

# Panel 2: Make or Buy?

++  
Core competency? Buy  
Yes ☐ No ☐  
+ People you have are good at this  $\Rightarrow$  Build

Buying  
 $\downarrow$   
License conditions  
 $\downarrow$   
blocking own activities?

To maintain a proper supplier base "buy" is important.  
Small players are better at innovation.

Buy only COTS supporting open standards.  
 $\Rightarrow$  Promote/create open ~~standards~~ ~~standards~~

COTS support -  
how does that fit into  
ESA contracts?  
if no support, MAKE

Geo-Return  
Considerations

Only buy what is  
specific  
Re-use OSS/COTS to  
increase commonality  
w/ other applications

WE HAVE THE EXPERIENCE FROM  
OTHER INDUSTRIES (AUTOMOTIVE,  
DEFENSE, AERONAUTICS, ETC.).  
MATLAB & SIMULINK ARE NOT CLOSED  
BOXES BUT FLEXIBLE AND OPEN TO  
IMPLEMENT YOUR NEEDS.  
- MATHWORKS -

BUY OPEN PLATFORM  
BASED ON MODULAR  
AND MULTIVENDOR  
COTS PRODUCTS.  
BUILD IF YOU DON'T FIND IT

Open Source  
provide the best  
solution, even in  
space domain

THE SPACE INDUSTRY IS  
GOING THE SAME WAY  
AS GUIDED MISSILE SYSTEMS  
I.E. FROM A VERY SPECIFIC TYPE  
OF EQUIPMENT TO A RANGE  
OF APPLICATIONS.

USE FLEXIBLE AND ADAPTABLE COTS  
TOOLS LIKE MATLAB & SIMULINK.  
MATHWORKS CAN ADAPT THOSE TOOLS  
TO YOUR NEEDS, COMPLY TO YOUR  
STANDARDS (SMP2, FMI, OTHERS).

BUILD  
AS A COLLABORATIVE  
OS PROJECT  
(OPEN SOURCE)

Strong product policy  
allowing reuse across  
projects.

Open design -  
Self Build / Buy  
Options  
Arduino/Genuino  
model

Buy  
Already existing  
Eurodim

Model reuse  
from outside  
very limited

Flexible usability  
is a must!

Buy from other  
domain.  
Do not reinvent  
the wheel

Maturity of  
Classic Simulators  
enable **BUY**

Make allows to  
keep control

Make! Control our  
Destiny  
but not at all price.

BUY  
improve innovation over the  
time and allows new  
players to get involved only  
with innovative solutions

DO NOT FORGET  
Intellectual Property.  
where is the value?  
what can be shared?

Solutions as  
"ESA open source"  
projects?

Buy:  
- less reinventing the wheel  
- (healthy) competition  
   $\rightarrow$  innovation  
   $\rightarrow$  price  
- specialize



- ++ Core competency?
  - No: buy
  - Yes: people you have are good at this-> buy
- Buying -> license conditions -> blocking own activities?
- To maintain a proper supplier base "buy" is important, small players are better at innovation
- Buy only COTS supporting open standards -> promote/create open standards
- COTS support: how does that fit into ESA contracts? If no support MAKE
- Geo-Return considerations
- Only buy what is specific, Reuse OSS/COTS to increase commonalities with other applications
- We have the experience from other industries (Automotive, defense, Aeronautics, etc.), Matlab & Simulink are not closed boxes but flexible and open to implementing your needs - mathworks -
- Buy open platform based on modular and multi-vendor COTS products, build if you don't find it
- Open Source provide the best solution, even for Space Domain
- Space Industry is going the same way as guided missile systems i.e. from a very specific type of equipment to a round of ammunition
- Use Flexible and adaptive COTS tools like Matlab & Simulink, Mathworks can adapt those tools to your needs comply to your standards (SMP2, FMI, others)
- Build as a collaborative OS project (open source)
- Strong product policy allowing reuse across projects
- Open design - self build/buy options Arduino/Genuino model
- Buy already existing EuroSim
- Model reuse from outside limited
- Flexible usability is a must !
- Buy from other domain, do not reinvent the wheel
- Maturity of Classic Simulators enable BUY
- Make allows to keep control
- Make ! Control our destiny but not at all price
- BUY: improve innovation over the time and allow new players to get involved only with innovative solutions
- Do not forget intellectual Property. Where is the value? What can be shared?
- Solutions as "ESA open source "projects?"
- BUY:
  - less reinventing the wheel
  - (healthy) competition-> innovation -> price
  - specialize