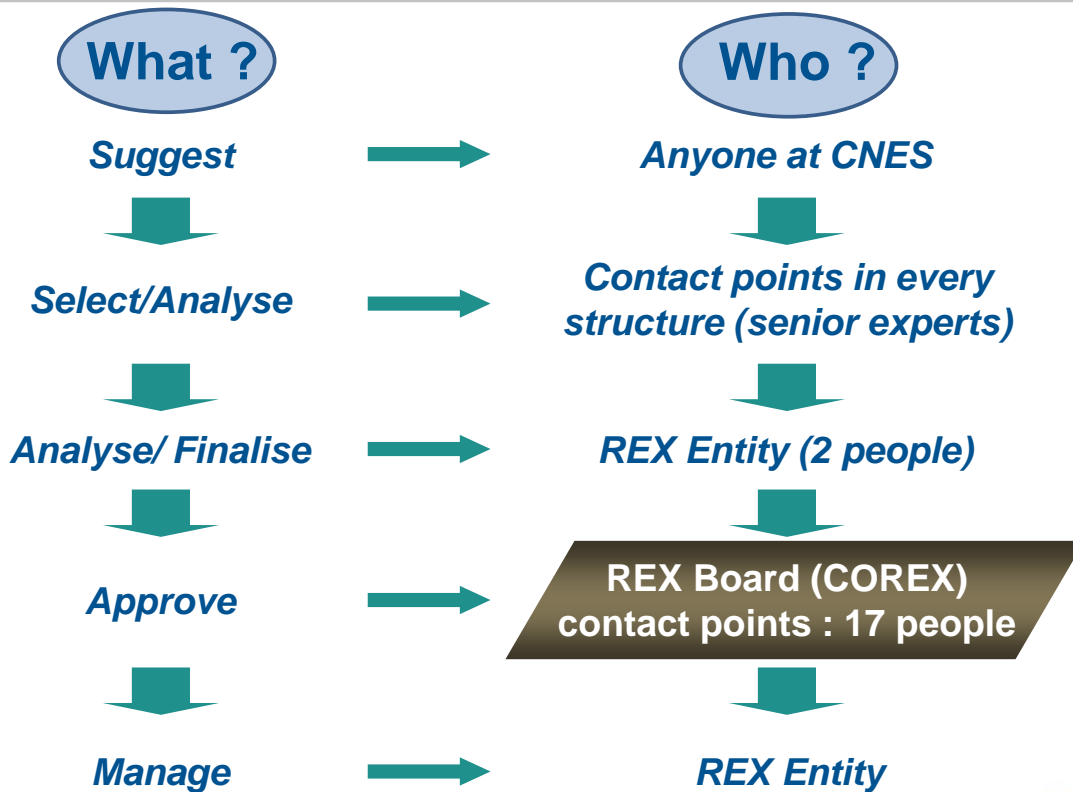


13

26/05/2016



## LESSONS LEARNT TOWARDS FUTURE MISSIONS



14

55

26/05/2016

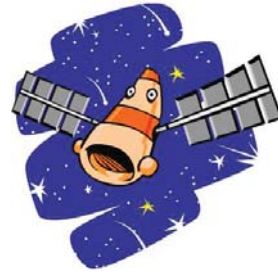


## LESSONS LEARNT TOWARDS FUTURE MISSIONS

### Example of uploading a wrong parameter in operation (1/2)

2006 What was seen

After an update of Earth sensors parameters, the satellite switched to coarse pointing mode



### What had happened

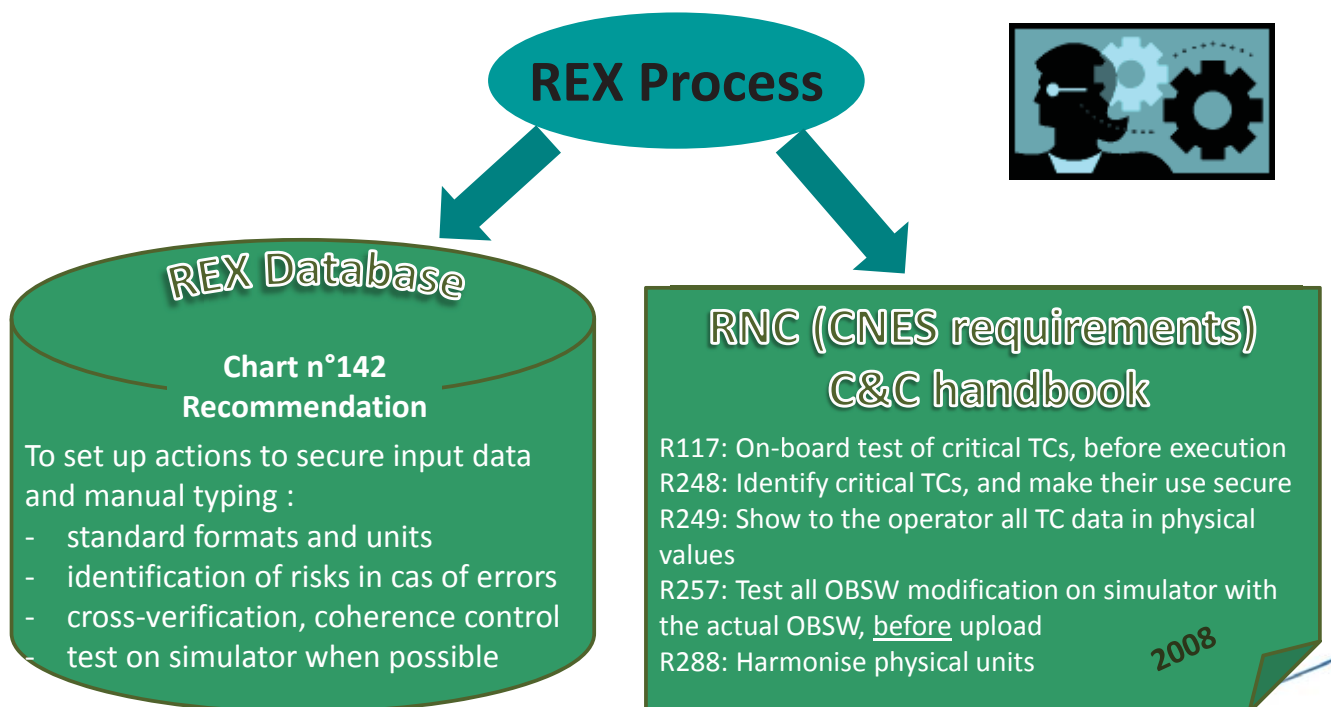
The list of values was provided by the prime via a document (paper), indicating *at the bottom of the table* that the figures needed to be divided by 100 before typing them for upload. The operator forgot to make the division...

15



## LESSONS LEARNT TOWARDS FUTURE MISSIONS

### Example of uploading a wrong parameter in operation (2/2)



16

56

26/05/2016



## LESSONS LEARNT TOWARDS FUTURE MISSIONS

To conclude :

- Design authority & operations co-located
- Efficient process even if it is difficult to address projects that are in advanced development
- Time to spend but finally useful
- Not easy to correlate with satellite prime constructors internal lessons learnt process



17

26/05/2016

cnes

## SOMMAIRE

- **NOMINAL AND ANOMALIES MONITORING**
  - ◆ Bi-annual Performance Review Meeting (PRM) and annual exploitation meeting (REVEX)
  - ◆ Anomalies management
  - ◆ Routine exchanges with experts and project
- **IN-ORBIT SUPPORT (MCO) : CONTRACTS WITH SUPPLIERS**
- **LESSONS LEARNT (REX) TOWARDS THE FUTURE**
- **LESSONS LEARNT (REX) BETWEEN OPERATORS**

18

57

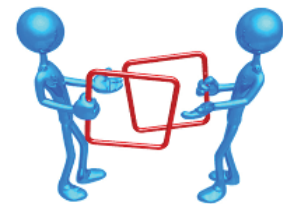
cnes

## LESSONS LEARNT BETWEEN OPERATORS

Due to same satellite prime contractor, sharing of information

Eumetsat : ERS, ENVISAT, METOP / Spot2, 4, 5 => same platforms

- Sharing bi-annual PRM => sharing experience, anomalies and atypical behavior
  - ◆ Examples of METOP -> Spot5 :
    - » A blocked SEU counter led to a reconfiguration => new procedure created to avoid this problem
    - » Wheels management in deorbitation
    - » Monitoring of 50V regulator not done on Spot5
  
  - ◆ Example of Spot5 -> METOP :
    - » Operations on deorbitation
    - » Problem on an on-board event table linked to local hour drift



 cnes

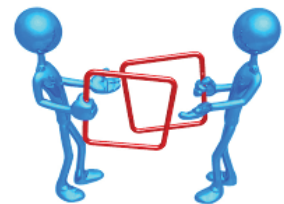
19

## LESSONS LEARNT BETWEEN OPERATORS

Due to same satellite prime contractor, sharing of information

ADS : Spot6, 7 / Pleiades 1A, 1B

- Sharing bi-annual PRM => sharing experience, anomalies and atypical behavior
  - ◆ Examples of PHR -> Spot6/7 :
    - » Friction torque on gyroscopic actuators : methodology for lifetime estimation
    - » Problem on MAN/CAP that led to safe mode => SW patch for correction
    - » LNTHD desynchronisation => SW patch for correction
  
  - ◆ Examples of Spot6/7 -> PHR
    - » Radiation resistance REX (for lifetime extension)



 cnes

20

## CONCLUSION

---

- Even if in the past it was not easy to motivate operational teams for REX, it has now become a reflex.
- Now this process works well, thanks to :
  - ◆ Reactivity and proximity of CNES experts
  - ◆ IOS contracts to maintain close ties with industrial partners
  - ◆ Efficient lessons learnt process



© 2014 Airbus Defence and Space - All rights reserved. The reproduction, distribution and utilization of this document as well as the communication of its contents to others without express authorization is prohibited. Offenders will be held liable for the payment of damages. All rights reserved in the event of the grant of a patent, utility model or design.

# FEEDBACK FROM IN ORBIT PERFORMANCES

Grégory Personne, Airbus DS

Failure, Test & Operation Data Workshop - FADAT 3rd Edition  
14th June 2016, ESTEC



## Feedback From In Orbit Performances – Airbus DS ENS fleet

### Airbus DS in-orbit fleet for Earth Observation, Navigation & Science - **Key facts**

- ✓ **66 satellites launched since 1983**
- ✓ **Over 521 years accumulated in orbit**
- ✓ **42 operating satellites currently**
- ✓ **More than 7 years lifetime in average**
- ✓ **Record lifetime for Soho >20 years in operations... still running!**
- ⇒ **Available telemetry provides substantial data for performance analyses**

... and in-orbit unexpected events to investigate and resolve across the fleet

© 2014 Airbus Defence and Space - All rights reserved. The reproduction, distribution and utilization of this document as well as the communication of its contents to others without express authorization is prohibited. Offenders will be held liable for the payment of damages. All rights reserved in the event of the grant of a patent, utility model or design.



# Airbus DS is organised to maximize the benefits from in-orbit experience

## Global vision:

- In-flight experience is a key asset and shall **influence future designs**
- “test as you fly, fly as you test”... **In orbit conditions are unique** vs fidelity of ground testing: space environment, mission duration vs ageing, actual mission profiles, etc.
- In-orbit support cover both anomalies investigation/resolution and in-orbit experience return  
**=> Deserves dedicated effort / organisation to ‘mine this gold’**

## Transnational network in place Airbus DS

- To improve and structure the in-orbit experience sharing and capitalisation
- To organize access to /sharing of this information (dedicated portal)
- Information sorted out per technical domains (MSC)
- Addressing anomalies / unforeseen events and actual in-orbit performances
- Transnational coordinated network with one focal point per ENS satellite
- Synergies with Telecom Satellites In Flight Support

## Dedicated powerful & efficient tool

- Telemetry management tool TELMA for regular mass-data archiving & processing

14/06/2016, FADAT workshop @ESTEC

3



# Strong willingness to improve Spacecraft design using in-orbit feedback

## Objective

To use the In-orbit performances to influence and optimize future designs at Airbus DS:

- master the right level of margins (while securing missions)
- simplify process or design
- master achievable performances on key topics

## Methodology

Selection of key topics each year with strong expectations on concrete results and achievements and in coordination with ENS programs.

Collect in-orbit data to analyse and challenge the current sizing hypothesis.

Analysis carried out with lean methods: ease the sharing and dissemination of this information.

## Status

A few analyses already completed covering various domains (solar array sizing, image post-processing, orbit prediction/propagation, sloshing dynamics, GPS performances,...)

More studies planned for 2016 and beyond: thermo-elastics, radiations, battery ageing, etc.

**Results:** some concrete applications and results in the area of

- satellite design enhancement
- margin management consolidation
- designers mindset evolution





# Feedback From In Orbit Performances – how?

## Collect & archive data from satellites in orbit

- ✓ Raw telemetry
- ✓ Ground Control data (FDS, TC)
- ✓ Flight Events e.g. anomalies, manoeuvres

## Collect the needs for data analysis from

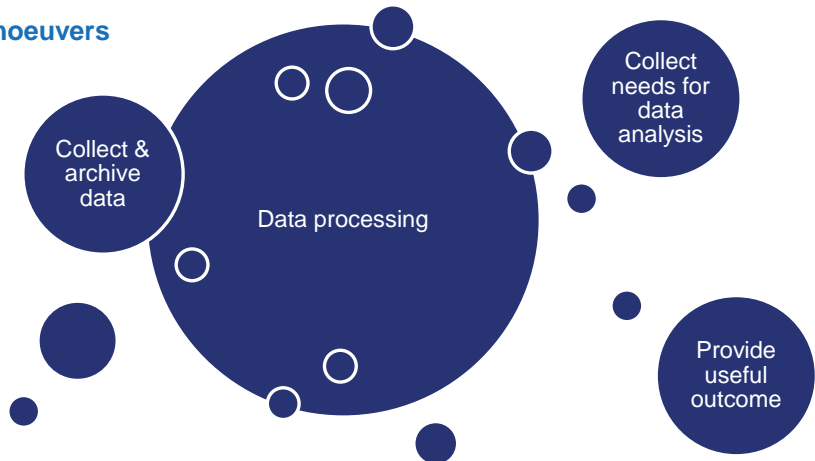
- ✓ Spacraft Designers
- ✓ Customers/Operators

## Process the data

- ✓ Mass-data analysis
- ✓ Focused investigations

## Provide readily useful outcome

- ✓ Knowledge briefs
- ✓ Performance files
- ✓ Event statistics
- ✓ Requirements for design enhancement for
  - improved in-orbit support
  - Performances & availability optimization



## Example of in-orbit feedback: Optimization of power sizing

### Facts:

- recent LEO missions often exhibit large in-orbit energy margin.
- Battery ageing usually better than anticipated after a few years in orbit
- After a thorough analysis, 2 main causes of SA over-design put forward
  - Power sizing assumptions too conservative (at S/C PDR level) : margin+ summation rules, failure cases, mission scenario, thermal analyses.
  - Solar array performance better than predicted.

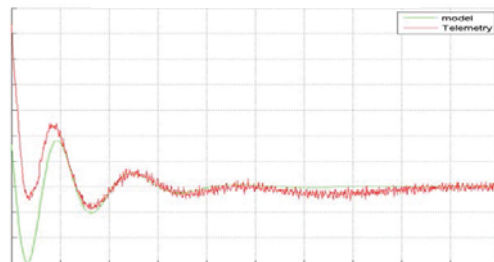
### Results:

- issue of recommendations for the different stakeholders implied in the SA sizing (System Engineer, Power & Thermal MSC, SA supplier).
- Application to program e.g. co-engineering with SA subcontractor
  - Consolidation of the design drivers and maturity of requirement at system level.
  - Assessment of the technology maturity with supplier.
  - Agreement with the supplier of the sizing rules and margin policy.
- Additional benefit: optimisation of Thermal Control sizing method to avoid overdesign.
- Consolidated assumptions on Platform Product Line to avoid over-sized battery.

## Example of in-orbit feedback: Dynamic Impact of Fuel Sloshing

### Fuel sloshing dynamic impact on agile satellite

- In orbit performance: analysis of the dynamic impact of fuel sloshing on agile satellite during manoeuvres, in term of frequency&damping and impact on satellite pointing.
- Achievement: characterization of damping (higher than prediction) and frequency ; comparison with actual on-ground modelling and update of parametrization to get a best fit ; sensitivity to remaining fuel mass
- Applications: consolidated hypothesis for S/C with high-demanding pointing requirements and/or large on-board sloshing mass.



14/06/2016, FADAT workshop @ESTEC

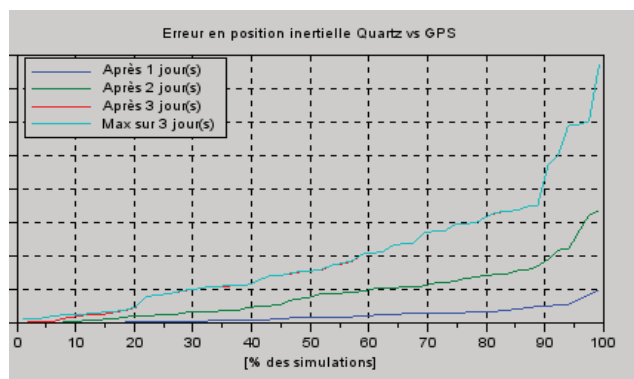
CONFIDENTIAL

7



## Example of in-orbit feedback: Orbit Propagation on-ground

- In-orbit performance: analysis of orbit propagation performances with current Airbus DS in-house tool (Quartz) and process.
- Achievement:
  - \* assessment of actual performances for orbit predictions over 3 days
  - \* identification and test of improvements: upgraded model, management of solar activity prediction
  - \* assessment of mission analysis performances (orbit maintenance).
- Applications:
  - enhanced processing for orbit propagation



14/06/2016, FADAT workshop @ESTEC

63



# Example of in-orbit feedback: Propellant Gauging

## Thermal propellant gauging technics (TPGT)

- This technic can be used in complement to usual gauging technics like PVT and dead reckoning .
- It is an independent and absolute method that **allows improving overall gauging accuracy especially when remaining mass is low.**
  - It consists in heating the tank in orbit , analysing the tank thermal evolution and measuring the thermal tank inertia then deriving the propellant mass in the tank.
  - Extensive in-orbit experience has been gained in Telecom on Eurostar tanks including propellant passivation with experience return on near EOL gauging measurements.
- Achievements:
  - \* application to Alphasat with specific tank thermal H/W and ground thermal calibration of tank ,
  - \* adaptation to MEX and VEX with Eurostar tank design but no calibration on ground and no specific thermal H/W
- => Operational difficulties on MEX as the heaters were not powerful enough, several consecutive tests were proposed to achieve accuracy with a statistic approach.
- Applications:
  - \* Embedded case-by-case on upcoming satellites from product line
- limitations:
  - not well suited for cases with large propellant mass e.g. controlled reentry

14/06/2016, FADAT workshop @ESTEC

9



## What's next?

Standardised TM data collection & archiving, with support from our customers

Continuation of focused data analysis

- Achieved performances
- Events statistics

Closing the loop with satellite designers

- Collecting the needs
- Supporting on-demand requests
- Fostering the benefits of in-orbit Return of Experience

Airbus DS are exploring new avenues in the field of data mining for

- Early detection of anomalies
- Machine learning & behaviour forecast

*Thanks for your attention*

14/06/2016, FADAT workshop @ESTEC

64



# Survey of Novel Methods and Plug-ins Tools to support Diagnostics

Jose Martinez, Alessandro Donati  
*Data Analytics Team for Operations*  
OPS-OSA

FADAT 14/06/2016

Issue/Revision: 1.0

Reference:

Status:

ESA UNCLASSIFIED - For Official Use

European Space Agency

## Outline

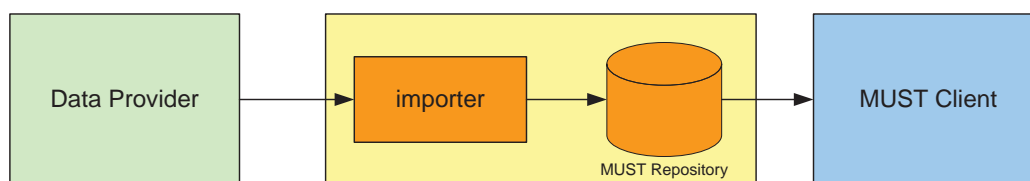
1. Quick overview of
  - a. MUST
  - b. WebMUST
  - c. DrMUST
  - d. Novelty Detection
  
2. Introduction on current developments
  - a. Dependency Finder
  - b. Scripting Engine
  - c. Generic API
  
3. Conclusions

1. **Parameter Archive** with data directly available in engineering form
2. No further processing required for basic tasks (e.g. plotting, export)
3. So far used by: Smart-1, Integral, XMM, Rosetta, Venus Express, Envisat, Cluster, ERS-2, Cryosat, Goce, Giove, Proba-1, Proba-2, Galileo, Herschel, Plank, Lisa Path Finder, SMOS, Sentinel-1A/B, Sentinel-2A, Sentinel-3A, Swarm
4. **TEC-MUST**: MUST for TEC (bringing flight data to discipline experts)

Jose Martinez, Alessandro Donati | ESOC | 14/06/2016 | Slide 3

ESA UNCLASSIFIED - For Official Use

European Space Agency



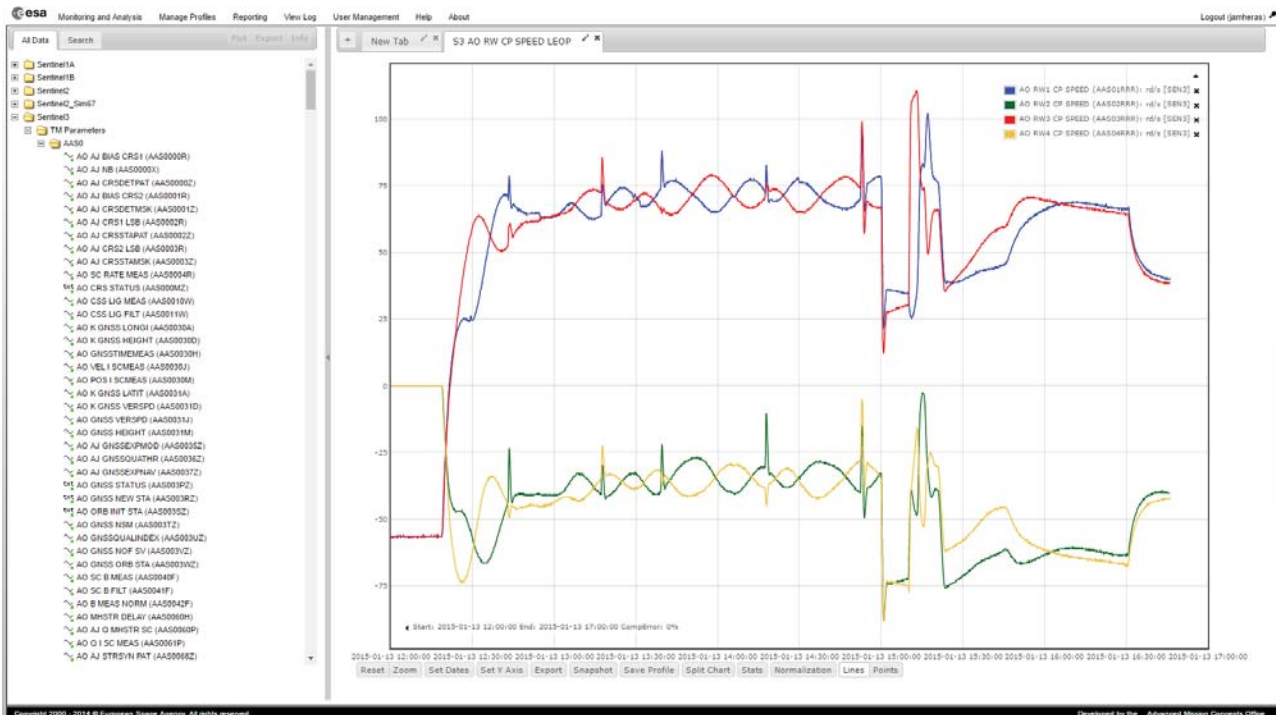
1. MUST uses a client / server architecture:
  - a. Server:
    - Imports data in the MUST Repository (decommutated and calibrated)
    - Makes this data available
  - b. Client:
    - Makes use of the data in the MUST Server

Jose Martinez, Alessandro Donati | ESOC | 14/06/2016 | Slide 4

ESA UNCLASSIFIED - For Official Use

European Space Agency

# WebMUST Web Client to visualize data



Jose Martinez, Alessandro Donati | ESOC | 14/06/2016 | Slide 5

ESA UNCLASSIFIED - For Official Use

European Space Agency

# WebMUST Web Client to visualize data



Date/Time	TimeQuality	SSC	Mnemonic	Event Packet	Severity	APID	Eid	Parameters
2016-04-27 09:26:02.000	-1	3410	VDP01021005	THE1_MODE_CHANGE	Nominal	1414	3	View...
2016-04-27 09:26:03.000	-1	3411	VDP01021005	THE1_MODE_CHANGE	Nominal	1414	3	View...
2016-04-27 09:26:04.000	-1	3412	VDP01021005	THE1_MODE_CHANGE	Nominal	1414	3	View...
2016-04-27 09:26:04.000	-1	3413	VDP01021005	THE1_MODE_CHANGE	Nominal	1414	3	View...
2016-04-27 09:26:08.000	-1	3414	VDP01021005	THE1_MODE_CHANGE	Nominal	1414	3	View...
2016-04-27 09:26:08.000	-1	3415	VDP01021005	THE1_MODE_CHANGE	Nominal	1414	3	View...
2016-04-27 09:26:09.000	-1	3416	VDP01021005	THE1_MODE_CHANGE	Nominal	1414	3	View...
2016-04-27 09:26:10.000	-1	3417	VDP01021005	THE1_MODE_CHANGE	Nominal	1414	3	View...
2016-04-27 09:27:23.000	-1	7946	AAS00006005	AO : ORBITAL EVENT EARTH DESCENDING NODE CROSSING [55:551]	Nominal	358	738263047	View...
2016-04-27 09:29:25.000	-1	6441	RB01012005	DORN THS_1 DORIS SW Report	Nominal	1682	3	View...
2016-04-27 09:36:25.000	-1	6442	RB01012005	DORN THS_1 DORIS SW Report	Nominal	1682	3	View...
2016-04-27 09:37:15.000	-1	6443	RB01012005	DORN THS_1 DORIS SW Report	Nominal	1682	3	View...
2016-04-27 09:40:14.000	-1	6444	RB01015005	DORN THS_1 Periodic Generation	Nominal	1682	7	View...
2016-04-27 09:43:51.000	-1	7947	AAS00011005	AO : ORBITAL EVENT CONVENTIONAL DAY EXIT [55:551]	Nominal	358	738263051	View...
2016-04-27 09:43:51.307	-1	3527	CDG04000005	TM_ASW_TRN_ON	Nominal	1030	1080306004	View...
2016-04-27 09:43:53.991	-1	3528	CDG03000005	TM_ASW_TRN_OFF	Nominal	1030	1080306003	View...
2016-04-27 09:44:12.000	-1	7948	AAS00007005	AO : ORBITAL EVENT OLCI CALIBRATION CROSSING [55:551]	Nominal	358	738263046	View...
2016-04-27 09:51:45.000	-1	3418	VDP01021005	THE1_MODE_CHANGE	Nominal	1414	3	View...
2016-04-27 09:55:00.000	-1	3419	VDP01021005	THE1_MODE_CHANGE	Nominal	1414	3	View...
2016-04-27 09:55:34.000	-1	7949	AAS00013005	AO : ORBITAL EVENT SUN ECLIPSE ENTRY [55:551]	Nominal	358	738263048	View...
2016-04-27 10:10:15.000	-1	6445	RB01015005	DORN THS_1 Periodic Generation	Nominal	1682	7	View...
2016-04-27 10:17:57.000	-1	7950	AAS00008005	AO : ORBITAL EVENT EARTH ASCENDING NODE CROSSING [55:551]	Nominal	358	738263049	View...
2016-04-27 10:29:01.000	-1	7951	AAS00009005	AO : ORBITAL EVENT SUN ECLIPSE EXIT [55:551]	Nominal	358	738263049	View...
2016-04-27 10:40:14.000	-1	6446	RB01015005	DORN THS_1 Periodic Generation	Nominal	1682	7	View...
2016-04-27 10:40:37.000	-1	7952	AAS00010005	AO : ORBITAL EVENT CONVENTIONAL DAY ENTRY [55:551]	Nominal	358	738263050	View...
2016-04-27 10:40:37.336	-1	3529	CDG04000005	TM_ASW_TRN_ON	Nominal	1030	1080306004	View...
2016-04-27 10:40:41.799	-1	3530	CDG03000005	TM_ASW_TRN_OFF	Nominal	1030	1080306003	View...
2016-04-27 10:41:47.125	-1	1925	BDP060020010	VM : OBCP PDHJ Global Dump START	Nominal	214	436273153	View...
2016-04-27 10:41:47.125	-1	1926	BDP060020010	VM : STOP OBCP PDHJ Global Dump	Nominal	214	436273154	View...

Jose Martinez, Alessandro Donati | ESOC | 14/06/2016 | Slide 6

ESA UNCLASSIFIED - For Official Use

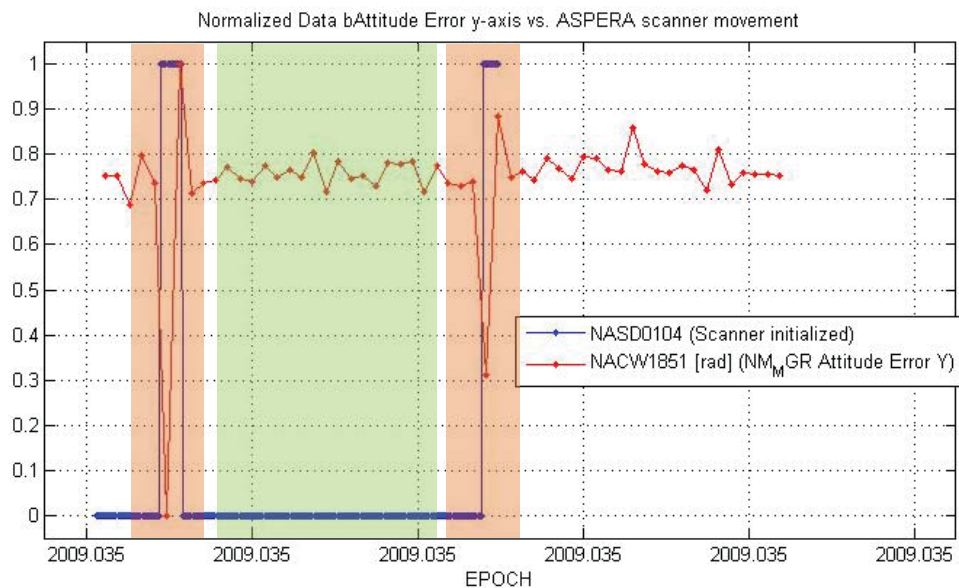
European Space Agency

1. MUST Client to support **Anomaly Investigation**
2. Preconditions
  - a. Engineers know there is an anomaly
  - b. Engineers know when the anomaly happened
  - c. Engineers know when there was no anomaly
3. Inputs
  - a. Time periods when the anomaly happened
  - b. Time periods when it was nominal
4. Output
  - a. List of parameters involved in the anomaly

Jose Martinez, Alessandro Donati | ESOC | 14/06/2016 | Slide 7

ESA UNCLASSIFIED - For Official Use

European Space Agency



Jose Martinez, Alessandro Donati | ESOC | 14/06/2016 | Slide 8

ESA UNCLASSIFIED - For Official Use



1. DrMUST finds all parameters that
  - a. Have a different behaviour between anomaly and nominal period
  - b. In case there are several anomaly periods, behaviour in anomaly periods should be similar
  
2. Not only anomaly investigation – Also Characterization
  - a. Examples: solar flares, eclipses, South Atlantic anomaly, etc.

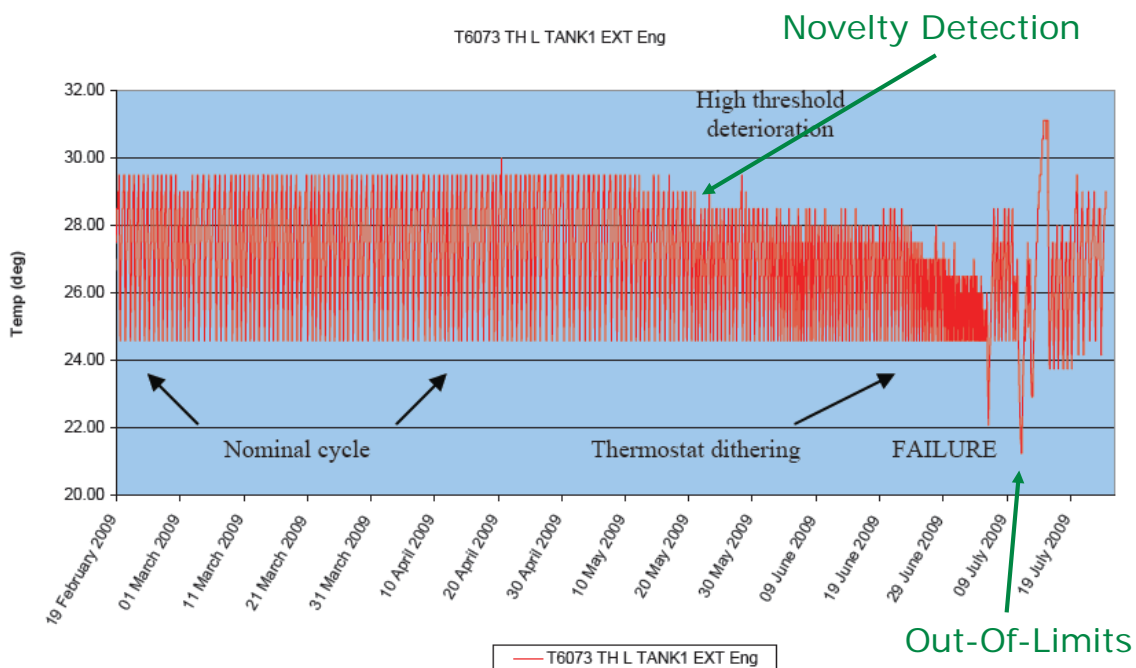
# Novelty Detection

1. MUST Client to support **Early Anomaly Detection**
2. Preconditions
  - a. Engineers know when there was no anomaly
3. Inputs
  - a. Time periods with nominal behaviour
4. Output
  - a. List of parameters with an unusual behaviour (the assumption is that an unusual behaviour signals often an anomaly in the way to happen)

Jose Martinez, Alessandro Donati | ESOC | 14/06/2016 | Slide 11

ESA UNCLASSIFIED - For Official Use

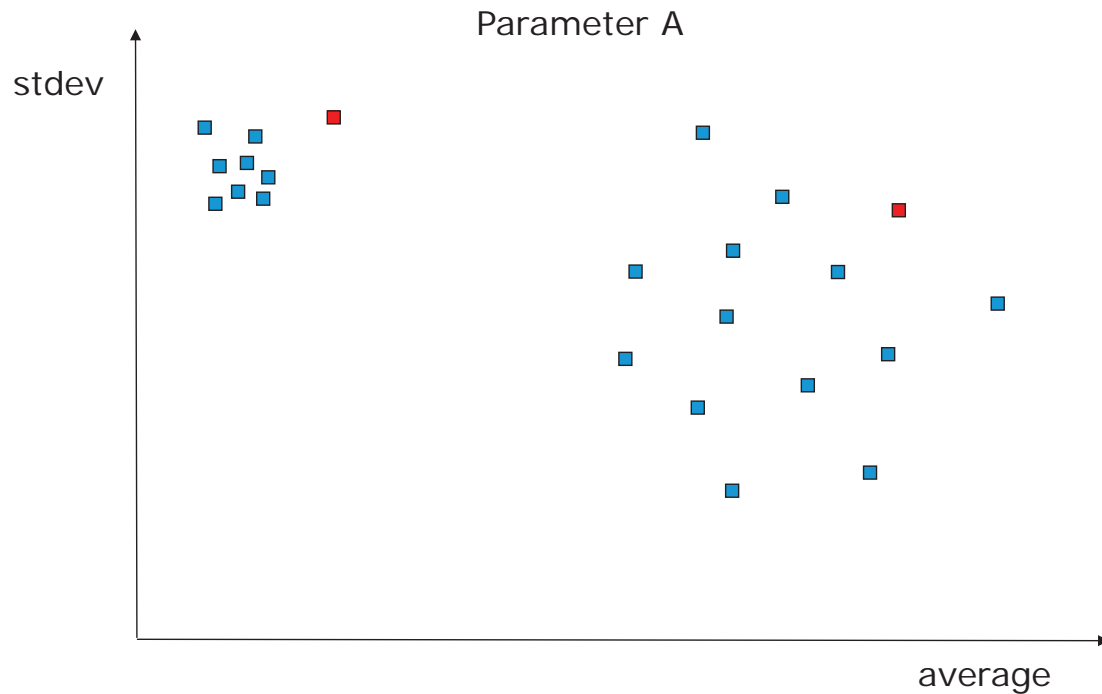
European Space Agency



Jose Martinez, Alessandro Donati | ESOC | 14/06/2016 | Slide 12

ESA UNCLASSIFIED - For Official Use

European Space Agency



Jose Martinez, Alessandro Donati | ESOC | 14/06/2016 | Slide 13

ESA UNCLASSIFIED - For Official Use

European Space Agency

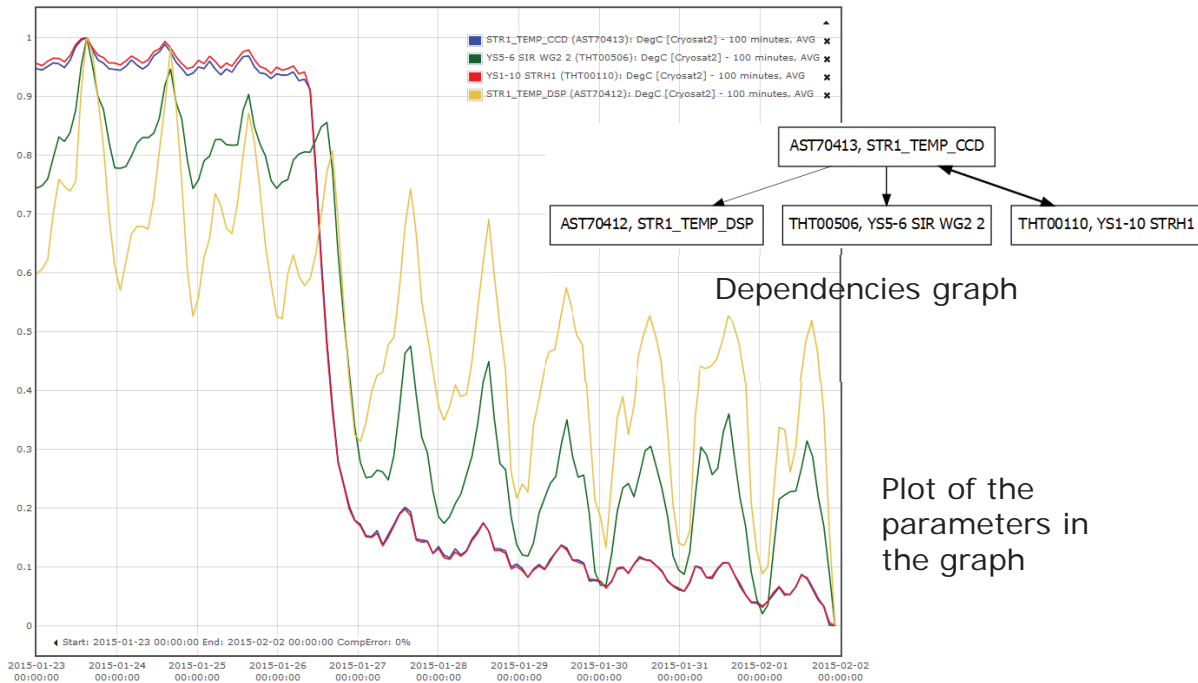
# Dependency Finder

1. MUST Client to support **Better understand parameter dependencies**
2. Preconditions
  - a. There is data available (e.g. in MUST)
3. Inputs
  - a. Time periods to analyze
4. Output
  - a. Dependency Graph
  - b. Dependency Matrix

Jose Martinez, Alessandro Donati | ESOC | 14/06/2016 | Slide 14

ESA UNCLASSIFIED - For Official Use

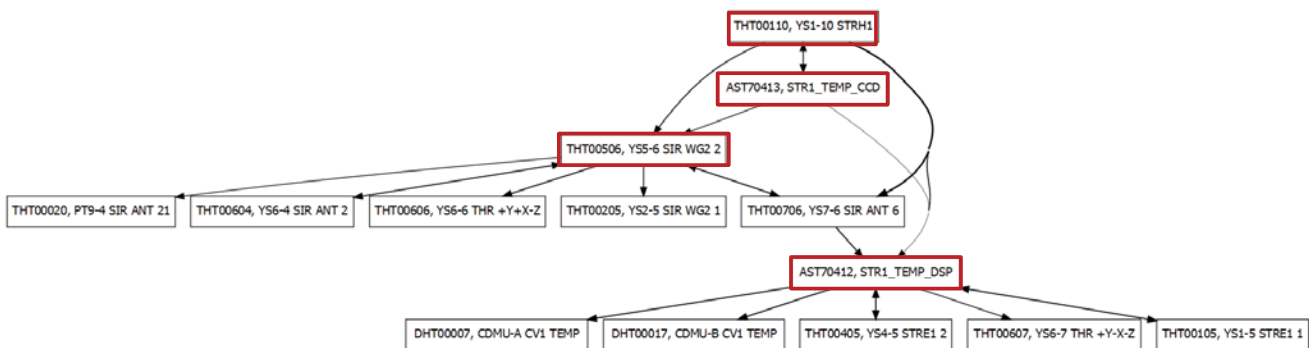
European Space Agency



Jose Martinez, Alessandro Donati | ESOC | 14/06/2016 | Slide 15

ESA UNCLASSIFIED - For Official Use

European Space Agency



Previous dependencies graph included in a larger dependencies graph

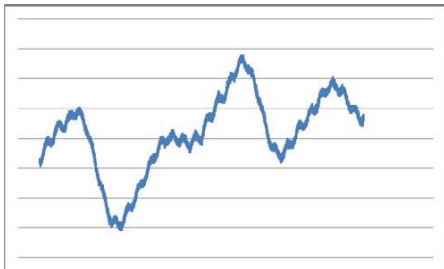
Jose Martinez, Alessandro Donati | ESOC | 14/06/2016 | Slide 16

ESA UNCLASSIFIED - For Official Use

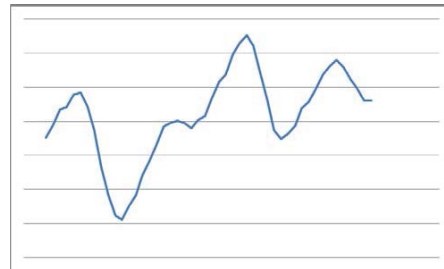
European Space Agency



- TM Time Series are heterogeneous: have different distributions, different sampling rates, etc.
- We homogenize them:
  - Take averages in orbit length periods
  - Discretize them

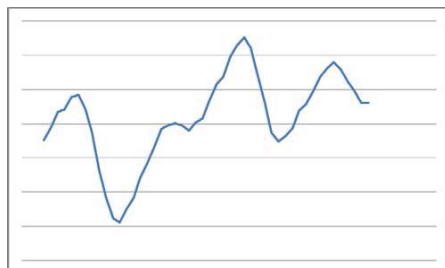


Original time series

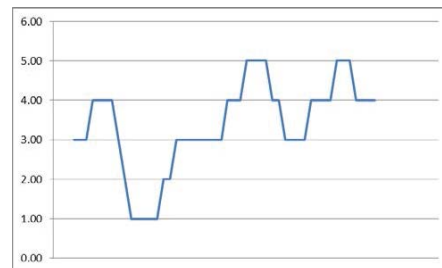


Time series averaged per orbit

- Discretization
  - Due to the Central Limit Theorem, we now that the distribution of the averaged data is approximately Gaussian
  - To compute the number of we use the Scott's normal reference rule, which is optimal for normally distributed data



Time series averaged per orbit



Discretized averaged time series

Now,  $P(A=a_1)$  can be easily computed

- Probabilistic Independence
  - $P(A=a \cap B=b) = P(A=a) \cdot P(B=b)$
  - $P(B=b | A=a) = P(B=b)$

- Probabilistic **Dependence**

- $P(A=a \cap B=b) \neq P(A=a) \cdot P(B=b)$
- $P(B=b | A=a) \neq P(B=b)$

- **Lift**: Degree of Dependence

$$lift = \frac{P(A = a \cap B = b)}{P(A = a) \cdot P(B = b)}$$

- Find all dependencies with
  - a high lift
  - a high **conditional probability**

$$P(B = b | A = a) = \frac{P(B = b \cap A = a)}{P(A = a)}$$

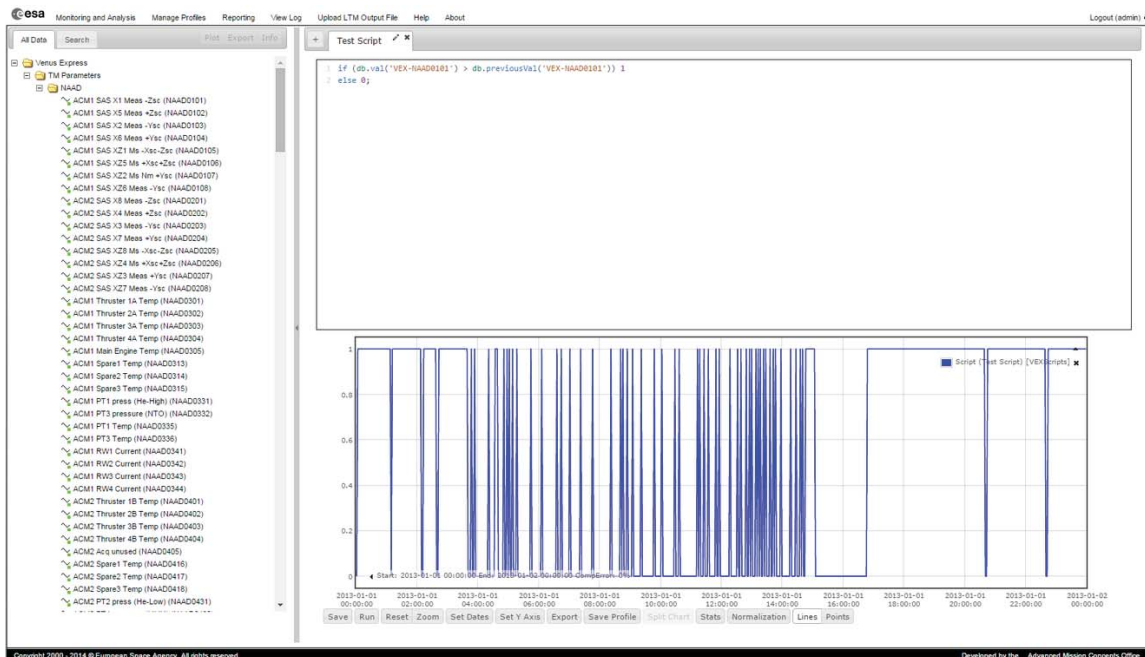


1. WebMUST plugin to **support the creation of new synthetic parameters**
2. Preconditions
  - a. There is data available (e.g. in MUST)
  - b. WebMUST Scripting Engine package is available
3. Inputs
  - a. Synthetic Parameter(s) in Operational Language (OL) or JavaScript
4. Output
  - a. Parameter Graphical Representation
  - b. New MUST Parameter(s)

Jose Martinez, Alessandro Donati | ESOC | 14/06/2016 | Slide 23

ESA UNCLASSIFIED - For Official Use

European Space Agency



Jose Martinez, Alessandro Donati | ESOC | 14/06/2016 | Slide 24

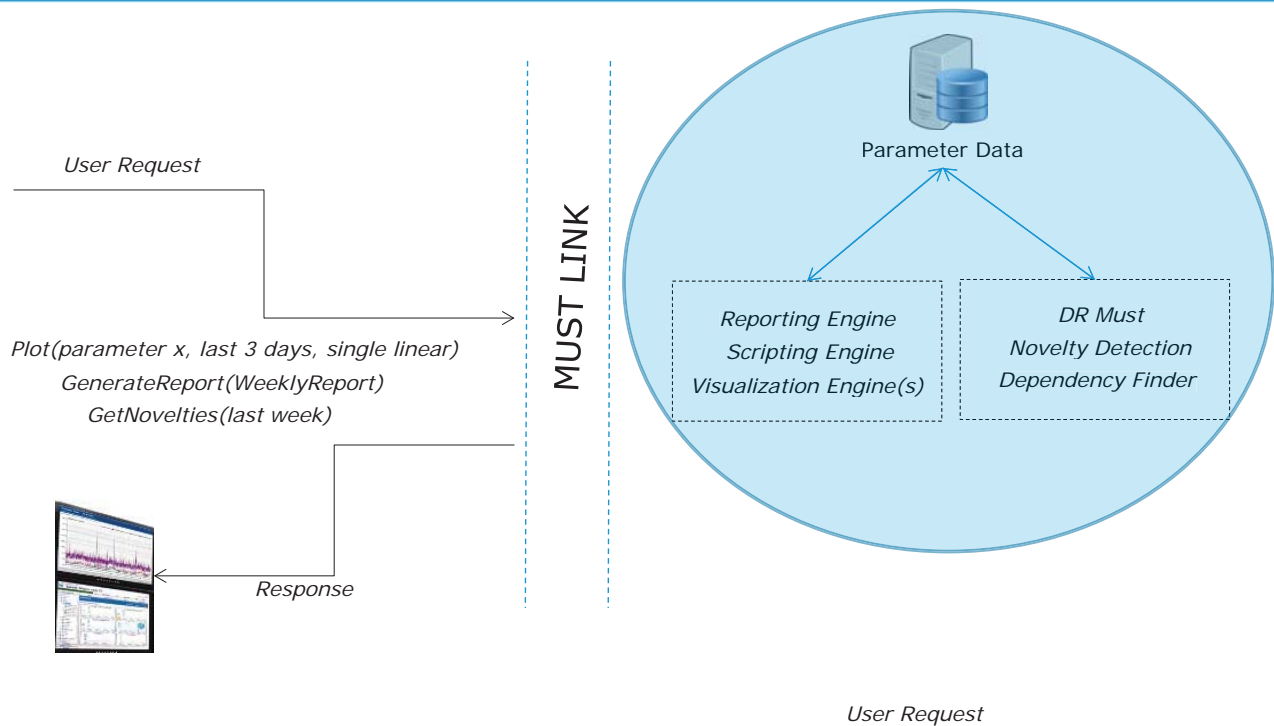
ESA UNCLASSIFIED - For Official Use

European Space Agency



## 1. Interface to retrieve data and use available services

1. Preconditions
  - a. There is a parameter archive available (e.g. MUST)
  - b. The user is properly authenticated in the system
2. Inputs
  - a. Data or Service Requests matching the systems distributed interface
3. Output
  - a. Requested Data and Services



1. High Personalized Solution and User Tailored Applications
2. Implement Particular Functionalities on the Fly
3. Any Programming Language
4. Instant Data Access
5. Building Blocks for easier integrate Data mining, Planning and Visualization Frameworks

## Conclusions

1. The Data Analytics Team for Operations (DATO) works on
  - a. Making flight data available and accessible
  - b. Performing Advanced Data Analysis
  - c. Data visualization
  - d. Providing Data Analytics services
2. Common areas of interest with the FADAT community
  - a. Integrate flight data with discipline expertise data
  - b. Perform advanced data analysis with data contributed by the FADAT community
3. DATO is open to pursue further collaboration within FADAT community.

1. Are there other data analytics functionalities or services that could be of interest for the FADAT community?
  
2. Point of Contact:
  - a. Jose Martinez: [jose.antonio.martinez.heras@esa.int](mailto:jose.antonio.martinez.heras@esa.int)
  - b. Alessandro Donati: [alessandro.donati@esa.int](mailto:alessandro.donati@esa.int)

# TEC WebMUST Evolution: Access to Flight Data for Discipline Engineers

Alessandro Donati, Benoit Laine, Jose Martinez, Elena Tremolizzo,  
Nicola Policella

FADAT 2016 14/06/2016

Issue/Revision: 1.0

Reference:

Status:

ESA UNCLASSIFIED - For Official Use

European Space Agency

## Outline

TEC WebMUST Evolution:  
Access to Flight Data for Discipline Engineers  
and Way forward

1. Needs & Motivation
2. Development of TEC WebMUST
3. Different simulation models
4. The Gap
5. How to bridge it
6. Conclusions

# NEEDS & MOTIVATION

Alessandro Donati, Benoit Laine, Jose Martinez, Elena Tremolizzo, Nicola Policella | ESTEC | 14/06/2016 | Slide 3  
ESA UNCLASSIFIED - For Official Use

European Space Agency

**M1** – Engineers involved in development of spacecraft have (in general) very little information about the behaviour of the Spacecraft in flight, while the spacecraft operations phase represents a wealth of information.

In particular, models are built during the design phase, they are used for the verification, correlated with ground test data. Feedback from flight would allow to consolidate or challenge the hypotheses used for design (e.g. aging), refine the modelling, reduce margins where possible...

Up to now, there was very little link between design/verification and operations, except for LEOP phase and in case of major anomalies.

-> Motivation is to provide access to flight data to discipline engineers.

Alessandro Donati, Benoit Laine, Jose Martinez, Elena Tremolizzo, Nicola Policella | ESTEC | 14/06/2016 | Slide 4  
ESA UNCLASSIFIED - For Official Use

European Space Agency



The **idea** to create a **direct access for TEC engineers from their desktops at ESTEC to the ESOC server containing telemetries** of (selected) ESA missions in flight, was **initiated in 2008** by a meeting between E. Tremolizzo (TEC-ECC) and A. Donati (ESOC).

The concept took quickly shape and when required at TEC level (in 2011) it was extended to all TEC and soon translated into a direct access to a dedicated PC in ESOC with a service called **TEC-MUST**.

Periodic presentations and surveys were put in place to assure a smooth yet **highly customized evolution** of the TEC-MUST along the years, to the point that is today a well proven tool, not only for TEC engineers who want to access inflight data, but also increasingly for those working in the testing area.

Alessandro Donati, Benoit Laine, Jose Martinez, Elena Tremolizzo, Nicola Policella | ESTEC | 14/06/2016 | Slide 5  
ESA UNCLASSIFIED - For Official Use

European Space Agency

TEC WebMUST was developed to provide TEC discipline specialists with access to (raw) flight data.

First feedback from specialists:

- Excellent
- But flight data are in a format that requires a significant effort to understand "what is what", and map the telemetries to engineering data.

NEI00022    TM    OBCD    PCDU Temperature 2P

Needs to be mapped to the thermal model corresponding node number

-> Need to provide more than data. To make it an interpretable piece of information

Alessandro Donati, Benoit Laine, Jose Martinez, Elena Tremolizzo, Nicola Policella | ESTEC | 14/06/2016 | Slide 6  
ESA UNCLASSIFIED - For Official Use

European Space Agency

TEC WebMUST was upgraded to provide TEC discipline specialists with access to flight data, organised by discipline and with more description. Technical documents are added as reference.

This makes the flight data much more accessible.

There is still quite some work to map the telemetry to the engineering data and model parameters.

There is also risk for confusion.

Next step is ideally to have a fully and automatic data mapping between flight telemetry and engineering/model data

It would open the use of models developed during development for operations.

## Different simulation Models

**TEC** - Models are elaborated during the spacecraft development phase, to support the design and verification activities. For example, CAD, Finite Elements model, thermal model, power, AOCS, ...

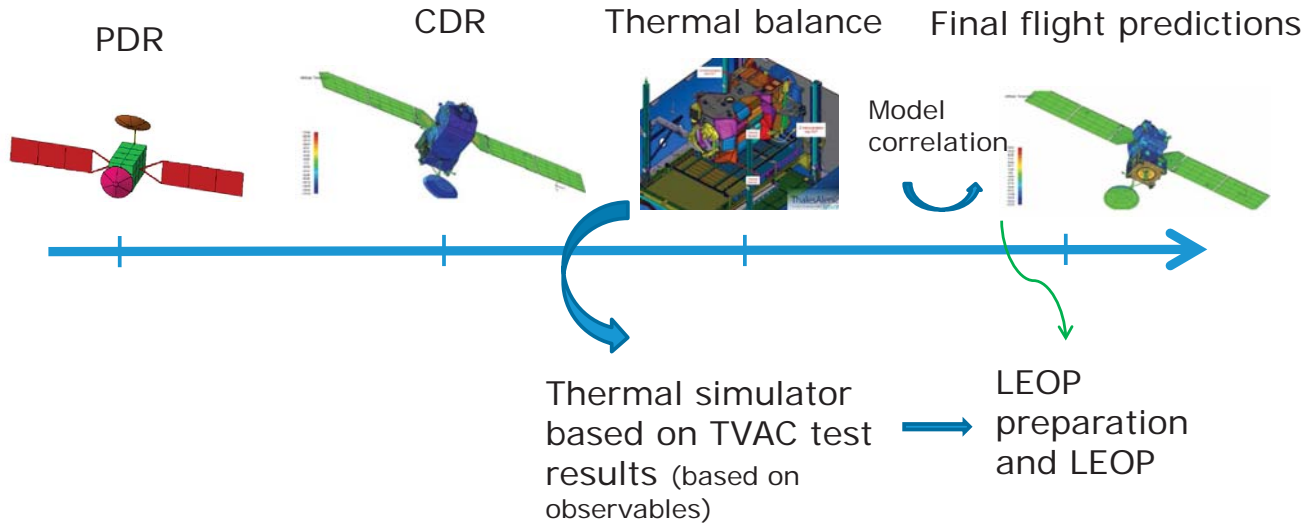
Those are representations of the spacecraft, based on the physics of each discipline (e.g. stiffness for FEM, conductance and radiative exchanges for thermal...)

The models are used for sizing (i.e. using worst cases). Their predictive capability is checked/refined through correlation with ground tests (e.g. sine test, thermal balance test), to allow final flight predictions.

Those models are in most cases not used during operations.

**OPS** - Spacecraft operation simulators are based on simplified behavioural models (i.e. based on observables), sometimes they are not realistic (the physics is not represented) and are not compatible with the model based approach done by the spacecraft engineers

## S/C development – discipline models (e.g. thermal)



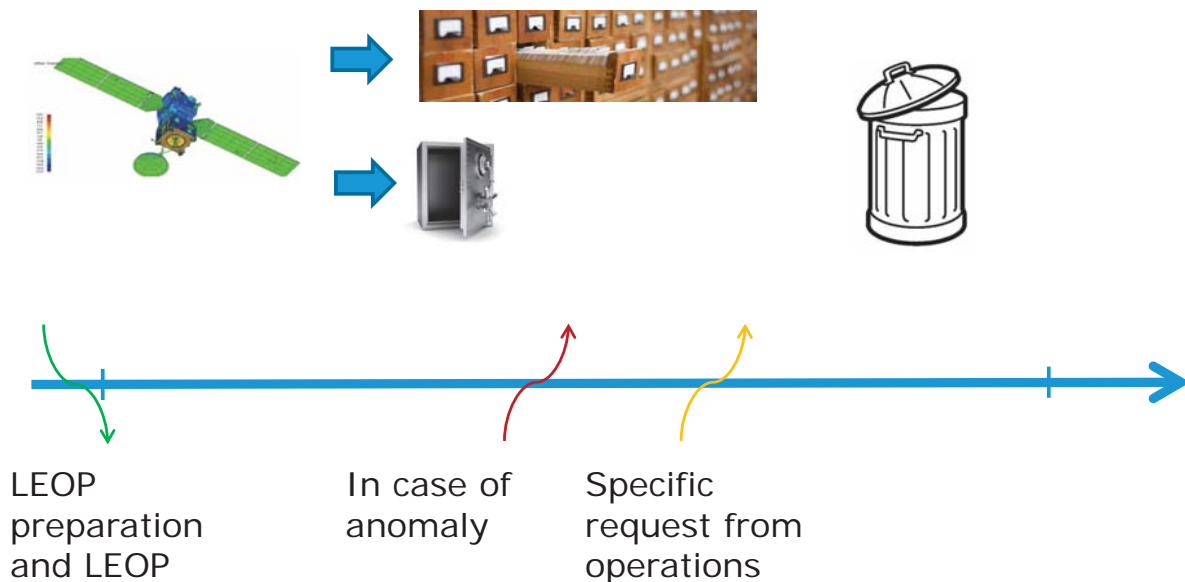
## S/C simulator and operations

Alessandro Donati, Benoit Laine, Jose Martinez, Elena Tremolizzo, Nicola Policella | ESTEC | 14/06/2016 | Slide 9

ESA UNCLASSIFIED - For Official Use

European Space Agency

## S/C development – discipline models (e.g. thermal)



## S/C simulator and operations

Alessandro Donati, Benoit Laine, Jose Martinez, Elena Tremolizzo, Nicola Policella | ESTEC | 14/06/2016 | Slide 10

ESA UNCLASSIFIED - For Official Use

European Space Agency

**N1** – Improve the predictive capability of the simulation models used for development exploiting available spacecraft telemetry data

–> Allow easy use of telemetry data with models

**N2** – Increase reuse of engineering models for operations and compatibility between models used in the design and operational simulators

(<https://exchange.esa.int//thermal-workshop/attachments/workshop2015/parts/TSSim.pdf>)

➤ Increase overall the predictive capability of models, reduce margins

**N3** – provide feedback concerning technologies tested in space, to optimize/as input for future R&D development specifications

## The GAP



Design vs. Operations  
Simulated vs. Real Data  
Pre-mission vs. In-flight mission

# How to Bridge the Gap

Alessandro Donati, Benoit Laine, Jose Martinez, Elena Tremolizzo, Nicola Policella | ESTEC | 14/06/2016 | Slide 13  
ESA UNCLASSIFIED - For Official Use

European Space Agency

## Re-use of simulation models built during development phase

### 1. What to do

- a. Identify ways that will allow to re-use the models used in the development phase in the operations simulator
- b. Identify way of (formal) mapping between in-flight measurements (telemetry) and the corresponding model parametric definitions -> allow systematic feedback from flight to design and verification teams through correlation of models with flight data
- c. Generalise Model Based System Engineering approach across both sides (design & operations) with handover

### 2. Benefits

- Increase predictive capability of operation simulators
- Improvement of model predictive capability for S/C development
- Enable compatibility between simulators – foster co-simulation

Alessandro Donati, Benoit Laine, Jose Martinez, Elena Tremolizzo, Nicola Policella | ESTEC | 14/06/2016 | Slide 14  
ESA UNCLASSIFIED - For Official Use

European Space Agency

## Framework & Contributing studies

1. WebMUST for TM data exchange
  - a. Use of interface/APIs to automatise the process of model's tuning with available telemetry
  
2. Future study on Analysis of Flight Data using Model based driven diagnostics
  - a. Use model-based planning for diagnostic and refinement of spacecraft discipline models.
  - b. Better identifying anomaly root causes
  - c. Support the definition and/or refinement of the discipline models of spacecraft subsystems
  - d. Increasing the capability of flight data analysis
  - e. Support the prediction of Spacecraft behaviour

Alessandro Donati, Benoit Laine, Jose Martinez, Elena Tremolizzo, Nicola Policella | ESTEC | 14/06/2016 | Slide 15

ESA UNCLASSIFIED - For Official Use

European Space Agency

## Conclusions

# Conclusions

Alessandro Donati, Benoit Laine, Jose Martinez, Elena Tremolizzo, Nicola Policella | ESTEC | 14/06/2016 | Slide 16

ESA UNCLASSIFIED - For Official Use

European Space Agency

1. Discipline Models and Flight Operation Data, so far, have been two separated areas with limited exchange
2. Bridging the gap among them enriches both
  - a. Better discipline Models
  - b. Better Operations
3. Collaboration has already started:
  - a. TEC-WebMUST
  - b. Joint TRP study
4. New areas to bridge the gap have been identified
  - a. Re-use of design simulator's models
  - b. Increase fidelity of design simulator's models

- ESOC point of contact for all activities of TEC-WebMUST and MUST:  
Alessandro.Donati@esa.int
- ESTEC/TEC point of contact and co-ordination of TEC-WebMUST:  
Elena.Tremolizzo@esa.int
- dedicated point of contact for TEC-WebMUST in TEC-M:  
Benoit.Laine@esa.int



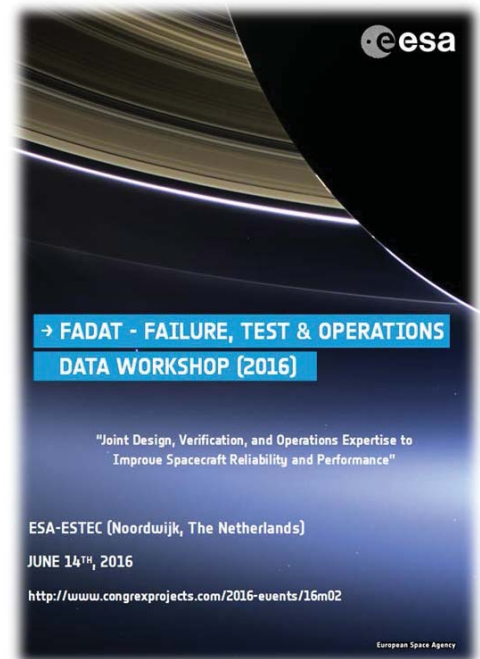
# Questions?

Alessandro Donati, Benoit Laine, Jose Martinez, Elena Tremolizzo, Nicola Policella | ESTEC | 14/06/2016 | Slide 19  
ESA UNCLASSIFIED - For Official Use

European Space Agency

# ESA- Failure, Test & Operations Data (FADAT) Initiative

## Panel Discussion



European Space Agency

ESA UNCLASSIFIED – For Official Use

## Questions to the Panel & Participants

### We invite you to discuss and shape the FADAT Initiative

- TEC to devise strategy to improve/implement anomaly root cause identification process (RCA) in ARTS.
- How can we best establish a data feedback process at ESA?
- What are your recommendations to us? What are your needs for improvement?
- Have you identified synergies or gaps among the initiatives?
- What should be the next step?
- Conclusions