



# A Value-Driven Perspective of Modeling and Optimization in Systems Engineering

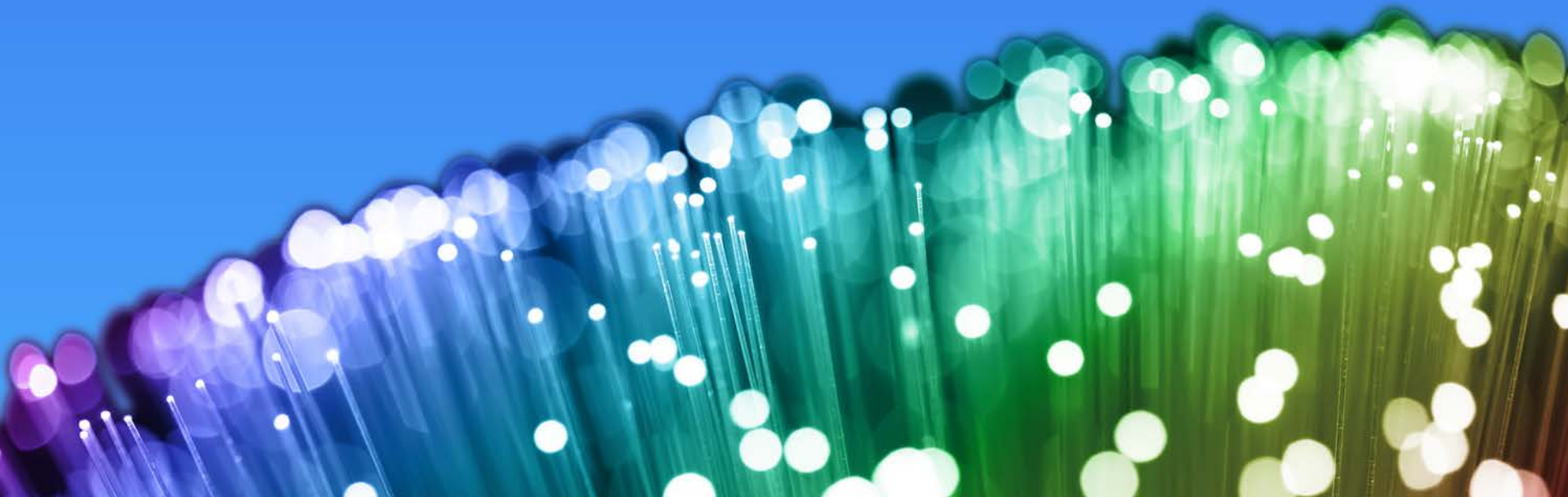
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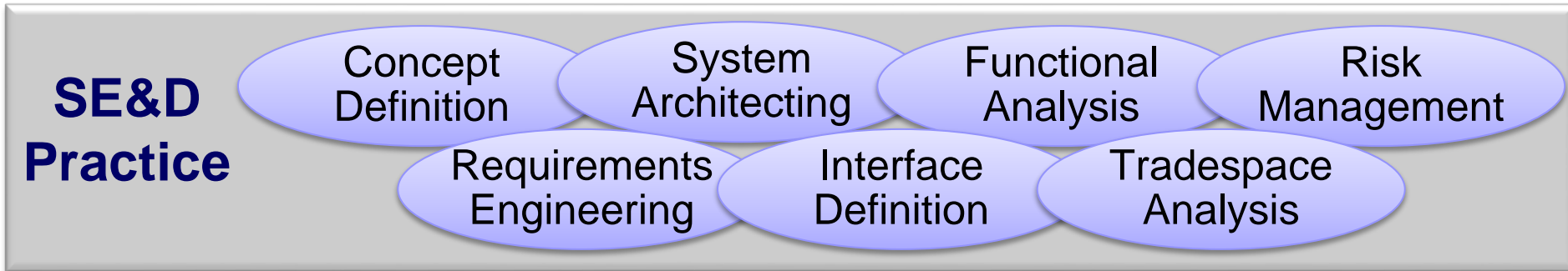
# Disclaimer & Acknowledgment

- **Disclaimer:** Any opinions, findings, and conclusions or recommendations expressed in these slides are those of the author/presenter and do not necessarily reflect the views of the National Science Foundation.
- **Acknowledgment:**
  - SE Vision 2025 Working Group  
([http://www.incose.org/newsevents/announcements/docs/SystemsEngineeringVision\\_2025\\_June2014.pdf](http://www.incose.org/newsevents/announcements/docs/SystemsEngineeringVision_2025_June2014.pdf))
  - Interagency Working Group on Engineering of Complex Systems
  - My students, in particular, Ben Lee  
(B.D. Lee & C.J.J. Paredis, “A Conceptual Framework for Value-Driven Design and Systems Engineering,” *24th CIRP Design Conference*, Milan, Italy, April 14-16, 2014.)



# Need for a Stronger Theoretical Foundation

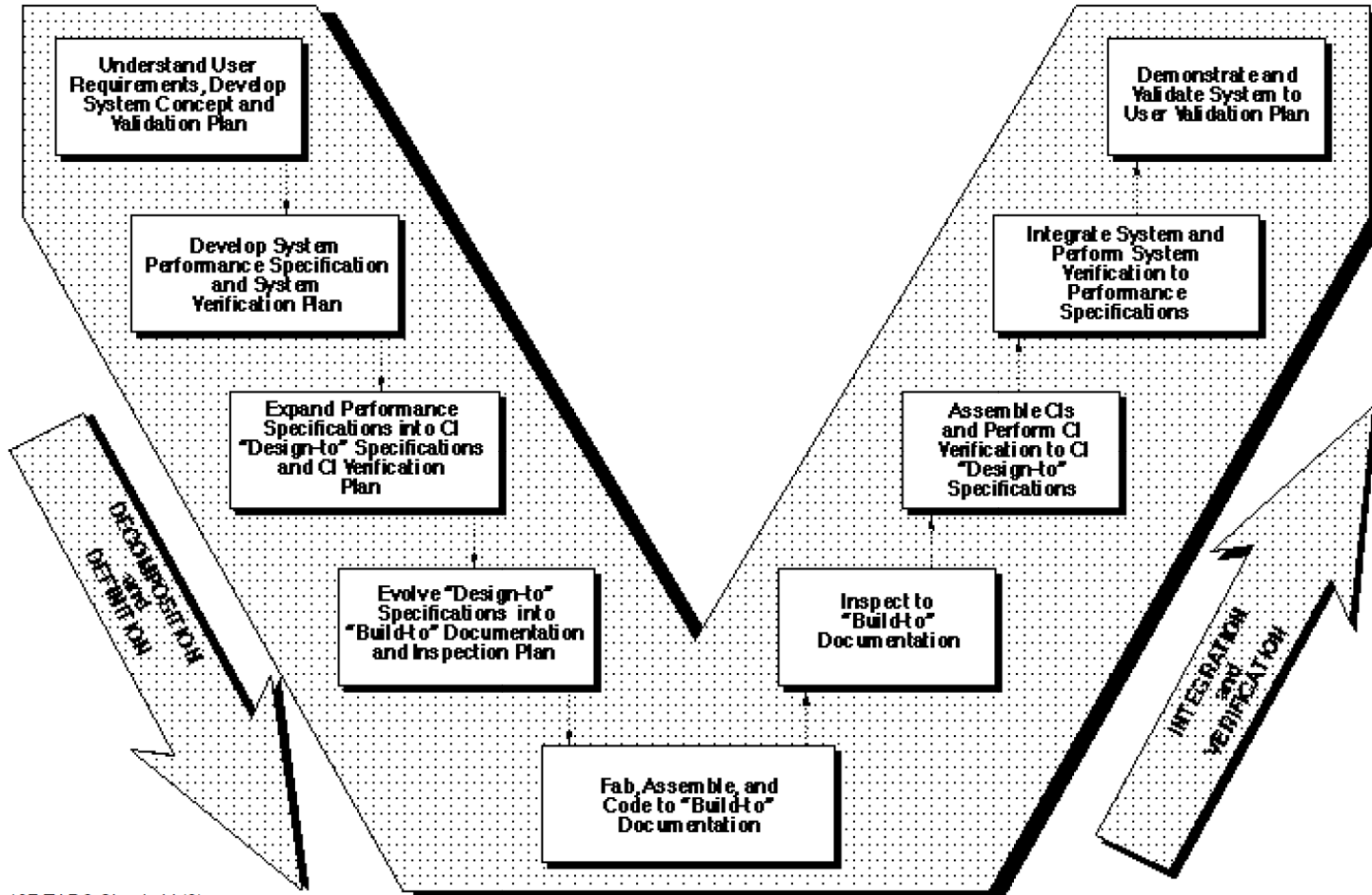
Research in SE and Design has been Mostly Descriptive



- Researchers have developed models describing current practices → **Descriptive Models**
  - Descriptions of work products: “what?”
  - Descriptions of processes: “how?”
- Some of these practices have been elevated to “best practices” → **Prescriptive Models**

# Need for a Stronger Theoretical Foundation

## An Example: The V-Model



127 TAPC Simple V (2)

Exhibit 5—Overview of the Technical Aspect of the Project Cycle

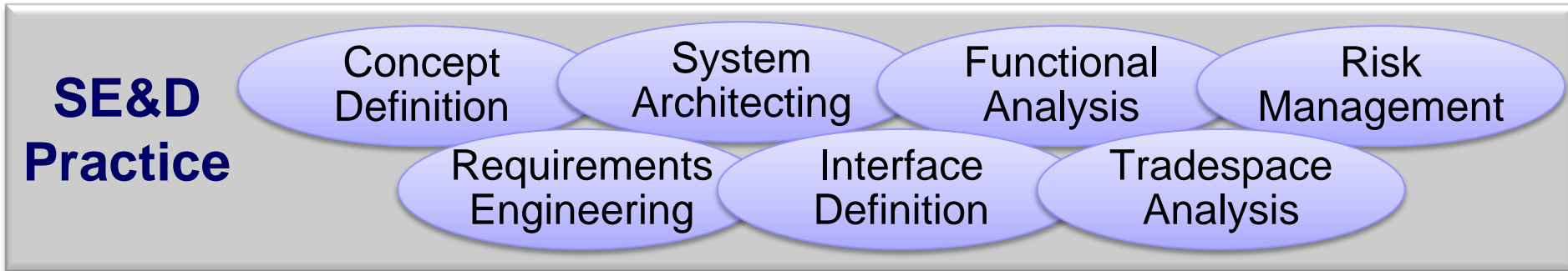
Forsberg, Mooz, 1995.

<http://ife2010.wikispaces.com/file/view/SE+%26Project+Cycle,+Forsberg%26Mooz,+1995.pdf>



# Need for a Stronger Theoretical Foundation

## The Need for Explanatory Models



- The V model describes and prescribes but **does not explain** — Why do we design in this fashion?

Why do we use **modeling, simulation** and **optimization** in the way we do?

Is this a good way?

# Presentation Outline

- Need for a Stronger Theoretical Foundation:
  - Asking “Why?” rather than just “How?”



## To Explain Why... Start from the Basics

- Value-driven perspective of systems engineering & design
- The role of modeling and simulation in SE&D
- Explaining & Questioning Current Practices
  - Gradual refinement
  - Optimization framing
- Key Take-Aways

# Starting from the Basics...

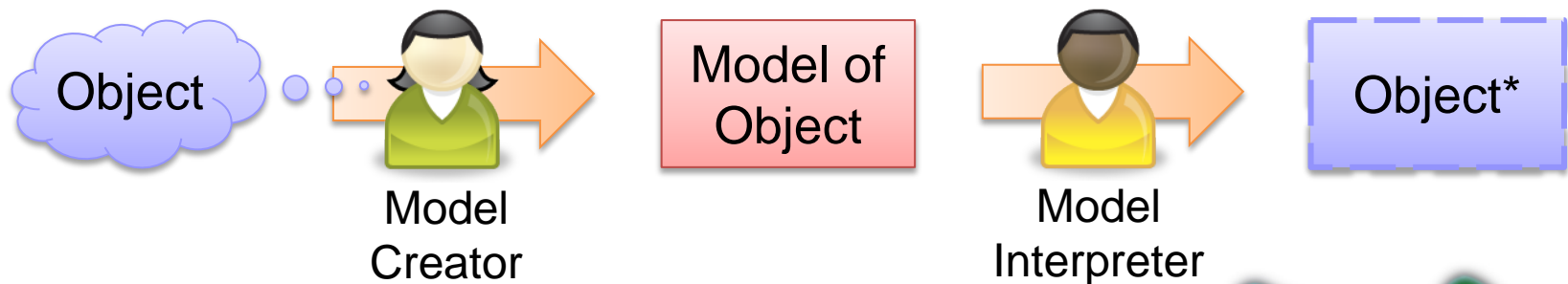
## SE & Design are Processes with a Purpose

- What is the purpose of these processes?
  - To obtain a state of the world that is more preferred
    - To add value
- How do we add value?
  - By creating or improving artifacts
- SE & Design are **transformation processes**
  - Primarily a process of **information** transformation — we compile information specifying a plan for how to create or improve artifacts

# Starting from the Basics...

A model is an artifact that represents a (real or imagined) object

- A model is an **artifact**
  - An expression of human thought — created by one or more humans
- A model is a **representation of an object**
  - Object = anything a human can think of — imagined or observed
  - Representation = an externalization of the thought – a sculpture, a drawing, a textual description, or a more formal representation in a modeling language with (more) formal syntax and semantics
  - The model reveals something about the object to an interpreter

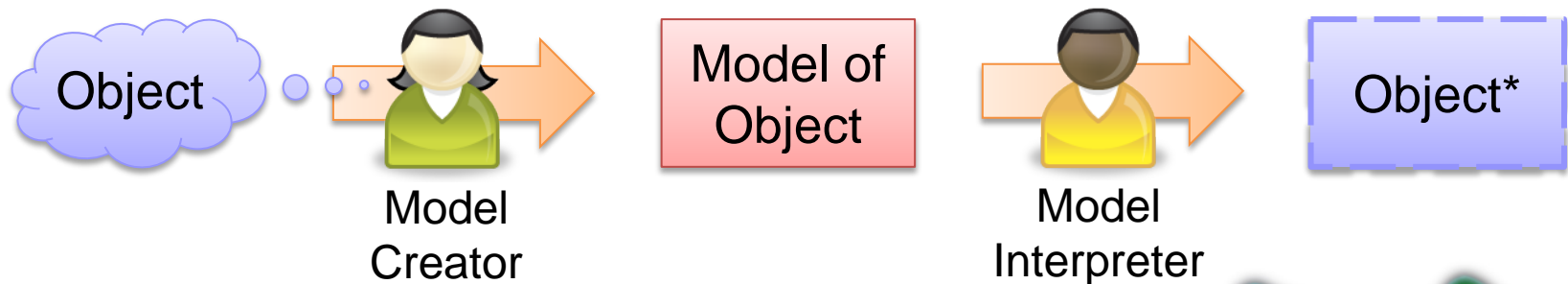




# Why Do We Model?

Expressing and representing thoughts help us with...

- Communication
- Memorization
- Inference or Reasoning
  - Through the application of mathematics, we can infer new information about the modeled object.
  - Inference mechanisms include logic, algebra, differential/integral calculus, probability theory, optimization,...
- Understanding



# Why Do Engineers Use Models?

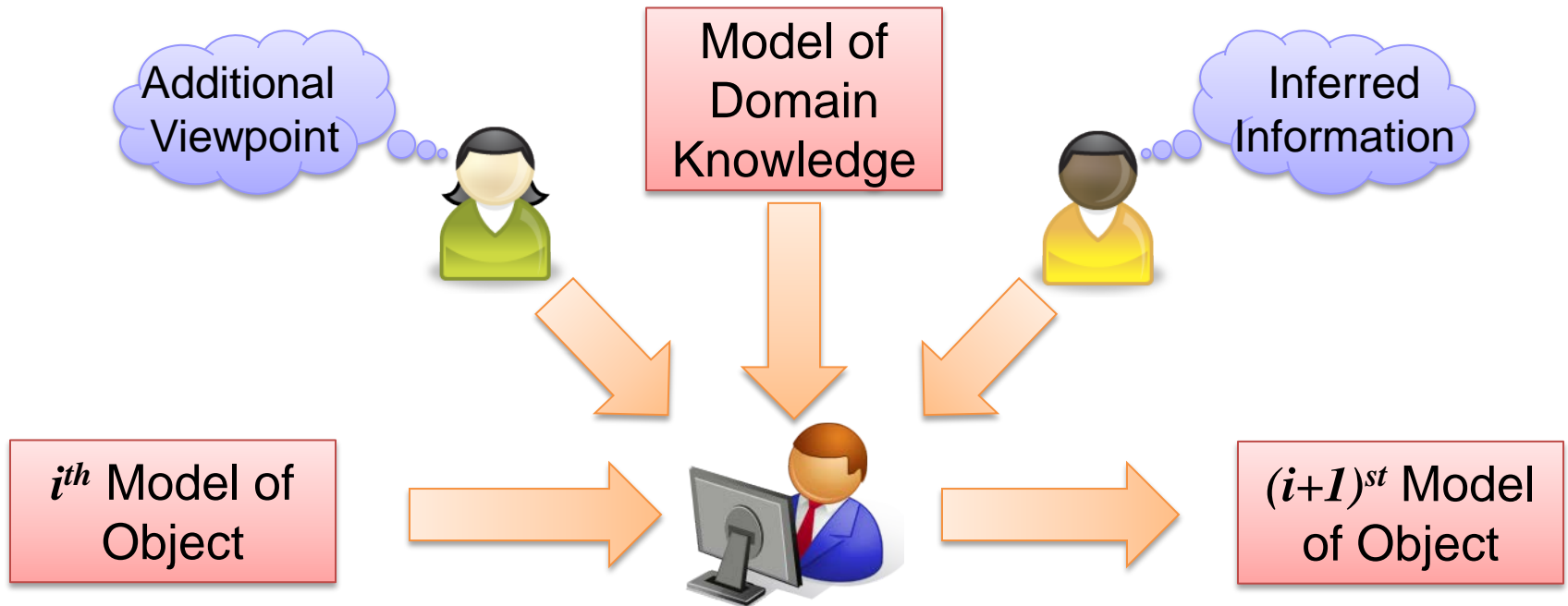
Systematically planning to improve the world

- Models are a valuable means for arriving at a desired world state
  - Models serve as a plan for how to transform the real world. The plans are often complicated — modeling them adds value
  - Models are used to anticipate consequences in the real world — we can feel confident that the consequences are valuable before executing the plan
  - Models allow us to reuse knowledge and experience — avoiding the costs of having to relearn
- Engineers use models because doing so adds value
  - The “best” way to model is “the way that adds the most value”



# Modeling as a Transformation Process

Incrementally and collaboratively refining thoughts



## Transform Model

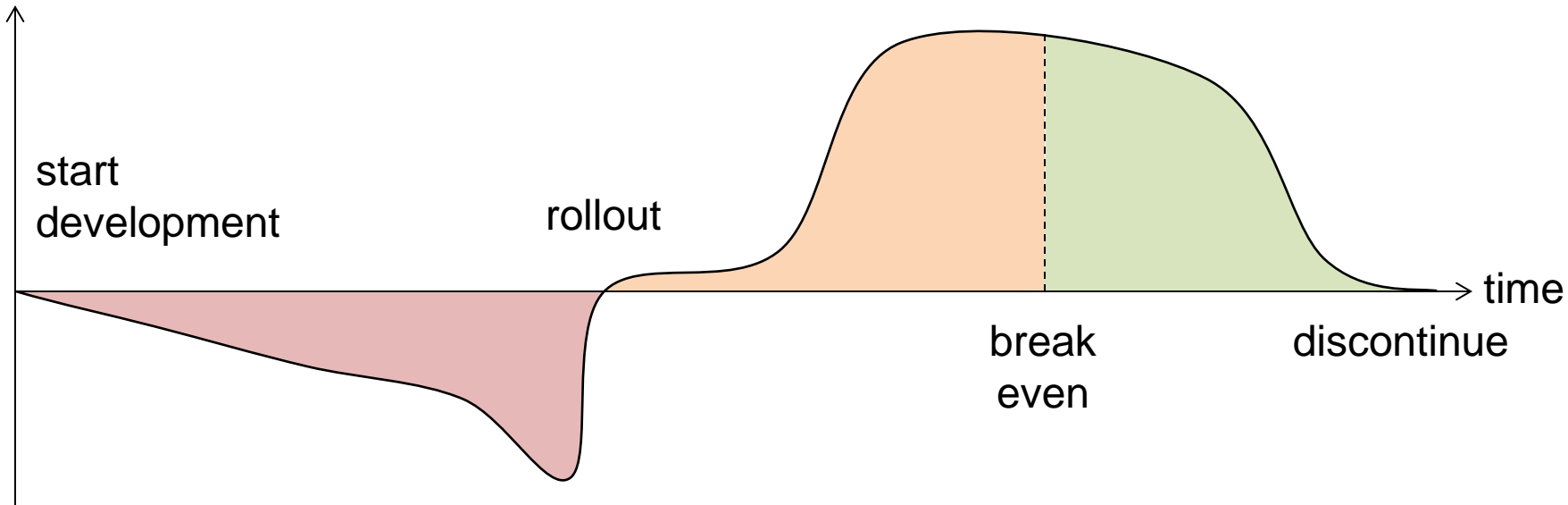
- Inference or Reasoning
- Abstraction, Refinement
- Augmentation, Integration

Add Value by Enabling Better Decisions

# The Value of M&S Engineering

## A Search Process to Maximize Value

Value Flow



- Maximizing the **expected utility of net-present value**:

$$\mathcal{A}: \max_{a \in A} E[u(NPV(a))]$$

# The Value of M&S Engineering

## A Search Process to Maximize Value

- Maximizing the **expected utility of NPV**:

$$\mathcal{A}: \max_{a \in \mathcal{A}} E[u(NPV(a, t(\mathcal{A}), C(\mathcal{A})))]$$

- Issue: the search problem has become **self-referential**
  - Leads to **path dependence** → the chosen artifact depends on the path taken through the artifact search space
  - Leads to **infinite planning recursion**
    - » To achieve the optimal outcome, the problem needs to be optimally framed. But to find the optimum frame, the framing problem needs to be optimally framed...

# The Value of M&S Engineering

## A Search Process to Maximize Value

- Maximizing the **expected utility of NPV**:

$$\mathcal{A}: \max_{a \in \mathcal{A}} E[u(NPV(a, t(\mathcal{A}), C(\mathcal{A})))]$$

- Maximizing **from a process perspective**

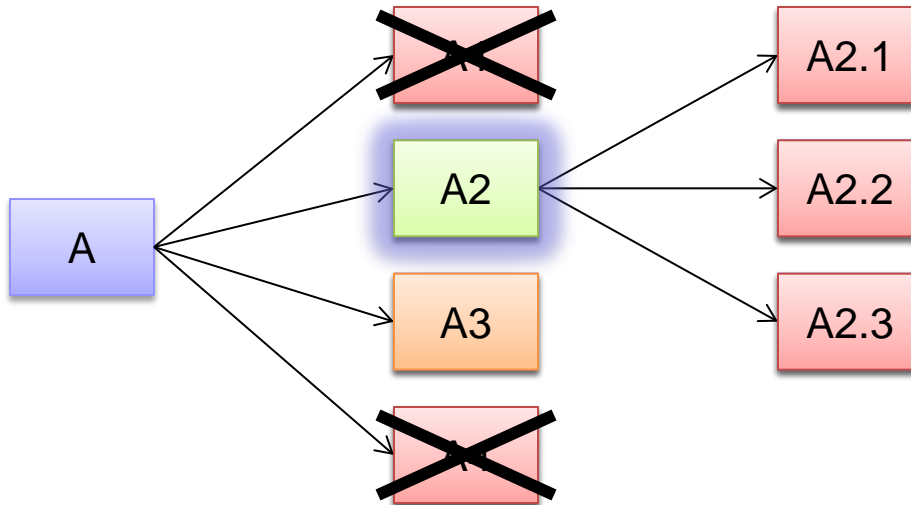
$$\mathcal{P}: \max_{p \in \mathcal{P}} E \left[ u \left( NPV(a(p), t(p), C(p)) \right) \right]$$

- No longer self-referential, but still path dependent  
→ the best choices for future process steps depend on the outcomes of previous process steps

# M&S and Optimization in Search

## Strategy for Adding Value Effectively

- SE & Design are **Search Processes**
  - Ideation → Analysis and Evaluation → Selection or Pruning

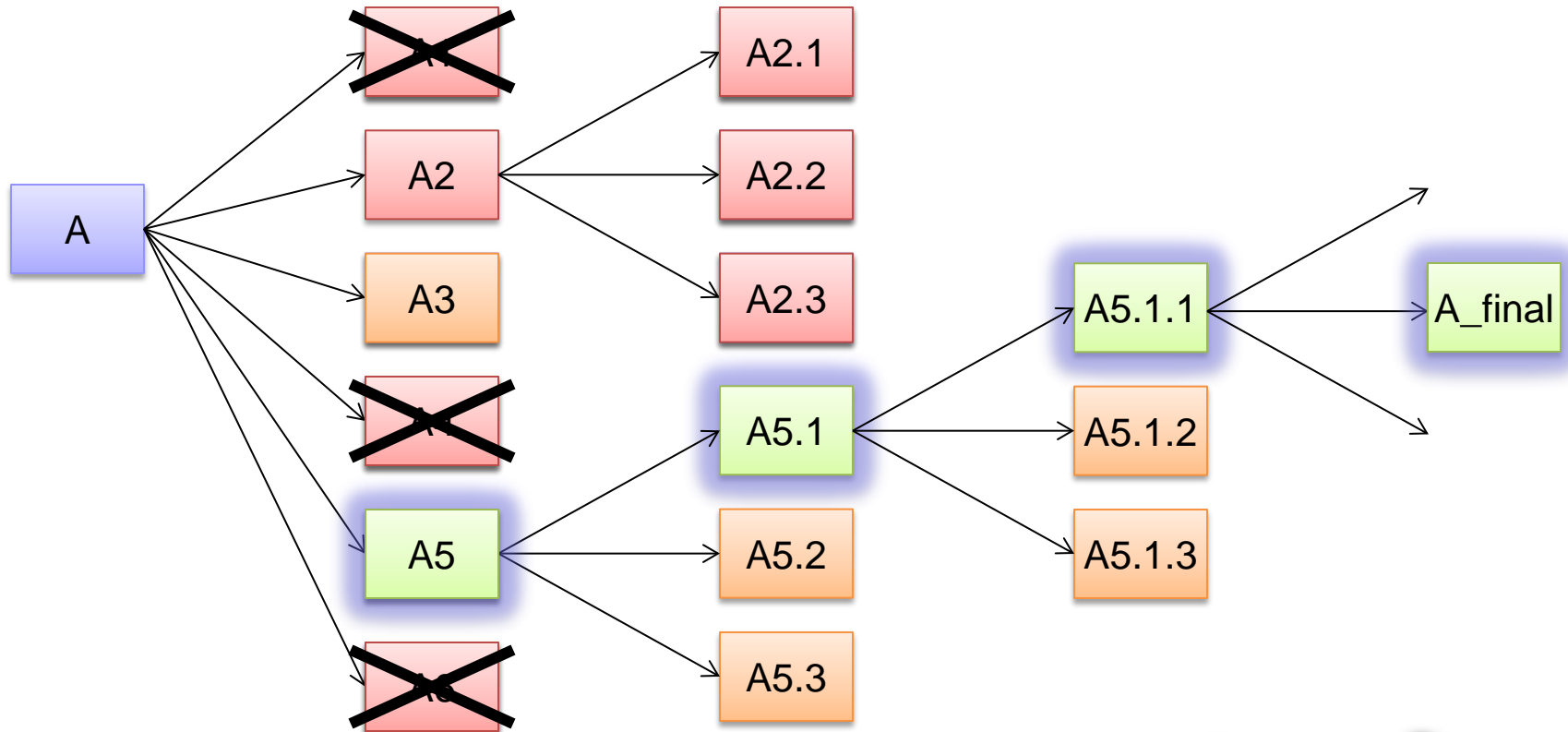


# M&S and Optimization in Search

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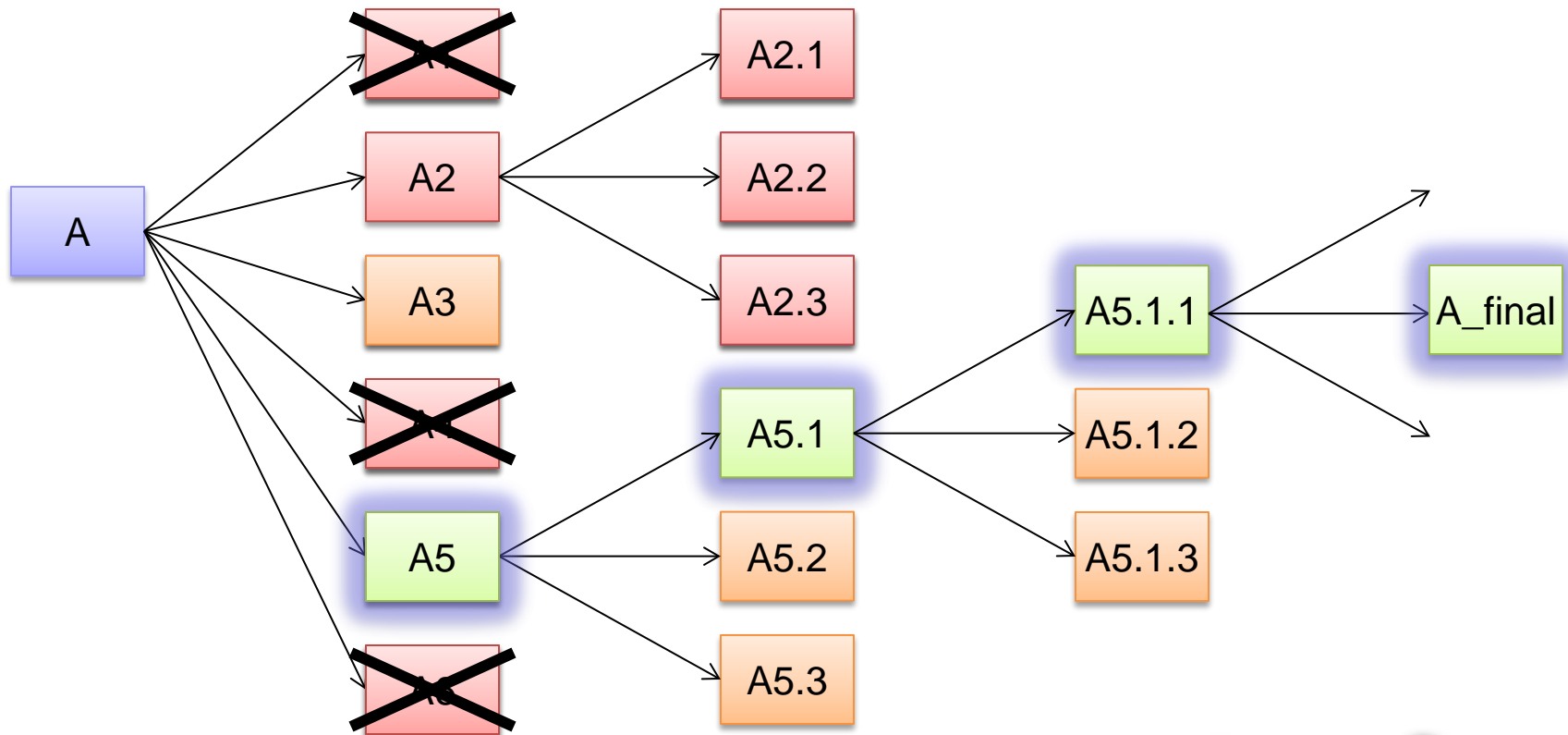




# M&S and Optimization in Search

## Strategy for Adding Value Effectively

$$\mathcal{P}: \max_{p \in \mathcal{P}} E \left[ u \left( NPV(a(p), t(p), C(p)) \right) \right]$$

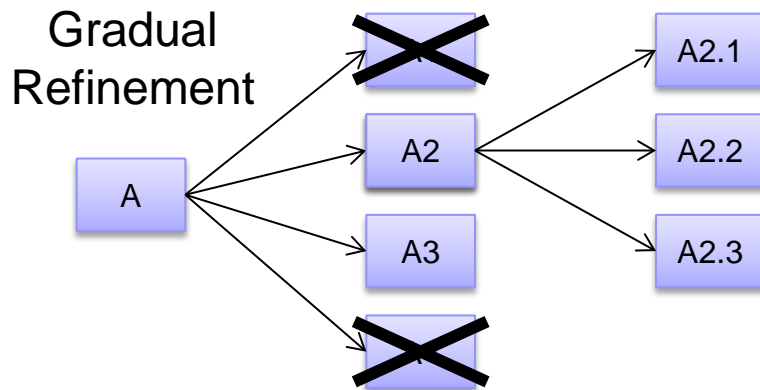
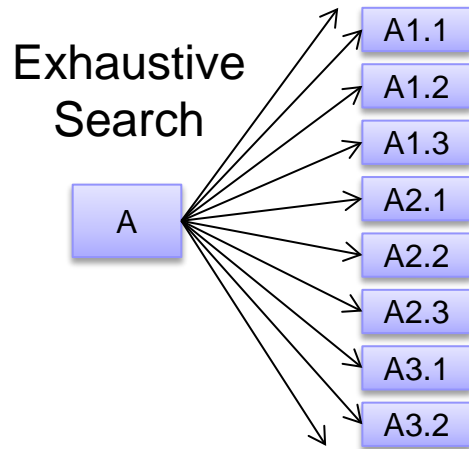


# Presentation Outline

- Need for a Stronger Theoretical Foundation:
  - Asking “Why?” rather than just “How?”
- To Explain Why... Start from the Basics
  - Value-driven perspective of systems engineering & design
  - The role of modeling and simulation in SE&D
- ➔ Explaining & Questioning Current Practices
  - Gradual refinement
  - Optimization framing
- Key Take-Aways

# Explaining M&S: Why Gradual Refinement?

## Gradual Refinement of System Specification



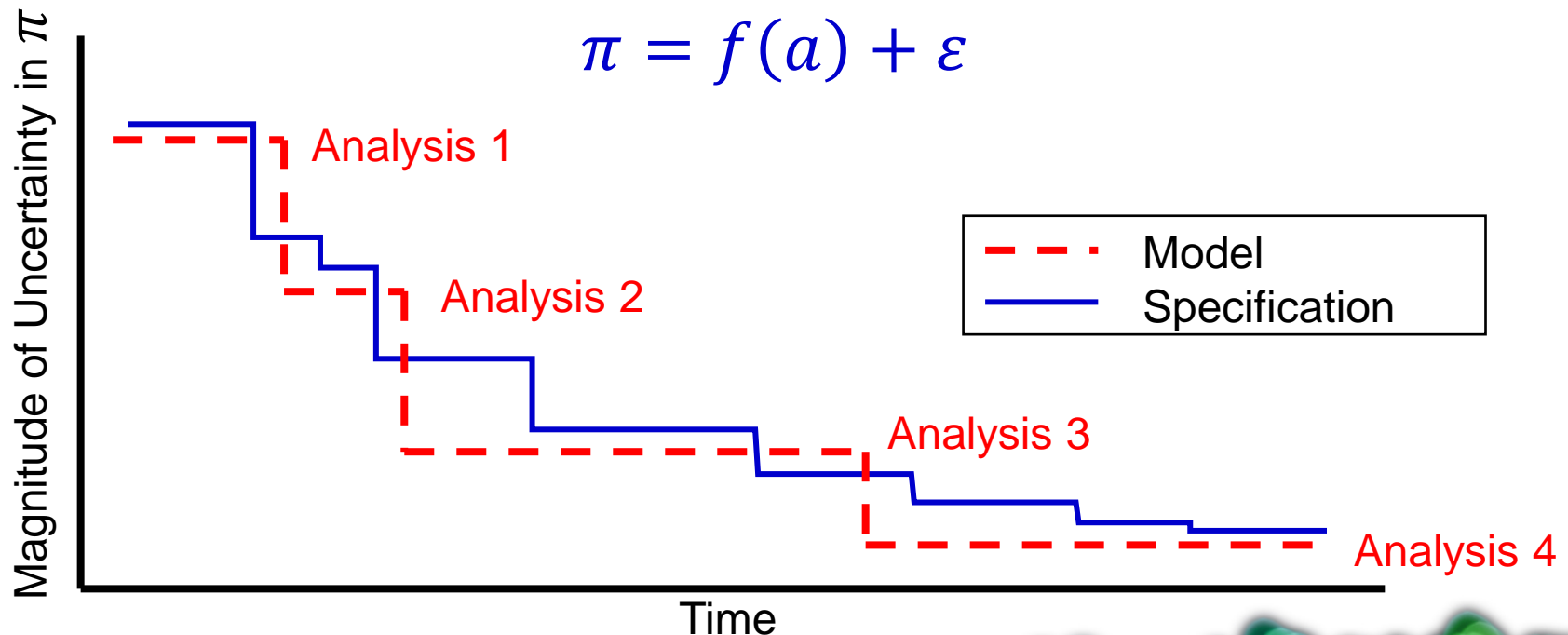
- Exhaustive Search:
  - Cost of synthesis and analysis is too high
- Gradual refinement of system specification is advantageous because
  - it allows for pruning → fewer specifications are considered
  - facilitates ideation
- But it carries a risk that the most preferred alternative is also pruned

$$\mathcal{A}: \max_{a \in \mathcal{A}} E[u(NPV(a, t(\mathcal{A}), C(\mathcal{A})))]$$

# Explaining M&S: Why Gradual Refinement?

## Gradual Increase in Analysis Accuracy

- Uncertainty in prediction of artifact value,  $\pi$ , results from:
  - Specification uncertainty (uncertainty in  $a$ )
  - Analysis model uncertainty ( $\varepsilon$ )
- More accurate models (smaller  $\varepsilon$ ) tend to be more expensive



# Explaining M&S: Why Gradual Refinement?

## Gradual Increase in Analysis Accuracy

- How does gradual refinement impact value?
    - + Reduces the cost of ideation
    - + Reduces the cost of an analysis
    - + Reduces the number of artifacts to be analyzed
    - Increases probability that a worse artifact will be selected
  - Conclusion:
    - It is very likely that gradual refinement adds value ... but not necessarily to the artifact. The added value results from reductions in process time and cost.
- Gradual refinement is a good process heuristic

# Framing of Optimization Problems

## Gradual Increase in Analysis Accuracy

- Common practice:
  - Define the optimization space
  - Create a (deterministic) model for the objective
  - Optimize → to find the optimal design alternative

Why is this a good approach?

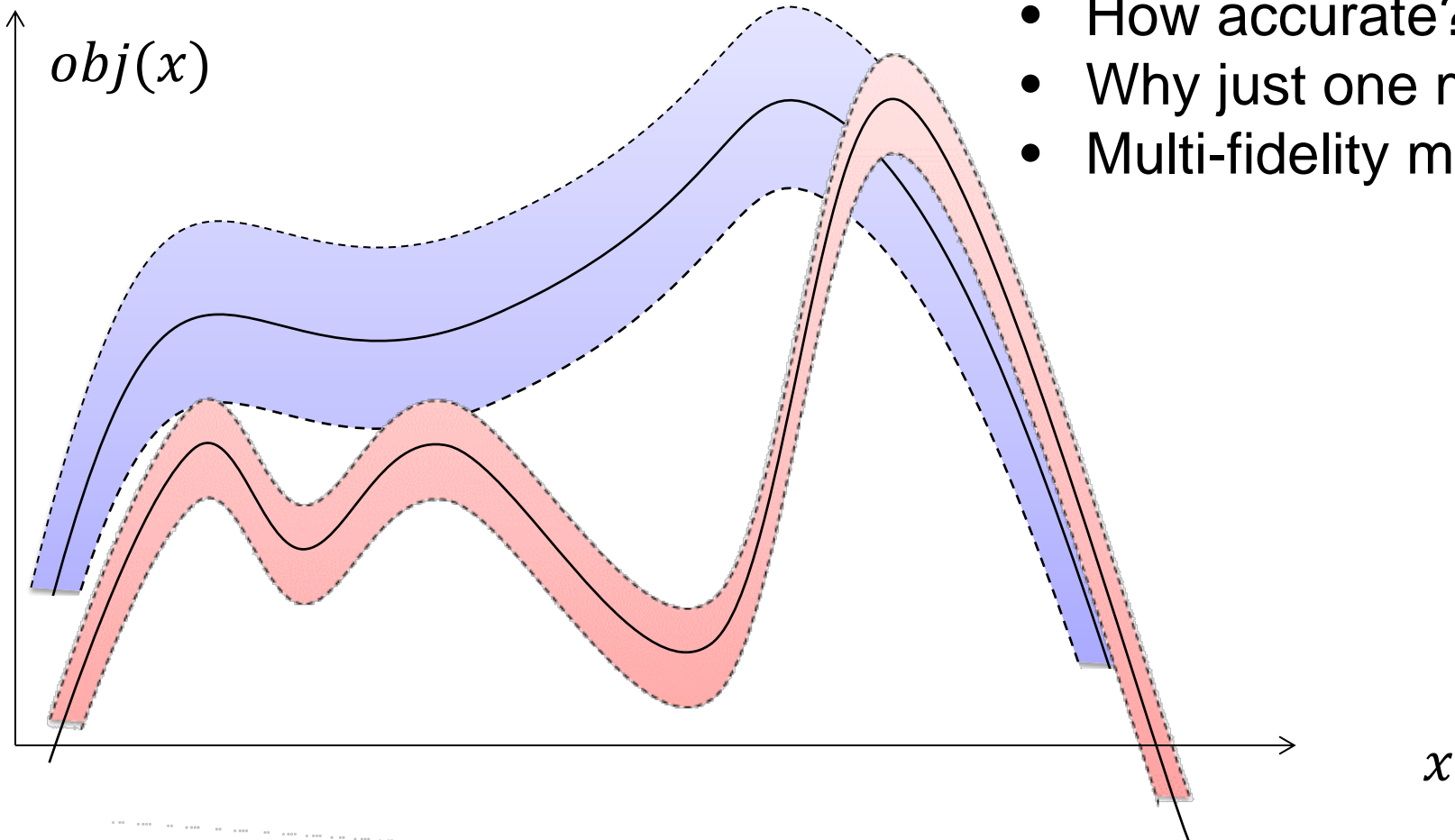
Is this really a good approach?

- Should be answered based on value maximization

$$\mathcal{P}: \max_{p \in \mathcal{P}} E \left[ u \left( NPV(a(p), t(p), C(p)) \right) \right]$$

# Framing of Optimization Problems

## Which Analysis Model?



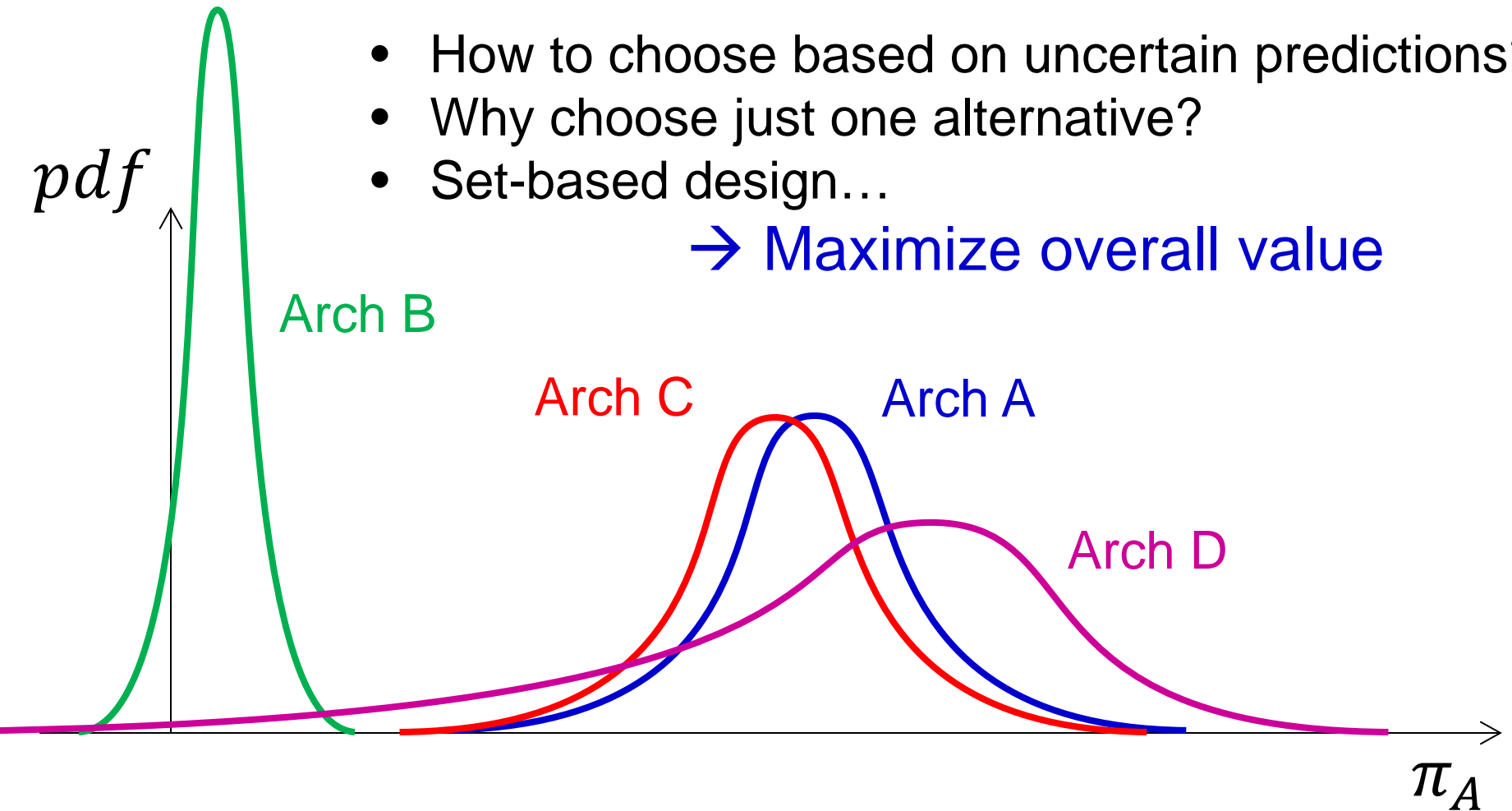
- How accurate?
- Why just one model?
- Multi-fidelity models...

# Framing of Optimization Problems

## “Optimal” or “Optimized” Design Alternative?

- How to choose based on uncertain predictions?
- Why choose just one alternative?
- Set-based design...

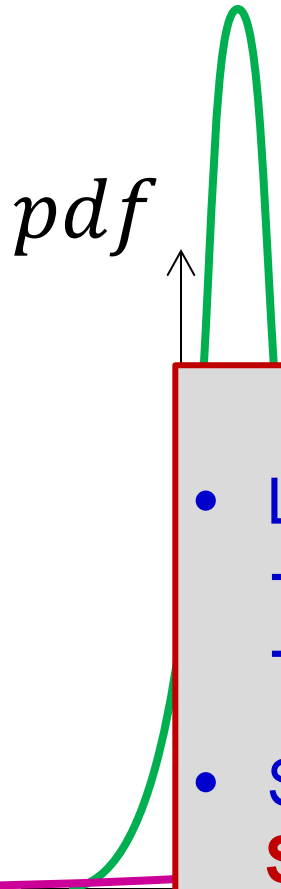
→ Maximize overall value





# Framing of Optimization Problems

## “Optimal” or “Optimized” Design Alternative?



- How to choose based on uncertain predictions?
- Why choose just one alternative?
- Set-based design...

→ Maximize overall value

### Conclusions:

- Large uncertainty  
→ backtracking / iteration may be necessary  
→ filter out poor alternatives rather than optimize

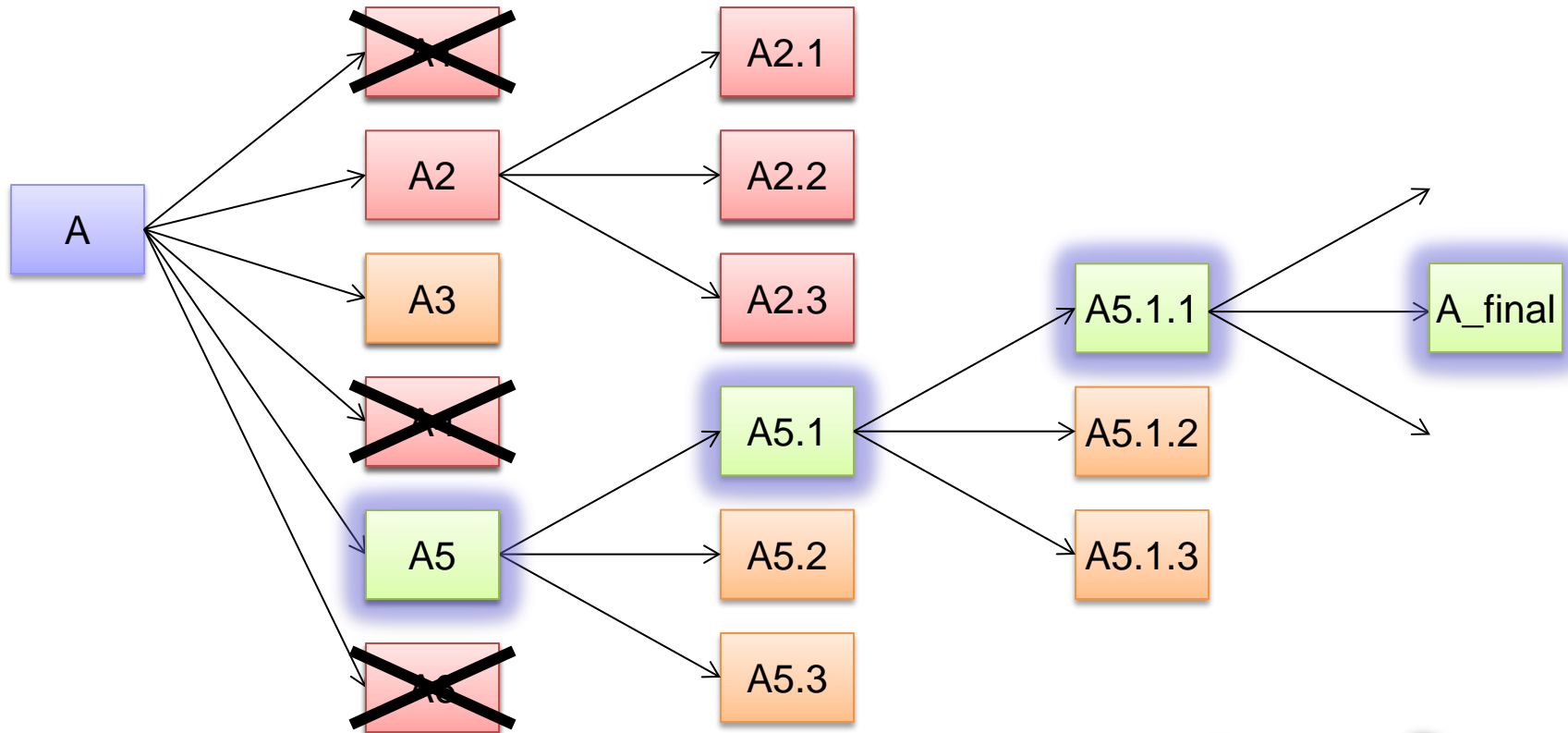
- Strategy to consider:

**Sacrifice artifact value to avoid process risk**

# M&S and Optimization in Search

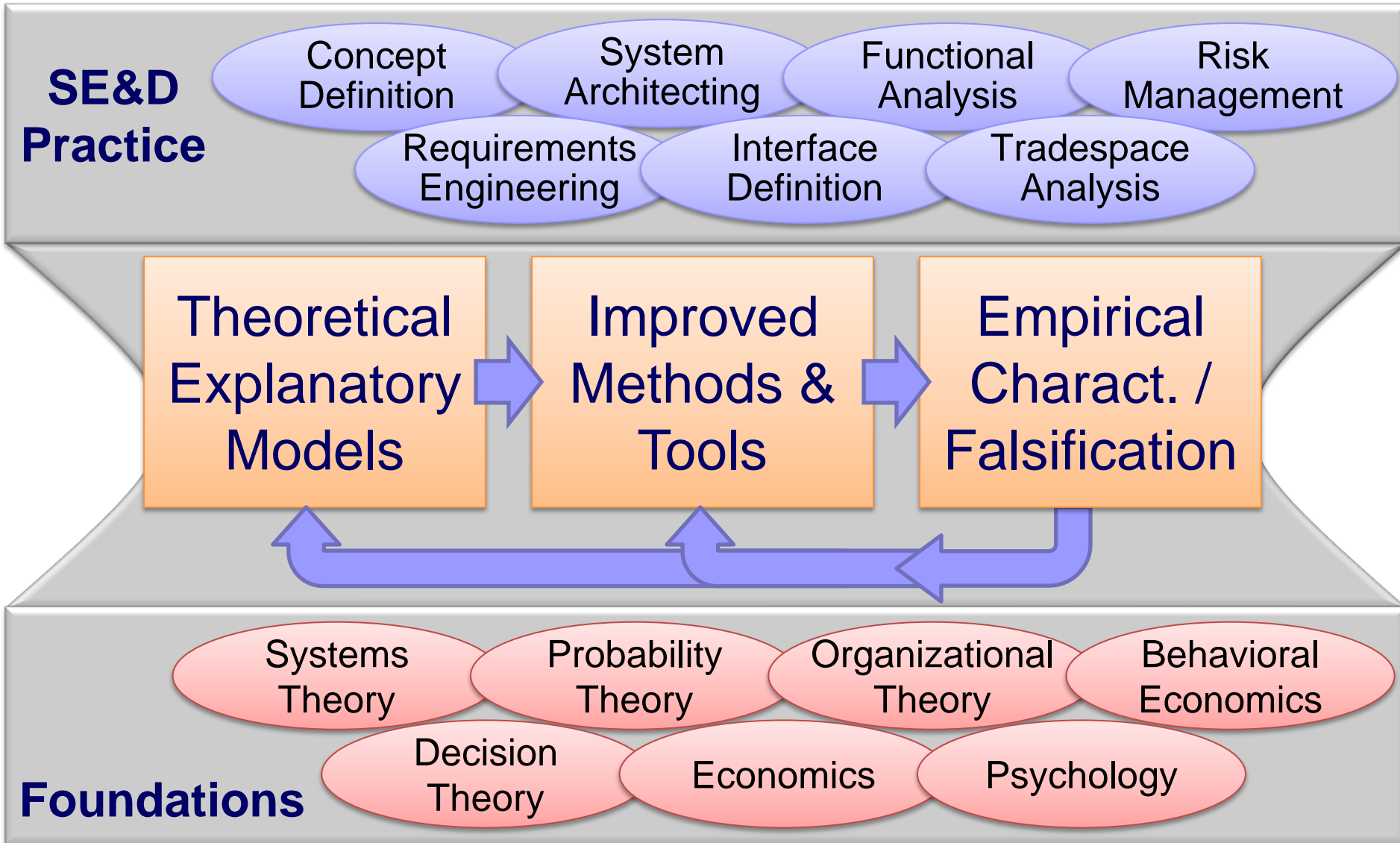
## Strategy for Adding Value Effectively

$$\mathcal{P}: \max_{p \in \mathcal{P}} E \left[ u \left( NPV(a(p), t(p), C(p)) \right) \right]$$



# Theoretical Framework for SE & Design

Explanatory Models Supported by Empirical Evidence



# Key Take-Aways

- Systems engineering and design are purpose-drive — the purpose is to add value
- Modeling and simulation add value by allowing engineers to plan ahead
- Gradual refinement of models is a good idea... because it adds value
- Optimization problems should be framed in the context of a broader search strategy

Ask “Why?” rather than just “How?”